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UBCHEA ARCHIVES  
COLLEGE FILES  
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Nanking  
Financial records  
Budgets 1911-1924

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Budgets  
1911-1915

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BUDGET FOR 1911

To Expenditure:

Salaries, 27 teachers (Chinese)	\$10,000.00	
Salaries, servants and helpers	1,500.00	
Salary, E. K. Gifford (gold \$600)	1,350.00	
Salary, W. F. Hummel (gold \$700)	1,575.00	
Salary, A. J. Bowen (gold \$1,500)	3,400.00	
Salary, Wm. Millward (gold \$525)	1,200.00	
Repairs and University carpenter	3,000.00	
Office assistant	1,350.00	
Office supplies and travel	1,000.00	
Book room and attendant	300.00	
Incidentals (heat, light, etc.)	3,500.00	
Board of students	12,000.00	
Athletics	250.00	
Contingent fund	1,000.00	
Permanent equipment	500.00	
Insurance	280.00	
Language teachers	200.00	
Suspense at disposal of Executive Committee	<u>735.00</u>	\$43,140.00

Income:

Tuition fees	\$12,000.00	
Board fees	10,000.00	
Incidental fees	3,500.00	
Athletic fees	300.00	
Mission appropriations, at \$2,400.00 gold each	15,840.00	
Special gifts	<u>1,500.00</u>	\$43,140.00

BUDGET FOR 1912

Expenditures:

Chinese teachers' salaries	\$9,000.00	
Servants	1,000.00	
E. K. Gifford 600 at 2.15	1,300.00	
Wm. Millward 515 at 2.15	1,244.00	
A. J. Bowen 1600 at 2.15	3,450.00	
H. C. Roys 1100 at 2.15	2,370.00	
Repairs	2,000.00	
Secretary 650 at 2.15	1,400.00	
Office expenses and travel	1,000.00	
Bookroom and accountant	500.00	
Incidentals	2,500.00	
Board of students	8,000.00	
Athletics	300.00	
Contingent fund	1,100.00	
Insurance	500.00	
Personal teachers	150.00	
*Permanent equipment	1,100.00	
General equipment (maps, furniture, etc.)	<u>460.00</u>	\$37,374.00

Income:

Tuition	\$6,000.00	
Board	8,000.00	
Incidentals	2,000.00	
Athletic fees	300.00	
Mission appropriations		
\$9,000 at 2.15	19,000.00	
Special gifts	<u>2,074.00</u>	\$37,374.00

*Museum	\$100.00
Chemistry	200.00
Physics	250.00
Biology and geology	200.00
Psychology	200.00
Library	<u>150.00</u>
	\$1,100.00

BUDGET FOR 1913

Expenditures:

Chinese teachers	\$10,000.00	
Servants	1,400.00	
English teacher (E.K.G) G.\$650	1,300.00	
Miss Wixon G.\$600	1,200.00	
Alex. Lee, Mex.\$150 per month	1,800.00	
Mr. Millward, $\frac{1}{2}$ G.\$575 M.E.rate	1,150.00	
A. J. Bowen, G.\$1,750 M.E.rate	3,500.00	
H. C. Roys, G.\$1,200 school rate	2,400.00	
Miss Gillmore, G.\$650	1,300.00	
Office and general	1,000.00	
Repairs	2,000.00	
Insurance	500.00	
Incidentals	3,500.00	
Board - students	12,100.00	
Athletics	500.00	
Personal teachers	150.00	
Permanent equipment	1,900.00	
Contingent	500.00	\$46,200.00

Income:

Tuition	\$7,500.00	
Board	13,400.00	
Incidentals	3,500.00	
Athletics	600.00	
Mission appropriations	18,000.00	
Special gifts	2,000.00	
By action of Trustees Finance Committee Nov. 8, 1912, include (Miss Wixon's salary) G.\$600	1,200.00	\$46,200.00

Permanent equipment:

Museum	\$200.00
Chemistry	200.00
Physics	250.00
Biology and geology	200.00
Psychology	150.00
Library	350.00
General	550.00
	<u>\$1,900.00</u>

BUDGET FOR 1914

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## BUDGET FOR 1914 BY DEPARTMENTS.

	<i>Income.</i>	<i>Expense.</i>	<i>Surplus.</i>	<i>Deficit.</i>
Administrative ...	\$19,200.00	\$8,700.00	\$10,500.00	
Normal School ...	1,800.00	3,960.00		\$2,160.00
Medical ..	13,930.00	13,950.00		20.00
Language ..	4,800.00	4,690.00	110.00	
Middle ..	12,240.00	13,100.00		860.00
High ..	17,110.00	18,876.00		1,766.00
College ..	14,900.00	18,568.00		3,668.00
Lands and Buildings	1,350.00	1,350.00		
	<u>\$85,330.00</u>	<u>\$83,194.00</u>	<u>\$10,610.00</u>	<u>\$8,474.00</u>
Balance .....		2,136.00		\$2,136.00
	<u>\$85,330.00</u>	<u>\$85,330.00</u>	<u>\$10,610.00</u>	<u>\$10,610.00</u>

## ADMINISTRATION AND OFFICE.

## EXPENSE.

Mr. Bowen's salary ...	\$ 3,700.00
Miss Gillmore's salary ...	1,300.00
Mr. Rosse's salary ...	1,200.00
Office Expense and Gen. ...	1,500.00
Sinking Fund (Furloughs)...	1,000.00
	<u>\$8,700.00</u>

## INCOME.

From Mission Boards ...	\$18,000.00
For Mr. Rosse's salary ...	1,200.00
	<u>\$19,200.00</u>
Balance,	\$10,500.00

## NORMAL DEPARTMENT.

## EXPENSE.

2 Teachers @ \$50.00 (for Normal School) ...	\$1,200.00
4 " " 40.00 ( " Practice " ) ...	1,920.00
4 Servants @ 5.00 for 12 Months ...	240.00
Industries ...	100.00
Repairs ...	100.00
Equipment ...	100.00
Light and hot water ...	100.00
Incidentals and Stationery ...	100.00
Grounds ...	100.00
	<u>Total, \$3,960.00</u>

## INCOME.

Students Fees:—	
Tuition (Practice School) 60 Students @ \$ 5.00—	\$ 300.00
" (Normal " ) 100 " @ 15.00—	1,500.00
	<u>Total, \$1,800.00</u>

Deficit, \$2,160.00

NOTE: No account is taken of any boarding expenses.

## MEDICAL DEPARTMENT.

## EXPENSE.

For Medical School (see Sub. A) ...	\$5,550.00
" Hospital ... ( " " B) ...	8,400.00
	<u>Total Expense, \$13,950.00</u>

## INCOME.

From Medical School (See Sub. A) ...	\$ 5,730.00
" Hospital ... ( " " B) ...	8,200.00
	<u>Total Income, \$13,930.00</u>

Deficit, \$20.00

## Sub. A.—Medical School.

## INCOME.

Appropriation ...	\$4,200.00
Students' Fees—	
15 Junior Class ..	\$1,160.00
10 New " ..	370.00
	<u>1,530.00</u>
	<u>Total, \$5,730.00</u>

## EXPENSE.

Incidentals ...	\$ 500.00
Board ...	1,150.00
Teachers—	
Regular ...	\$ 900.00
Assistant ...	420.00
	<u>1,320.00</u>
Servants ...	480.00
Library ...	500.00
Equipment ...	1,600.00
	<u>Total, \$5,550.00</u>
	<u>Surplus, \$180.00</u>

## Sub. B.—Kuleo Hospital.

## Repairs.

## EXPENSE.

Reconstruction of Operating Rooms ...	\$ 200.00
Refitting of Operating Room ...	400.00
New Instruments ...	300.00
Installing Bathrooms ...	200.00
Still and Sterile Water Apparatus ...	100.00
Stoves for Wards ...	100.00
Cupboards and New Furniture ...	250.00
Mattresses and New Bedding ...	500.00
Screening Hospital and Kitchens ...	250.00
Hospital Clothing for Patients ..	200.00
Painting and White-washing ...	250.00

	<i>Forward</i> ...	\$2,750.00
Reconstruction of Kitchen	...	\$200.00
Laundry	...	100.00
Dispensary	...	300.00
Out-door Toilets	...	200.00
	...	800.00
Gatehouse, servants' quarters, etc., etc.,	...	250.00
	Total,	\$3,800.00

*Running Expenses.*

Salaries of Doctors...	...	\$1,000.00
Wages of orderlies, nurses, coolies	...	...
General Wards :		
2 Coolies @ \$5	... \$10	
2 Night " 6	... 12	
2 " " 6	... 12	
Private Rooms :		
1 Orderly	... 6	
1 Coolie	... 5	
Women's Ward :		
3 Attendants @ \$5	... 15	
General Work :		
Washerman	... 8	
Assistant	... 6	
Hot water and tea man	... 5	
Operating room coolie	... 6	
Dressing room coolie	... 6	
Surgical nurse	... 10	
Gardener	... 6	
Gate men (2)	... 10	
Total per month	\$117	
Total per year (approx.)	\$1,500.00	
Drugs and supplies above what is covered by charges @ \$75 per month	... 900.00	
Fuel, electricity, etc.,	... 600.00	
General upkeep	... 600.00	
	Total,	\$4,600.00

Grand Total, \$8,400.00

## INCOME.

Cash on hand Dec. 1st, 1913, For Equipment,	...	\$4,000.00
" " " " " " " " Running Expenses	...	1,600.00
Private Patients	...	500.00
Regular Patients	...	2,100.00

Total Income, \$8,200.00

Deficit, \$200.

## LANGUAGE SCHOOL.

## RECEIPTS.

Tuition from 40 students at \$50 per year	... ..	\$2,000.00
For personal teachers at \$10 per month, 7 months	... ..	2,800.00
	Total,	\$4,800.00

## EXPENSES.

Salaries for 22 teachers at \$15—for 7 months...	... ..	\$2,310.00
" " Mr. Gia	... ..	420.00
Printing and materials	... ..	1,500.00
Incidentals	... ..	100.00
Servants	... ..	60.00
Repairs and Equipment	... ..	300.00
	Total,	\$4,690.00

## MIDDLE SCHOOL.

## INCOME.

* 100 students at \$108 per year	... ..	\$10,800.00
30 " " \$48 " " "	... ..	1,440.00
	Total Income,	\$12,240.00

## EXPENSE.

Chinese Teachers	... ..	\$4,500.00
Board of Students at \$40	... ..	5,200.00
Incidentals	... ..	1,000.00
Foreign Teachers	... ..	...
Miss Pierce, salary	\$1,300.00	...
" " , house	200.00	... 1,500.00
Servants	... ..	300.00
Equipment and Repairs	... ..	500.00
Insurance	... ..	100.00

Total Expense, \$13,100.00

Balance, \$860.

* Tuition	... ..	\$ 6,200.00
Board	... ..	3,300.00
Incidentals	... ..	1,000.00
Athletics	... ..	300.00
		\$10,800.00

## HIGH SCHOOL.

## EXPENSE.

Teachers: Chinese...	...	...	...	\$4,404.00
"    Foreign, Miss Wixon	...	\$1,200.00	...	
"    Mr. Millward	...	1,150.00	...	2,350.00
Servants	...	...	...	972.00
Office expense	...	...	...	300.00
Repairs	...	...	...	1,000.00
Insurance	...	...	...	400.00
Incidentals	...	...	...	1,800.00
Board	...	...	...	5,400.00
Athletics	...	...	...	300.00
Personal teachers	...	...	...	150.00
Permanent equipment	...	...	...	
Psychology	...	...	...	
Biology and Geology...	...	...	...	
Phy. and Chem.	...	...	...	
Museum...	...	...	...	1,000.00
Contingent	...	...	...	300.00
Bookstore and comradore	...	...	...	500.00

Total, \$18,876.00

## INCOME.

* Students' fees	...	...	...	\$14,760.00
Mission Appropriation:	...	...	...	
Miss Wixon, \$1,200.00	...	...	...	
Mr. Millward, 1,150.00	...	...	...	2,350.00

Total, \$17,110.00

* 120 @ \$110.50	...	...	...	\$13,260.00
30 @ 50	...	...	...	1,500.00
				\$14,760.00

Divided as follows: Athletics, \$275; Board, \$5,325; Incidentals, \$1,500; Tuition, \$7,660. Total \$14,760.

## COLLEGE.

## EXPENSE.

Teachers—Chinese:	...	...	...	
Wang	...	\$ 480	...	
Chen	...	348	...	
Ing	...	1,200	...	
Ying	...	900	...	\$2,928.00
Teachers—Foreign:	...	...	...	
Sarvis	...	\$2,400	...	
Settlemyer	...	2,400	...	
Roys	...	2,600	...	
Clemons	...	1,100	...	
Baillie	...	2,200	...	10,700.00
Office Exp. and Gen.	...	...	...	500.00
Repairs	...	...	...	300.00
Insurance	...	...	...	100.00
Incidentals	...	...	...	240.00

	Forward	...	\$14,768.00
Board—50 students @ \$40	...	...	2,000.00
Athletics	...	...	100.00
Permanent Equipment:	...	...	
Psychology	...	...	
Biology and Geology...	...	...	
Phys. and Chemistry...	...	...	
Museum	...	...	1,000.00
Library	...	...	500.00
Contingent	...	...	200.00
			Total, \$18,568.00

## INCOME.

* 50 students @ \$60	...	...	...	\$3,000.00
Appropriation:	...	...	...	
Mr. Baillie	...	...	...	2,200.00
Sarvis	...	...	...	2,400.00
Settlemyer...	...	...	...	2,400.00
Roys	...	...	...	2,600.00
Clemons	...	...	...	1,100.00
Ing	...	...	...	1,200.00
				\$11,900.00
				Total, \$14,900.00

* Athletics	...	...	\$ 100
Incidentals	...	...	500
Board	...	...	600
Tuition	...	...	1,800
			\$3,000

## LANDS AND BUILDINGS.

## EXPENSE.

* Land purchases	...	...	...	
* New buildings	...	...	...	
Repairs of residences 10 @ \$100...	...	...	...	\$1,000.00
Rent of Sarvis house 10 months @ \$35	...	...	...	350.00
				Total, \$1,350.00

## INCOME.

By Remittance	...	...	...	\$1,350.00
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\* New buildings and land purchases under special budget.

Budget for 1915.

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### BUDGET FOR 1915 BY DEPARTMENTS.

	<i>Income.</i>	<i>Expense.</i>	<i>Surplus.</i>	<i>Deficit.</i>
1. Administration ... ..	\$ 1,500	\$10,000	...	\$ 8,500
2. Normal School ... ..	3,920	6,874	...	2,954
3. Medical School ... ..	27,264	32,207	3,815	4,943
Hospital ... ..	7,115	10,930	...	3,815
Special Gifts ... ..	13,769	13,769	...	...
4. Language School ... ..	9,480	9,480	...	...
5. Middle School ... ..	13,640	15,940	...	2,300
6. High School ... ..	17,260	20,415	...	3,155
7. College ... ..	17,820	21,402	...	3,582
8. Agricultural Dept. ... ..	5,900	5,900	...	...
9. Rent and House Repairs. ... ..	...	2,380	...	2,380
	<u>\$117,668</u>	<u>\$149,297</u>	<u>\$3,815</u>	<u>\$31,629</u>

"Deficit" provided for as follows:—

\$ 4,943, medical appropriation, \$300 gold, from 8 Missions.  
3,815, from surplus on Medical School  
22,871, from \$9,000 gold appropriation of 3 Missions, and  
\$1,500 gold of one Mission.  
\$31,629

Land and buildings impossible to budget at this time, but each building will have its separate budget as funds come and the building is erected.

### THE NORMAL SCHOOL.

#### EXPENDITURE.

1. Normal department proper, Mr. Bullock's salary... ..	\$2,400
Three Chinese teachers ... ..	1,476
Office assistant ... ..	180
2. Practice department, five Chinese teachers ... ..	960
3. Industrial department, one assistant ... ..	144
One servant ... ..	72
Tools and incidentals ... ..	434
4. General expenses, four servants ... ..	288
Repairs and grounds ... ..	400
Insurance ... ..	95
Light and heat ... ..	50
Stationery, printing... ..	100
Incidentals ... ..	75
Teachers' institutes ... ..	200
	<u>\$6,874</u>

#### RECEIPTS.

1. Mr. Bullock's salary, regular Board appropriation ... ..	\$2,400
2. Tuition, Normal Department proper ... ..	300
3. Tuition, Practice School ... ..	1,020
4. Sales, profit, Industrial department ... ..	200
5. Four regular Board grants Deficit ... ..	2,954
	<u>\$6,874</u>

### BUDGET FOR 1915.

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### MEDICAL DEPARTMENT.

#### INCOME.

Medical College (Sub. A)... ..	\$32,207
Hospital: (Sub. B)... ..	7,115
Special Gifts: (Sub. C) ... ..	13,769
	<u>\$53,091</u>

#### EXPENSE.

Medical College: (Sub. A) ... ..	\$28,392
Hospital: (Sub. B) ... ..	10,930
Special Gifts: (Sub. C) ... ..	13,769
	<u>\$53,091</u>

### Sub. A.—Medical College.

#### INCOME.

Appropriation, 8 Missions ... ..	G. \$ 300	\$ 4,943
Students' Fees— 39 at \$100.00 ... ..		3,900
Foreign Staff—		
Dr. J. Butchart ... ..	G. \$1,500	M. \$3,000
" N. W. Brown ... ..	1,350	2,700
" P. S. Evans ... ..	1,700	3,400
" G. P. Gaunt ... ..	1,100	2,200
" S. L. Lasell ... ..	1,300	2,600
" R. T. Shields ... ..	1,300	2,600
" T. D. Sloan ... ..	550	1,100
		<u>17,600</u>
(XXX) Library ... ..		300
A/c General— "Anonymous" ... ..	G. \$2,500	5,464
(XXX) On hope of a gift ... ..		Total \$32,207

#### EXPENSE.

Foreign Teachers:—		
Dr. J. Butchart ... ..	G. \$1,500	M. \$3,000
" N. W. Brown ... ..	1,350	2,700
" P. S. Evans ... ..	1,700	3,400
" G. P. Gaunt ... ..	1,100	2,200
" S. L. Lazell ... ..	1,300	2,600
" R. T. Shields ... ..	1,300	2,600
" T. D. Sloan... ..	550	1,100
" W. G. Hiltner ... ..	1,350	2,780
		<u>\$20,380</u>
Office Expense—		
Printing and Stationery ... ..		\$ 300
Miss Walker—		
1/2 salary ... ..	G. \$300	
1/2 travelling ... ..	150	1,094
		<u>1,394</u>
Rents:—		
Dr. Hiltner ... ..		\$500
Dr. Lasell ... ..		360
		<u>860</u>
Chinese Teachers:—		
Prof. A. T. Lee... ..	\$1,800	
Mr. Yu ... ..	120	1,920

Servants ... ..				\$ 120
Board ... ..				1,404
Incidentals—				
1914 Rebate ... ..	\$350			
Current year ... ..	550			900
General ... ..	\$500			
Laboratory—Assistants ... ..	90			\$590
Summer Travel ... ..				200
(XX) Library ... ..				300
Personal Teachers—				
Dr. Hiltner 12 mos. ... ..	\$12	\$144		
Dr. Lasell ... ..	15	180		324
Total ... ..				\$28,392
Balance Surplus ... ..				3,815
				\$32,207

## Sub. B.—Hospital.

INCOME.				
Regular Patients ... ..				\$4,500
Community Practice ... ..				1,100
Endowed Beds ... ..				75
Matron—				
Mrs. Molland's salary ... ..	G. \$720			1,440
Total, ... ..				\$7,115

## EXPENSE.

Matron—				
Mrs. Molland's salary ... ..	G. \$720			\$1,440
Nurse—				
Miss Kirkoff's salary ... ..	G. \$550			1,100
Resident physicians ... ..				1,440
Staff ... ..				2,100
Drugs, dressings, and supplies ... ..				2,500
Repairs and general upkeep ... ..				500
Charity a/c ... ..				900
Printing and stationery ... ..				200
Heat and light ... ..				550
Incidentals ... ..				200
Total, ... ..				\$10,930

Deficit \$3,815

## Sub. C.—Special Gifts.

Equipment—			<i>Income.</i>	<i>Expense.</i>
Anonymous donor ... ..	G. \$2,500		\$5,925	
Completion Teachout Operating Pavilion ... ..				\$2,500
Equipment—Operating Room ... ..				3,425
Account General—				
Anonymous donor ... ..	G. \$2,500	5,464		5,464
Nurse—				
Mr. Harkness ... ..	G. 1,000	2,380		2,380
		\$13,769		\$13,769

## LANGUAGE SCHOOL.

## INCOME.

Tuition—				
34 Students @ \$50 ... ..				\$1,700
Personal Teachers—				
7 mos. \$10 per month ... ..				2,380
Foreign Teachers—				
Prof. Wilson salary approp. ... ..	G. \$1,500	(Ch. 3)		
" Keen " " " ... ..	1,200	(Ch. 1)		
	\$2,700			5,400
Total, ... ..				\$9,480

## EXPENSE.

Teachers—Chinese—				
19 @ \$15 for 7 months ... ..				\$1,995
Printing and materials ... ..				1,500
Incidentals ... ..				100
Servants ... ..				60
Books ... ..				100
Repairs and equipment ... ..				325
Foreign Teachers—				
Prof. Wilson ... ..	G. \$1,500			
" Keen ... ..	1,200			
	\$2,700			5,400
Total, ... ..				\$9,480

## MIDDLE SCHOOL.

## INCOME.

80 students at \$180 per year ... ..				\$ 8,640
40 students at \$ 50 per year ... ..				2,000
Foreign teachers, Mr. Meigs, Mission appropriation ... ..				3,000
				\$13,640

## EXPENSE.

Chinese teachers ... ..	\$5,000			
Foreign teachers, Mr. Meigs ... ..	3,000			
Miss Taylor ... ..	1,300			
Board of students ... ..	4,120			
Incidentals ... ..	800			
Servants ... ..	360			
Equipment and repairs ... ..	500			
Insurance ... ..	100			
Light and heat ... ..	415			
Athletics ... ..	235			
Contingent ... ..	110			
	\$15,940			
Deficit ... ..			\$2,300	
Board's Appropriation ... ..				\$2,300
	\$15,940			\$15,940

## AGRICULTURAL DEPARTMENT.

## EXPENDITURE.

Mr. Baillie's salary, Mission appropriation	...	...	...	\$2,400
Mr. Reisner's salary, special fund	...	...	...	2,200
Students' board, incidentals	...	...	...	750
Contingent expenses	...	...	...	550
				<u>\$5,900</u>

## RECEIPTS.

Mr. Baillie's salary, regular Board appropriation	...	...	...	\$2,400
Mr. Reisner's salary, special fund	...	...	...	2,200
Students' fees	...	...	...	1,300
				<u>\$5,900</u>

## ADMINISTRATION.

## EXPENDITURE.

President's salary	...	...	...	\$3,500
Treasurer's salary	...	...	...	1,200
Secretary's salary	...	...	...	1,300
Office expenses, printing	...	...	\$250	
Stamps and stationery	...	...	150	
Typing	...	...	150	
Head servant	...	...	150	
General supplies	...	...	50	750
Part of Registrar's salary (Z. T. Ing)	...	...	...	600
Registrar's office and assistant	...	...	...	150
Magazine	...	...	...	500
Sinking fund for furloughs	...	...	...	1,000
Contingent	...	...	...	1,000
				<u>\$10,000</u>

## RECEIPTS.

Regular Board grants, president's and secretary's sal., deficit	\$4,800
Special gift on Mr. Ing's salary	300
Special gift on treasurer's salary	1,200
Regular Board appropriations, 4...	deficit 3,700
	<u>\$10,000</u>

## THE COLLEGE.

## EXPENDITURE.

1. Foreign teachers—Mr. Sarvis, Mission approp.	1	...	\$2,400
Mr. Hamilton	..	..	1,200
Mr. Williams	..	4	3,500
Mr. Clemons	..	..	1,100
Mr. Martin	..	5	3,200
Mr. Settlemyer	..	(1/2)	1,000
Mr. Roys	..	(1/2)	1,250
Mr. Millward	..	(1/2)	1,150
2. Chinese teachers—Mr. Wren	...	(1/2)	360
Mr. Wang	...	...	480
Mr. Cheo...	...	...	348
Mr. Ing	...	(1/2)	900
Mr. Liu	...	(1/2)	300
3. Office, printing, catalogue, bulletins	...	...	200
4. Repairs	...	...	300
5. Insurance	...	...	100
6. Board of students	...	...	1,600
7. Incidentals, light, heat, water, etc.	...	...	400
8. Athletics	...	...	80
9. Personal teachers for staff not on Missions...	...	...	80
10. Servants	...	...	204
11. Contingent	...	...	100
12. Permanent equipment, Physiology	...	...	\$ 50
Geology	...	...	100
Physics and Chemistry	...	...	400
Museum	...	...	100
Library	...	...	500
			<u>1,150</u>
			\$21,402

## RECEIPTS.

1. Foreign teachers, regular Board appropriations	...	\$14,800
2. Tuition fees	...	1,000
3. Board fees	...	1,440
4. Incidental fees	...	400
5. Matriculation and athletic fees	...	180
6. Deficit, three (3) Board appropriations	...	3,582
		<u>\$21,402</u>

## HIGH SCHOOL.

## EXPENDITURE.

1. Miss Wixon's salary	...	...	...	...	...	\$1,200
Mr. Settlemyer's salary (½)	...	...	...	...	...	1,000
Mr. Millward's salary (½)	...	...	...	...	...	1,150
Mr. Roys' salary (½)	...	...	...	...	...	1,250
2. Chinese teachers' salaries	...	...	...	...	...	5,280
3. Servants	..	...	...	...	...	720
4. Repairs	...	...	...	...	...	900
5. Office	...	...	...	...	...	150
6. Insurance	...	...	...	...	...	400
7. Incidentals, light, heat, etc.	...	...	...	...	...	1,500
8. Board	...	...	...	...	...	5,000
9. Athletics	...	...	...	...	...	240
10. Personal teacher for staff not on Missions	...	...	...	...	...	50
11. Book-store and books handled	...	...	...	...	...	800
12. Permanent equipment, Biology and Phys. Geog.					\$125	
Physics and Chemistry	...	...	...	...	...	300
Museum	...	...	...	...	...	100
Library	...	...	...	...	...	100
						675
13. Contingent	...	...	...	...	...	100

\$20,415

## RECEIPTS.

1. Foreign teachers, regular Board appropriations	...	...	...	...	...	\$3,400
2. Foreign teacher, special funds	...	...	...	...	...	2,100
3. Tuition fees	...	...	...	...	...	6,000
4. Board fees...	...	...	...	...	...	4,320
5. Incidental fees	...	...	...	...	...	1,200
6. Athletic fees	...	...	...	...	...	240
7. Three regular Board appropriations...	...	...	...	...	deficit	3,155

\$20,415

## RENT AND HOUSE REPAIR.

## EXPENDITURE.

1. Rent for Mr. Sarvis' house	...	...	...	...	...	\$ 480
2. Rent for Mr. Roys' house	...	...	...	...	...	300
3. Repairs of 12 houses	...	...	...	...	...	1,000
5. Special alterations on Mr. Bailie's quarters	...	...	...	...	...	600

\$2,380

## RECEIPTS.

1. Regular mission Board appropriations	...	...	...	...	deficit	\$2,380
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\$2,380

Budgets  
1916, 1918

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ADMINISTRATION BUDGET.

1916.

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RECEIPTS.

Registrar's Salary (one-half)	\$ 900.00	
Treasurer's "	1,200.00	
By Mission Appropriation	<u>7,600.00</u>	<u>\$9,700.00</u>

EXPENDITURES.

Salaries of President, Treasurer, Sec'y	\$5,900.00	
Office Expenses:		
Printing	\$250.00	
Stationery & Stamps	150.00	
Typing	150.00	
Servants	<u>200.00</u>	750.00
Part of Registrar's Salary		900.00
Registrar's and Treasurer's Office		150.00
Magazine		500.00
Sinking Fund on Furloughs		1,000.00
Repairs, one House		100.00
Contingent		<u>400.00</u>
		<u>\$9,700.00</u>

Collage	22	740
Med Col	26	317
Hoped	21	620
Age	18	700
normal	10	821
Grains	8	900
Grains	15	760
		<u>11,437</u>

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COLLEGE BUDGET.

1916.

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RECEIPTS.

Foreign Teachers	\$12,800.00	
Chinese "	2,700.00	
Students' Fees	3,960.00	
By Mission Appropriation	<u>3,330.00</u>	\$22,790.00

EXPENDITURES.

Foreign Teachers		\$12,800.00	
Chinese "		4,980.00	
Office, Printing, Catalogue, etc.		200.00	
Repairs, general		300.00	
" 2 1/2 houses		250.00	
Insurance		100.00	
Board of Students		1,620.00	
Light, Heat and Incidentals		400.00	
Athletics		90.00	
Personal Teacher		80.00	
Servants		220.00	
Rent, Mr. Sarvis' House		500.00	
Permanent Equipment:			
Psychology	\$ 50.00		
Geology	100.00		
Physics & Chemistry	400.00		
Museum	100.00		
Library	<u>500.00</u>	1,150.00	
Contingent		<u>100.00</u>	\$22,790.00

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MEDICAL DEPARTMENT BUDGET.

1916.

Sub. A. Medical School.

RECEIPTS.

Appropriation from Missions	\$4,943.00	
Students' Fees, Board and Tuition	3,400.00	
Laboratory Fees,	330.00	
Athletic Fees	44.00	
Foreign Staff,	17,600.00	<u>\$26,317.00</u>

EXPENDITURES.

<u>General:</u>		
Students' Board	\$1,224	
Athletics	68	
Scholarships (9)	450	
Repairs	200	
Incidentals	300	
Laboratory Assistants	240	
Servants	72	
Books & Current Literature	500	
Stationery & Printing	300	
Travel	100	
Rent	500	<u>\$3,954.00</u>
 <u>Foreign Staff:</u>		
Salaries of Staff	\$20,380	
House Rent, Dr. Hiltner	500	
Personal Teachers (2)	240	<u>\$21,120.00</u>
 <u>Chinese Staff:</u>		
Prof. A. T. Lee, half-time	\$ 900	
Prof. Yu, Chinese Literature	120	<u>\$1,020.00</u>
Surplus Balance		<u>223.00</u> <u>\$26,317.00</u>

For Sub. B., - University Hospital - see separate sheet.

Sub. C. Summary.

RECEIPTS.

Medical College	\$26,317.00	
Hospital	21,090.00	<u>\$47,407.00</u>

EXPENDITURES.

Medical College	\$26,094.00	
Hospital	21,090.00	
CREDIT BALANCE	223.00	<u>\$47,407.00</u>

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MEDICAL DEPARTMENT BUDGET. 1916.

(Page 2)

Sub. B. University Hospital.

RECEIPTS.

Contract Practice	\$3,800.00	
Private "	1,300.00	
Endowed Bed	75.00	
Special Gift	170.00	
Matron's Salary	1,440.00	
Patients' Room Fees	1,500.00	
Operating Room and Special Fees	900.00	
Drugs and Dressings	1,400.00	
Dispensary Registration	360.00	
Special Gifts	10,145.00	\$21,090.00

EXPENDITURES.

General:

Upkeep and Repairs	\$1,000.00	
Drugs and Dressings	2,500.00	
Charity Cases (Drugs, dressings, food)	2,700.00	
Oil and Fuel	750.00	
Carriages and Cartage	200.00	
Hospital Linen	500.00	
Lights	420.00	
Telephone	60.00	
Stationery and Printing	400.00	
Incidental Supplies	600.00	\$9,130.00

Foreign Staff:

Matron (Mrs. Molland)	\$1,440.00	
Office Secretary (Miss Walker)	1,200.00	
Nurse (Miss Warner)	1,200.00	
Nurse (Miss Kerkhoff)	1,200.00	
House Rent - Nurse	180.00	
" " Office Secretary	180.00	
Personal Teachers (2)	240.00	
Summer Travel	200.00	\$5,840.00

Chinese Staff:

Assistant Superintendent (Mr. Li)	\$900.00	
Resident Physician (Dr. Wu)	1,200.00	
" " (Dr. Kiang)	420.00	
" " (Eye Dept.)	360.00	
Druggist (Mr. Chen)	240.00	
Nurses - Women (1 @ \$240; 1 @ \$180)	420.00	
Nurses - Men (5)	600.00	
Orderlies (8)	672.00	
Laundrymen (5)	360.00	
Coolies (7 @ \$72; 3 @ \$60)	684.00	
Tailor, Gatemen, Laboratory Attendant	264.00	\$6,120.00
		\$21,090.00

COLLEGE OF AGRICULTURE AND FORESTRY.

BUDGET. 1916.

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RECEIPTS.

Mr. Bailie's Salary	\$2,400.00	
Mr. Reisner's "	2,200.00	
Peking Government Grants	3,000.00	
15 Peking Students' Fees, @ \$56.00	840.00	
15 " " " " 60.00	920.00	
Anhwei Provincial Scholarship	960.00	
Shantung " "	480.00	
Forest Fund Committee	1,440.00	
15 Forestry Students' Fees, @ \$160.00	2,400.00	
20 Agricultural " " " 108.00	2,160.00	
Laboratory Fees	400.00	
Agricultural Gardens	1,500.00	\$18,700.00

EXPENDITURES.

Mr. Bailie's Salary	\$2,400.00	
Mr. Reisner's "	2,200.00	
Mr. Ostergaard's Salary	2,400.00	
" " House Rent	480.00	
Mr. Tsou's Salary	1,800.00	
English Teacher's Salary	1,200.00	
Chinese " "	180.00	
39 Forestry Students' Deposits, \$52.00	2,028.00	
67 Students' Board, @ \$36.00	2,412.00	
67 " Incidentals, @ \$10.00	670.00	
67 " Athletic Fees, @ \$2.00	134.00	
Laboratory Expenses	600.00	
Field Work	1,000.00	
Contingent Fund	1,196.00	\$18,700.00

COLLEGE OF AGRICULTURE AND FORESTRY

Teaching & Administration Staff.

Budget, 1916.

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The following list of teachers and administrators represents the minimum need of the College of Agriculture, according to the present scheme of development:

A. AGRICULTURE.

NANKING.

	Salary.	
Mr. Bailie - Organization	G \$1,550.00	Secured
Mr. Reisner - Agronomy	1,200.00	" 5 yrs.
Mr. Ostergaard - Nursery Work, Horticulture, Fruit	1,200.00	" Tuitions
Mr. Tsou - Botany and Entomology	Mex.\$1,800.00	" "
Mr. Griffing - University Extension, Animal Husbandry & Dairy (likely guaranteed by C.C.Nieh)	G \$1,200.00	" (likely)
Steele - Agronomy & Agric. Chemistry	1,200.00	" (not)
Veterinary Surgeon	1,200.00	" "
Mr. Vaughn - Surveying, Mathematics, Physics	600.00	" "
2 American ladies to teach English	1,200.00	" one-half (tuitions)
Returned Students - Reisner's Asst.	Mex.\$1,800.00	Not secured
" " Griffing's "	1,800.00	" "
" " Steele's "	1,800.00	" "
" " Pathology, Physiology	1,800.00	" "
" " Translation	1,800.00	" "

B. FORESTRY.

An experienced American Forester	G \$1,200.00	Not secured
Returned Student (Kiangsu) Guaranteed by Ret. Stu. Body,	M \$1,800.00	Guaranteed
" " (Shantung) one-half guaranteed by Gov.	1,800.00	" one-half
" " (Anhwei)	1,800.00	" not yet

PURPLE MOUNTAIN

Mr. Anderson, General Manager, purple Mt. & University Farm	-----	Self-supporting?
Ret. Student under Mr. Anderson	Mex.\$1,800.00	Not secured
" " from Japan, Nurseryman	600.00	" "
3 Tsingtau Nurserymen, \$20.00 (?)	720.00	" "

LUNGTAN

Foreign Manager - Stock & Farm	G \$1,200.00	" "
" Nurseryman	Mex.\$2,400.00	" "
Returned Student	1,800.00	" "
TOTAL -	G\$11,750.00	Mex. \$23,520
Secured -	4,550.00	1,800
Guaranteed	1,200.00	2,700
Not secured or Guranteed -	6,000.00	19,020

COLLEGE OF AGRICULTURE AND FORESTRY.

BUDGET, 1916.

Estimates on Plant and equipment.

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AT THE UNIVERSITY.

LAND.

A quarter section abutting on University lands	\$50,000.00 (May)
Fencing	5,000.00

BUILDINGS ON LAND ADJOINING UNIVERSITY.

Students' quarters	\$ 3,000.00
Horse and cattle barn,	15,000.00
Workmen's quarters, 5 double houses	2,000.00
Warehouses and sheds	10,000.00
Creamery, building and outfit	4,000.00
Roads and drainage	10,000.00
Piggery and poultry outfit	3,000.00
Greenhouse	3,000.00

IMPLEMENTS.

2 Wagons	G\$200.00
4 Plows	150.00
6 Barrows	150.00
4 Cultivators (small)	50.00
1 " (large)	30.00
Chains and ropes	200.00
6 Sets Harness	120.00
2 Saddles	35.00
Extras	500.00
	<u>G\$1435.00</u> say, \$5,000.00

STOCK INCLUDING PIGS AND CHICKENS.

6 Mongolian mares @ \$70.00	\$420.00
1 Good Jock	70.00
5 Mongolian cows @ \$70.00	350.00
20 " calves @ \$35.00	700.00
1 Pure Holstein Bull	1000.00
2 " " Calves.	200.00
Cattle for immediate use in Dairy	5000.00
	<u>\$7740.00</u> say, \$10,000.00

Plant and Equipment, Continued.

AT PURPLE MOUNTAIN.

LAND.

About 200 English acres at a nominal annual rent of	\$ 100.00
To purchase land on which to build our plant	5,000.00
A house for returned students	3,000.00
Horse and cattle barn	15,000.00
Warehouses	10,000.00
Workmen's quarters	2,000.00
Students' Dormitories	3,000.00
Drainage and roads	5,000.00
Piggery and poultry outfit	5,000.00
Implements	5,000.00
Fencing	5,000.00
Stock, including draught animals	10,000.00
Sheep	2,000.00
	<u>\$70,100.00</u>

AT LUNGTAN.

LAND.

The donation of about 3 sq. miles of mountain.	
Expenses in connection with transfer, surveying, mapping and first year's nursery work.	<u>\$10,000.00</u>

GRAND TOTAL, \$200,100.00

DWELLING HOUSES.

1. Reisner's house and land	G\$4,000.00	
2. Ostergaard's house and land	4,000.00	
3. Bailie's house and land	4,000.00	
4. Griffing's house and land	4,000.00	
5.	<u>G\$16,000.00</u>	
5. Two young ladies,	4,000.00	
6. Steele	4,000.00	
7. A Veterinary Surgeon	4,000.00	
8. Two houses for Nurserymen (Purple Mountain & Lungtan)	4,000.00	<u>G\$32,000.00</u>

EXTRA ON RUNNING EXPENSES.

Seeds and workmen's wages (Mex.) \$1,000.00

THE SCHOOL OF NORMAL TRAINING.

BUDGET. 1916.

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RECEIPTS.

<u>Normal Department</u>		
Presbyterian Board	\$2,400.00	
Baptist Board	2,400.00	
Students' Fees	<u>862.00</u>	\$5,662.00
<u>Practice School</u>		
Students' Fees		1,000.00
<u>Industrial Department</u>		
Sales Profits		100.00
DEFICIT		<u>4,059.00</u>
		\$10,821.00

EXPENDITURES.

<u>Normal Department</u>		
Salary, Bullock	\$2,400.00	
" Moss	2,400.00	
" 3 Teachers	1,620.00	
" Office Assistant	180.00	
Board of Students	<u>432.00</u>	\$7,032.00
<u>Practice School</u>		
Salary, 5 Teachers	\$1,000.00	
Board of Students	<u>504.00</u>	\$1,504.00
<u>Industrial Department</u>		
Salary, Assistant	\$180.00	
" Servant	72.00	
Tools and Incidentals	<u>400.00</u>	\$652.00
<u>General</u>		
Salary, 4 Servants	\$288.00	
Building and Grounds	500.00	
Insurance	95.00	
Light and Heat	100.00	
Incidentals	200.00	
Stationery and Printing	150.00	
Teachers' Institute	200.00	
Repairs, Bullock House	<u>100.00</u>	\$1,633.00
		\$10,821.00

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DEPARTMENT OF MISSIONARY TRAINING.

BUDGET. 1916.

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RECEIPTS.

Tuition:			
50 Students	@ \$50.00		\$2,500.00
Personal Teachers, 8 mos.	@ 10.00		4,000.00
Foreign Teacher:			
C. S. Keen, G	\$1,200 @ 2.00		2,400.00
			<u>\$8,900.00</u>

EXPENDITURES.

Head Teacher	12 mos. @ \$40.00		\$480.00
Asst. "	12 " " 20.00		240.00
12 Teachers:			
8 mos. @ \$15.00	\$1440.00		
4 " " 7.50	<u>360.00</u>	\$1,800)	
16 Teachers:			\$,720.00
8 mos. @ \$12.00	\$1536.00	(	
4 " " 6.00	<u>384.00</u>	\$1,920)	
Student Secretary:	12 mos. @ \$7.00		84.00
Servant: 8 mos. @ \$6.00	\$48.00		
4 " " 6.50	<u>26.00</u>		74.00
Incidentals			200.00
Printing			500.00
Books			100.00
Repairs and Equipment			350.00
Foreign Teacher:			
C. S. Keen, G	\$1200.00 @ \$2.00		2,400.00
Rents			500.00
Emergency Fund			<u>252.00</u>
			<u>\$8,900.00</u>

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HIGH SCHOOL BUDGET.

1916.

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RECEIPTS:

Foreign Teachers	\$7,800.00	
Students' Fees	11,640.00	
By Mission Appropriation	<u>3,829.00</u>	<u>\$23,269.00</u>

EXPENDITURES.

Foreign Teachers		\$7,800.00	
Chinese "		5,424.00	
Servants		750.00	
Repairs, general		600.00	
" 3 1/2 houses		350.00	
Office		150.00	
Insurance		400.00	
Light, Heat and Incidentals		1,400.00	
Board of Students		4,680.00	
Athletics		260.00	
Personal Teacher		50.00	
Book Store		680.00	
Permanent Equipment:			
Biology	\$125.00		
Physics & Chemistry	300.00		
Museum	100.00		
Library	<u>100.00</u>	625.00	
Contingent		<u>100.00</u>	<u>\$23,269.00</u>

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GRAMMAR SCHOOL BUDGET.

1916.

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RECEIPTS.

Students' Fees	10,640.00	
One Foreign Teacher, Mission Approp'n	3,000.00	
By Mission Appropriation	<u>2,120.00</u>	<u>15,760.00</u>

EXPENDITURES.

11 Chinese Teachers	4,680.00	
Proctor, Assistant	120.00	
1 Foreign Teacher & Miss Taylor	4,300.00	
Board of Students	4,320.00	
Light, Heat and Incidentals	700.00	
Servants	300.00	
General Repairs and Equipment	500.00	
House Repairs (2)	200.00	
Insurance	100.00	
Athletics	240.00	
Contingent	<u>100.00</u>	<u>15,760.00</u>

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BUDGET 1918

ADMINISTRATION

Receipts

Treasurer's Salary \$1,200  
 Rent from Lang. Sch. 2,000  
 Appropriations from Mission Boards 7,750

\$10,950

ARTS COLLEGE

5 Teachers supported by Missions \$12,000  
 Students Fees 5,000  
 Approp. from Miss. Bds. 2,650

\$19,650

JUNIOR COLLEGE

4 Teachers supported by Missions \$11,800  
 Students Fees 13,000  
 Approp. from Miss. Bds. 635

\$25,435

AGRICULTURE & FORESTRY

1 Teacher supported by Mission, 4 by special funds \$8,200  
 Students Fees 4,000  
 Approp. from Mission Boards or gifts 6,140

\$18,340

SUWAN SCHOOL BOARD

Mission Board gifts \$1,000  
\$1,000

Expenditures

Salaires of President, Secretary & Treasurer \$6,350  
 Sinking Fund 1,000  
 Offices; Printing, Stationery 2,000  
 University Magazine Grant 500  
 Servants 200  
 Insurance 800  
 Residence Repairs 100  
\$10,950

Teachers, 5 for., 1 Chinese \$14,100  
 Repairs, general & 4 houses 600  
 Board 1,800  
 Incidentals & servants 650  
 Light and Heat 700  
 Athletics 100  
 Permanent equipment (see below) 1,700  
\$19,650

Teachers, 4 for., 3 Chinese \$15,260  
 Repairs, general & 4 houses 725  
 Board 3,500  
 Incidentals & servants 1,500  
 Light and Heat 700  
 Athletics 250  
 Rent, Mr. Settlemyer's house 500  
 Permanent equipment (see below) 3,000  
\$25,435

Teachers, 4 for., 3 Chinese \$11,640  
 Repairs, general & 2 houses 350  
 Board 2,000  
 Incidentals & Servants 700  
 Light and Heat 500  
 Athletics 150  
 Extension work 2,000  
 Permanent Equipment 1,000  
\$18,340

2 Chinese teachers \$828  
 Printing and Travel 172  
\$1,000

Receipts

Expenditures

MIDDLE SCHOOL

1 Teacher supported by  
 Mission, 3 by special funds \$3,000  
 Students Fees 13,000  
 Industrial Sales 1,000  
 Approp. from Miss. Bds. 3,775  
\$20,775

Teachers, 4 for. 10 Chi. \$12,000  
 Industrial & manual training 1,500  
 Repairs, general & 2 houses 525  
 Board 4,400  
 Incidentals & Servants 800  
 Light and Heat 700  
 Athletics 300  
 Equipment 150  
\$20,775

HIGHER PRIMARY

1 Teacher supported by  
 special funds \$1,400  
 Students Fees 6,500  
\$7,900

Teachers, 2 for. 10 Chinese \$5,600  
 Repairs, general & 1 house 1,200  
 Incidentals & Servants 300  
 Repairs, general & 1 house 350  
 Light and Heat 250  
 Athletics 200  
\$7,900

LOWER PRIMARY

Students Fees \$ 600  
\$600

Teachers, 3 Chinese \$ 240  
 Board 200  
 Light and Heat 60  
 Incidentals & Servants 80  
 Equipment and Repairs 20  
\$600

EQUIPMENT

Arts College \$1,700  
 Junior College 3,000  
 Agr. & For. 1,000  
 Middle School 150  
\$5,850

SUMMARY

Administration	\$10,950	-	appropriation from Mission Boards	\$7,750
Arts College	19,650	-	" " " "	2,650
Junior College	25,435	-	" " " "	635
Agr. & For.	18,340	-	" " " "	6,140 ?
Suwan Board	1,000	-	" " " "	- - -
Middle School	20,775	-	" " " "	3,775
Higher Primary	7,900			
Lower Primary	600			
	<u>\$104,650</u>			<u>\$20,950</u>

## BUDGET 1918. HOSPITAL.

Estimated Receipts - Current Account

Co-operating Missions:		
Balance due from 1917	Gold \$ 1,500 @ 1.30	Mex.\$ 1,950
4 Physicians @ \$2,500	10,000 @ 2.00	20,000
1 Nurse	1,250 @ 2.00	2,500
Running Expenses	3,000 @ 1.30	3,900
China Medical Board:		
1 Physician	2,500 @ 2.00	5,000
3 Nurses @ \$1250	3,750 @ 2.00	7,500
Running Expenses	3,000 @ 1.30	3,900
Local Receipts:		
Drugs and Supplies		5,500
Operations		2,000
Contract and Private Practice		5,000
Room Rent (Ward Fees)		5,000
Registration		1,000
Gifts		1,000
Miscellaneous		500
		<u>\$64,750</u>
Dispensary Bldg & Equipment Fund	35,000	

Estimated Expenditures

Salaries, Foreign Staff:		
5 Physicians @ \$2,500	Gold \$12,500	Mex.\$25,000
4 Nurses @ \$1,250	5,000	10,000
1 Secretary-Treasurer	1,250	2,500
Salaries, Chinese Staff:		
4 Physicians		2,400
1 Registrar		720
17 Nurses, Salaries \$5 to \$28		2,100
1 Druggist and Assistant		700
1 Evangelist		200
30 Other Helpers, Salaries \$5 to \$15		2,400
Equipment		3,500
Drugs and Supplies		7,500
Fuel and Light		2,000
Charity - drugs, dressings, food, etc.		4,500
Repairs		550
Miscellaneous		<u>650</u>
		<u>\$64,720</u>
Dispensary Bldg, Land & Equipment	Gold \$35,000	

BUDGET 1918

DEPARTMENT OF MISSIONARY TRAINING

RECEIPTS

Tuition - 50 first-year students	at \$60.00	\$5,000
" - *30 " " " extra fee	" 50.00	1,500
" - 10 second-year "	" 35.00	350
" - 20 Correspondence students	" 20.00	400
Teachers - 8 mos. (50 first-year students)	" 10.00	4,000
" - 8 " (10 second- " " )	" 6.25	500
Foreign staff salary, G\$1,200	" 2.00	2,400
Normal Class, 20 pupils	" 18.00	360
		<u>\$12,510</u>

EXPENDITURES

Head Chinese Teacher - 12 mos. at \$60)		\$ 720
Asst. " " - 12 " " 28)		336
1 Teacher	8 " " 17 \$136	
1 " "	4 " " 8.50 34. \$170	
4 Teachers	8 " " 16 512	
	4 " " 8 128 640	
3 " "	8 " " 15 360	
	4 " " 7½ 90 450	
6 " "	8 mos. " 13 624	
	4 " " 6½ 156 780	
20 " "	8 " " 12 1920	
	4 " " 6 480 2400	4,440
Foreign staff, G\$1,200 at 2.00		2,400
Secretarial assistance		200
Servants (3 coolies)		221
Correspondence Course		150
Printing (including texts and materials for 60 students)		500
Normal Class		200
Heating and Lighting		600
Rent		2,000
Repairs		50
Books		100
Furnishing and Equipment		300
Incidentals		200
Emergency Fund		93
		<u>\$12,510</u>

\*Extra fee charged students who are not members of Missions participating in the University.

Unwisely for Revised See below. Apr 8, 18.

Budget, 1918

ADMINISTRATION

<u>Receipts</u>			<u>Expenditures</u>	
Bowen	Treasurer's Saly.	\$1,200	Staff Salaries	\$6,350
Owen	Rent, Lang. Sch.	2,000	Sinking Fund	1,000
Purcell	Mission Approp.	7,750	Office, Printing, etc.	2,000
			Magazine	500
			Servants	200
			Insurance	800
			Repairs, House	100
		<u>\$10,950</u>		<u>\$10,950</u>

ARTS COLLEGE

Sarvis	Teachers	\$12,000	Teachers	( $\frac{1}{2}$ Li	\$14,100
Hamilton	Students' Fees	5,000		( $\frac{1}{2}$ Liu	
Williams	Appropriations	2,650	Board		1,800
Clemons			Incidentals & Servants		650
Thomson			Light and Heat		700
	*Physics & Chem.	\$1000	Athletics		100
	Library	500	Permanent Equipment		1,700*
	General Equip.	200	Repairs, Gen. & 4 houses		600
		<u>\$19,650</u>			<u>\$19,650</u>

JUNIOR COLLEGE

Settlemyer	Teachers	\$9,200	Teachers - 3	\$12,660	
Ing	Students' Fees	13,000	Repairs, Gen. & houses	725	
Roys	<del>Appropriations</del>	635	Board	3,500	
Moss	**Physics & Chem.	\$1200	Incid. & Servant	1,500	
	Biology	500	Light & Heat	700	
	Library	600	Athletics	250	
	General	700	1 Eng. teacher	Rent (Settlemyer)	500
			Permanent Equipment	3,000**	
		<u>\$22,835</u>		<u>\$22,835</u>	

AGRICULTURE AND FORESTRY

Reisner	Teachers	\$8,200	Teachers	\$11,640	
Bailie	Students Fees	4,000	Board	2,000	
Sample	Gifts or Approp.	6,140	Incidentals & Servts.	700	
Lin			Light and Heat	500	
Weigel			Athletics	150	
	#Physics & Chem.	\$500	Repairs, Gen. & Houses	350	
	Biology	200	Extension Work	2,000	
	Library	100	Yang	Permanent Equipment	1,000#
	General	200			
		<u>\$18,340</u>		<u>\$18,340</u>	

NORMAL SCHOOL

<u>Receipts</u>			<u>Expenditures</u>	
Bullock	Teachers	\$2,600	Teachers	\$4,600
	Students Fees	2,000	Suwan Board	1,000
	Suwan Board	1,000	Industries	1,500
	Industrial Sales	1,000	Board	800
	Appropriation	1,900	Incidentals & Servants	200
			Light and Heat	100
			Equipment	150
			Repairs, Gen. & House (1)	150
		<u>\$8,500</u>		<u>\$8,500</u>

MIDDLE SCHOOL

Wilson	Teachers	\$3,000	Teachers	\$10,400
Taylor	Students Fees	12,000	Board	4,000
Johnson	Mission Approp.	1,875	Incidentals & Servants	1,200
Gilbert			Light and Heat	600
			Equipment	300
			Repairs, Gen. & 1 house	375
		<u>\$16,875</u>		<u>\$16,875</u>

HIGHER PRIMARY

Teachers	\$1,400	Teachers	\$4,900
Students Fees	6,500	Board	1,500
		Incidentals & Servants	500
		Repairs, Gen. and 1 house	450
		Light and Heat	350
		Athletics	200
	<u>\$7,900</u>		<u>\$7,900</u>

LOWER PRIMARY

Students Fees	\$600	Teachers	\$200
		Board	200
		Light and Heat	60
		Incidentals and Servants	100
		Repairs	40
	<u>\$600</u>		<u>\$600</u>

SUMMARY

Administration	\$10,950	Appropriation	\$7,750
Arts College	19,650	"	2,650
Junior College	22,835	"	635
Agr. & For.	18,340	"	6,140
Normal School	8,500	"	1,900
Middle School	16,875	"	1,875
Higher Primary	7,900	"	-----
Lower Primary	600	"	-----
Language School			
	<u>\$105,650</u>		<u>\$20,950</u>

Budget 1918

As by Treasurer's Report

INCIDENTALS AND SERVANTS

Arts College	\$ 650	Arts College	\$ 635
Junior College	1,500	Junior College	421
Agr. & For.	700	Agr. and For.	1,756
Normal School	400	Normal School	704
Middle School	1,400	Middle School	707
Higher Primary	500	Higher Primary	\$804, \$193 997
Lower Primary	100	Lower Primary	46
Administration	200	Administration	162
Language School		Language School	
	<u>\$5,450</u>		<u>\$5,428</u>

BOARD

Arts College	\$1,800	Arts College	1,735
Junior College	3,000	Junior College	1,552
Agr. and For.	2,000	Agr. and For.	1,793
Normal School	200	Normal School	321
Middle School	4,000	Middle School	2,611
Higher Primary	1,500	Higher Primary	\$3274, \$865 4,139
Lower Primary	200	Lower Primary	128
Administration	<u>\$12,700</u>	Administration	<u>\$12,277</u>

TEACHERS

Arts College	\$3,000	Arts College	\$5,466
Junior College	4,360	Junior College	995
Agr. & For.	9,000	Agr. & For.	9,569
Normal School	2,000	Normal School	569
Middle School	7,400	Middle School	4,598
Higher Primary	3,500	Higher Primary	\$5788, \$949 6,737
Lower Primary	200	Lower Primary	---
	<u>\$29,460</u>		<u>\$27,934</u>

LIGHT AND HEAT

Arts College	\$ 700	Arts College	\$631
Junior College	900	Junior College	192
Agr. & For.	500	Agr. and For.	173
Normal School	100	Normal School	82
Middle School	600	Middle School	245
Higher Primary	350	Higher Primary	\$567, \$115 682
Lower Primary	60	Lower Primary	28
	<u>\$3,210</u>		<u>\$2,033</u>

REPAIRS

Arts College	\$ 600	Arts College	\$146
Junior College	725	Junior College	---
Agr. and For.	300	Agr. and For.	62
Normal School	250	Normal School	---
Middle School	450	Middle School	380
Higher Primary	450	Higher Primary	1,255
Lower Primary	40	Lower Primary	34
Administration	100		
	<u>\$2,915</u>		<u>\$1,877</u>
		House, 1917	1,980
			<u>\$3,857</u>

Budgets  
1919 - 1922

0299

BUDGET 1919

JUNIOR COLLEGE

Receipts

3 Mission-supported teachers: Moss, Roys, and one in Mr. Neigs' place	\$ 7,400.00	
Mr. Ing	1,510.00	
Student fees	13,000.00	
Appropriation from boards	- - -	\$21,710.00

Expenditures

Salary of Mr. Moss	G. \$1,000 @ 2	\$2,000.00	
" " Mr. Roys	1,500 @ 2	3,000.00	
" " Mr. Ing		1,800.00	
" " Dr. Wang		1,800.00	
" " Dr. Liu (half)		900.00	
" " Mr. I (half)		360.00	
" " Miss White	600 @ 2	1,200.00	
" " Miss Braastad	600 @ 2	1,200.00	
Students' board		3,000.00	
Incidentals and servants		1,200.00	
Light and heat		800.00	
Athletics		250.00	
Permanent equipment:			
Physics and chemistry	\$2,000		
Biology	300		
Library	600		
General	200	3,100.00	
Rent, Settlemyer house loan		400.00	
Repairs, general and houses (3)		700.00	\$21,710.00

COLLEGE OF AGRICULTURE AND FORESTRY

Receipts

1 Mission-supported teacher	\$2,600.00	
Part of Mr. Reisner's support	800.00	
Mr. Weigel's support (J. H. Blackstone)	2,100.00	
Forestry fund support teachers	5,000.00	
Student fees	4,000.00	
Appropriation from boards	4,370.00	\$18,870.00

Expenditures

Salary of Mr. Baillie	G. \$1,300 @ 2	\$2,600.00	
" " Mr. Reisner	1,250 @ 2	2,500.00	
" " Mr. Sample	600 @ 2	1,200.00	
" " Mr. Weigel	1,050 @ 2	2,100.00	
" " Mr. Lin		1,800.00	
" " Mr. Ts'ien		1,440.00	
" " Mr. Sie		1,800.00	
" " Mr. Li (half)		900.00	
" " Mr. Ch'en		480.00	

**BUDGET 1919**

**ADMINISTRATION**

Receipts

Salary of Treasurer	G. \$1,050 @ 2	\$2,100.00	
Rent, Language School		2,000.00	
Appropriation from Boards		8,200.00	\$12,300.00

Expenditures

Salary of President	G. \$1,750 @ 2	\$3,500.00	
" " Treasurer	1,050 @ 2	2,100.00	
" " Secretary	600 @ 2	1,200.00	
Sinking Fund for Furloughs		1,000.00	
Offices - printing, stationery, typists, magazine		2,000.00	
Servants		200.00	
Insurance		1,200.00	
Residence repairs (2)		100.00	\$12,300.00

**COLLEGE OF ARTS**

Receipts

5 Mission-supported Teachers		\$12,800.00	
Student fees		5,000.00	
Appropriation from boards		2,450.00	\$20,250.00

Expenditures

Salary of Dr. Williams	G. \$1,800 @ 2	\$3,600.00	
" " Mr. Sarvis	1,300 @ 2	2,600.00	
" " Dr. Hamilton	1,200 @ 2	2,400.00	
" " Mr. Clemons	1,050 @ 2	2,100.00	
" " Mr. Thomson	1,050 @ 2	2,100.00	
" " Dr. Liu (half)		900.00	
" " Mr. Li (half)		900.00	
Students' board		1,800.00	
Incidentals and servants		650.00	
Light and heat		700.00	
Athletics		100.00	
Permanent equipment:			
Physics and chemistry	\$1,000		
Biology	100		
Library	500		
General	200	1,800.00	
Repairs, general and houses (5)		600.00	\$20,250.00

College of Agriculture and Forestry (continued)

Expenditures (continued)

Students' board		\$1,500.00	
Incidentals and servants		600.00	
Light and heat		400.00	
Athletics		150.00	
Permanent equipment:			
Chemistry	\$500		
Biology (botany)	200		
Library	200		
General	200	1,100.00	
Repairs, general and houses (2)		300.00	\$18,870.00

MIDDLE SCHOOL

Receipts

2 Mission-supported teachers (Wilson and substitute for Bullock)		\$5,400.00	
Student fees		13,500.00	
Appropriation from boards		1,500.00	\$20,400.00

Expenditures

Salary of Mr. Wilson	G. \$1,500 @ 2	\$3,000.00	
" " Miss Taylor (Half)	300 @ 2	600.00	
" " Miss Johnson	600 @ 2	1,200.00	
" " Miss Stearns	600 @ 2	1,200.00	
" " 10 Chinese teachers		5,300.00	
Students' board		5,400.00	
Incidentals and servants		1,500.00	
Light and heat		700.00	
Athletics		300.00	
Equipment and furnishings		200.00	
Repairs, general and houses (2)		1,000.00	\$20,400.00

MODEL SCHOOL

(Higher and Lower Primary and Kindergarten)

Receipts

1 specially-supported teacher (Miss Wixon)		\$1,400.00	
Student fees		8,600.00	
Appropriation from boards		2,500.00	
Special gifts to be raised		1,020.00	\$13,520.00

Expenditures

Salary of Miss Wixon	G. \$750 @ 2	\$1,400.00	
" " Miss Pierce	600 @ 2	1,200.00	
" " Miss Clark	600 @ 2	1,200.00	
" " Mrs. Gilbert (part time @ M. \$60)		600.00	
" " Mrs. K. S. Liu (contributed)		-	
" " Mrs. Wang @ M. \$25		300.00	
15 Chinese teachers		5,200.00	
Students' board		2,600.00	
Incidentals and servants		320.00	
Light and heat		350.00	
Equipment and repairs		200.00	
Athletics		150.00	\$13,520.00

BUDGET 1919

HOSPITAL

Receipts

<b>Cooperating missions:</b>			
4 Physicians @ G.\$2,500	G.\$10,000 @ 2	\$20,000.00	
1 Nurse	1,250 @ 2	2,500.00	
Running expenses	3,000 @ 2	6,000.00	
<b>China Medical Board:</b>			
1 Physician	2,500 @ 2	5,000.00	
3 Nurses @ G.\$1,250	3,750 @ 2	7,500.00	
Running expenses	3,000 @ 2	6,000.00	
Drugs and supplies		5,500.00	
Operations		2,000.00	
Contract and private practice		5,000.00	
Room rent (ward fees)		5,000.00	
Registration fees		1,000.00	
Gifts		1,000.00	
Miscellaneous		500.00	\$67,000.00

Expenditures

<b>Salaries, foreign staff:</b>			
5 Physicians @ G.\$2,500	G.\$12,500 @ 2	\$25,000.00	
4 Nurses @ 1,250	5,000 @ 2	10,000.00	
1 Secretary-Treasurer	1,250 @ 2	2,500.00	
<b>Salaries, Chinese staff:</b>			
4 Physicians		3,600.00	
1 Registrar		900.00	
20 Nurses		2,000.00	
1 Druggist and 2 assistants		900.00	
1 Evangelist		200.00	
30 Other helpers		2,500.00	
Building		400.00	
Equipment		5,000.00	
Drugs and supplies		7,500.00	
Fuel and light		2,500.00	
Charity		3,000.00	
Repairs		500.00	
Miscellaneous		500.00	\$67,000.00

BUDGET 1919

DEPARTMENT OF MISSIONARY TRAINING

Receipts

Tuitions: 40 1st-yr. students	@ \$60	\$2,400.00	
7 2nd-yr. " in residence	@ 35	245.00	
20 2nd-yr. correspondence students	@ \$20	400.00	\$3,045.00
Salaries: 40 pers. teachers, 1st yr., for yr.	@ 80	\$3,200.00	
7 " " 2nd yr. " "	@ 50	350.00	
Dean of department, G. \$1,200 @ 2		2,400.00	5,950.00
Incidentals: 40 1st-yr. students, coal, etc.	@ 10	400.00	
7 2nd-yr. " " " "	@ 6	42.00	442.00
Normal class: 15 students, tuition and board	@ 18		270.00
Vacation teachers: 20 teachers, 2 mos.	@ 51		1,020.00
			<u>\$10,727.00</u>

Expenditures

Salaries: Head Chinese teacher, 12 mos.	@ \$60.00	\$ 720.00	
Asst. " " 12 "	@ 30.00	360.00	
1 " " 9 "	@ 18.00	162.00	
	@ 9.00	27.00	
5 " " 9 "	@ 17.50	765.00	
	@ 8.50	127.50	
3 " " 9 "	@ 16.00	432.00	
	@ 8.00	72.00	
3 " " 9 "	@ 15.00	405.00	
	@ 7.50	67.50	
6 " " 9 "	@ 14.00	756.00	
	@ 7.00	126.00	
1 " " 9 "	@ 13.00	117.00	
	@ 6.50	19.50	
10 " " 9 "	@ 12.00	1,080.00	
	@ 6.00	180.00	\$5,416.50
20 summer teachers, 2 "	@ 8.00	320.00	
20 " " travel	@ 15.00	300.00	620.00
Dean of department, G. \$1,200 @ 2			2,400.00
Student secretaries:			
1 secretary 12 mos.	@ \$10.00	120.00	
1 " 12 "	@ 6.00	72.00	192.00
Servants: 2 servants, 7 mos.	@ \$67.00	\$84.00	
5 " 5 "	@ 6.50	65.00	149.00
1 " 12 "	@ 6.00	72.00	221.00
Fuel: 30 tons coal @ \$18.30		549.00	
Kindling		20.00	
Oil		20.00	589.00
Normal class: 15 students			120.00
Repairs and equipment			200.00
Books			100.00
Incidentals			200.00
Printing			300.00
Lectures			50.00
Installation of electric lights (60 points at \$5.00)			300.00
Surplus			18.50
			<u>\$10,727.00</u>

## BUDGET 1919

## DEPARTMENT OF MISSIONARY TRAINING

Women's DormitoryReceipts

Board, light and heat:			
20 students, 9 mos. @ \$50	\$9,000.00		
Matron, 9 " @ 50	450.00	\$ 9,450.00	
Salary of matron, G. \$600 @ 2		1,200.00	
			<u>\$10,650.00</u>

Expenditures

Food: 20 students, 9 mos. @ \$30	\$5,400.00		
Matron, 9 " @ 30	270.00	\$ 5,670.00	
Fuel: 20 tons coal for kitchen range	400.00		
30 " " heaters & hot water	600.00	1,000.00	
Salary of matron, G. \$600 @ 2		1,200.00	
Wages: Cook, 12 mos. @ \$12	144.00		
Assistant cook, 12 mos. @ 8	96.00		
No. 1 "boy" 12 " @ 8	96.00		
2 table "boys" 12 " @ 8	192.00		
Amah 12 " @ 8	96.00		
2 coolies 12 " @ 6	144.00	768.00	
Light: 56 points, 9 " @ 20	180.00		
3 " @ 5	15.00	195.00	
Repairs		200.00	
Depreciation		200.00	
Furnishing and equipment (including uniforms)		300.00	
Emergency fund		500.00	
Surplus		617.00	
			<u>\$10,650.00</u>

SUMMARY OF ALL BUDGETS 1919

Administration	\$12,300.00	
College of Arts and Science	20,250.00	
Junior Colleges	21,710.00	
College of Agriculture and Forestry	18,870.00	
Middle School	20,400.00	
Model School	13,520.00	
Hospital	67,000.00	
Department of Missionary Training	10,727.00	
Women's Dormitory	<u>10,650.00</u>	\$195,427.00

ANALYSIS OF 1919 BUDGETS RELATING TO CHINESE STUDENTS

	Total Budgets Chinese Students	Students fees	Distribution of board appropriation	Expenditures for instruction	Expenditures for board	Expenditures for incidentals and servants
Administration	\$12,300	-	\$ 8,200	-	-	\$ 200
Col. of Arts	20,250	\$ 5,000	2,450	\$14,600	\$ 1,800	650
Junior Col.	21,710	13,000	-	12,250	3,000	1,200
Col. of Agr. and For.	18,870	4,000	4,370	14,820	1,500	600
Middle Scho	20,400	13,500	1,500	11,300	5,400	1,500
Model School	13,520	8,600	2,500	9,900	2,600	320
	<u>\$107,050</u>	<u>\$44,100</u>	<u>\$19,020</u>	<u>\$62,880</u>	<u>\$14,300</u>	<u>\$4,470</u>

  

	Expenditures for light and heat	Expenditures for repairs	Expenditures for athletics	Expenditures for equipment	Expenditures for administration of officers	Expenditures for insurance
Administration		\$ 100	-	-	\$6,800	\$1,200
Col. of Arts	\$ 700	600	\$ 100	\$ 1,800	-	-
Junior Col.	800	700	250	3,100	-	-
Col. of Agr. and For.	400	300	150	1,100	-	-
Middle School	700	1,000	300	200	-	-
Model School	350	100	150	100	-	-
	<u>\$2,950</u>	<u>\$2,800</u>	<u>\$ 950</u>	<u>\$6,300</u>	<u>\$6,800</u>	<u>\$1,200</u>

DISTRIBUTION OF APPROPRIATIONS FOR EQUIPMENT

	Physics and chemistry	Biology	Library	General	Total
College of Arts	\$1,000	\$200	\$500	\$200	
Junior Colleges	2,000	300	600	200	
Col. of Agr. and For.	500	200	200	200	
Middle School	-	-	-	200	
Model School	-	-	-	100	
	<u>\$3,500</u>	<u>\$600</u>	<u>\$1,300</u>	<u>\$900</u>	<u>\$6,300</u>

SOURCE OF FUNDS

To total expenditures		\$107,050
By mission board appropriations	\$19,020	
" " supported teachers	28,200	
" " special support teachers	12,710	
" special gifts	1,020	
" rent, Language School property	2,000	
" student fees	<u>44,200</u>	<u>107,050</u>

DIFFERENCE DUE TO EXCHANGE

1918

Date of Statement	Mission	Gold	Exchange at 2 for 1	Rate of exchange at sale of draft	Mexican proceeds	Difference due
Mar. 29, 1917	M. E. 1st gr.	\$ 75	\$ 150	1.2583	\$ 94.37	\$ 55.63
Mar. 29, 1917	F.C.M.S. 1st gr.	1,200	2,400	1.2583	1,509.96	890.04
May 1, 1918	M. E. 1st gr.	825	1,650	1.2484	1,029.83	620.17
May 1, 1918	M. E. 2nd gr.	900	1,800	1.2484	1,123.56	676.44
May 1, 1918	F.C.M.S. 2nd gr.	1,200	2,400	1.2484	1,498.08	901.92
May 1, 1918	Pres. 1st gr.	900	1,800	1.2484	1,123.56	676.44
May 31, 1918	Pres. 2nd gr.	825	1,650	1.20992	998.18	651.82
Aug. 1, 1918	M. E. 3rd gr.	900	1,800	1.06288	956.60	843.40
Aug. 1, 1918	F.C.M.S. 3rd gr.	2,450	4,900	1.06288	2,604.04	2,295.96
Aug. 1, 1918	Pres. 3rd gr.	900	1,800	1.06288	956.60	843.40
		\$10,175	20,350		\$11,894.78	\$8,455.22

University	\$6,750	(F. C. M. S. \$2,250 (M. E. 2,250 (Pres. 2,250
Hospital	2,075	(F. C. M. S. 450, also \$800 in lieu ( of Dr. Hiltner, ( one doctor (M. E. 450 (Pres. 375
Suwan Board	150	(F. C. M. S. (1918
In lieu of teachers	1,200	(F. C. M. S. Meigs, 9 mos. ( Settlemyer, 3 mos.
	\$10,175	

October 1, 1918.

AMOUNTS DUE FROM PARTICIPATING MISSIONS OWING TO EXCHANGE  
1917

<u>Baptist</u>	Gold	Mex. \$ for 1	Exchange rate	Mex. rec'd	Def-icit	Total Deficit
N. Y. statement 2/19/17	1,800	5,600	1.699	3,058.20	541.80	541.80
<u>Methodist</u>						
2/19/17 1st gr.	825	1,650	1.699	1,401.68	248.32	
4/10/17 2nd gr.	825	1,650	1.17	965.25	684.75	
8/3/17 3rd gr.	825	1,650	1.17	965.25	684.75	
10/31/17 4th gr.	825	1,650	1.3255	1,093.37	556.63	
12/31/17 Hosp. def.	300	600	1.3077	392.31	207.69	2,382.14
	3,600					
<u>Christian</u>						
2/19/17 1st gr.	1,425	2,850	1.699	2,421.07	428.93	
6/22/17 2nd gr.	1,425	2,850	1.17	1,667.25	1182.75	
8/3/17 3rd gr.	1,425	2,850	1.17	1,667.25	1182.75	
10/31/17 4th gr.	1,425	2,850	1.325	1,888.55	961.45	
12/31/17 Hosp. def.	300	600	1.3077	392.31	207.69	3,963.57
	6,000					
<u>Presbyterian</u>						
6/22/16 1st gr.	900	1,800	1.17	1,053.00	747.00	
8/3/17 2nd gr.	900	1,800	1.17	1,053.00	747.00	
10/31/17 3rd gr.	900	1,800	1.3255	1,192.77	607.23	
3/29/18 4th gr.	900	1,800	1.2585	1,132.47	667.53	2,768.76
	3,600					
						\$9,656.27

The Baptist \$1,800 gold consists of \$1,500 for University and \$300 for the Hospital.

The Methodist \$3,600 gold consists of \$3,000 for University and \$600 for Hospital.

The Christian \$6,000 gold consists of \$3,000 for University, \$2 men at \$1,200, and \$600 for Hospital - as I understand it.

The Presbyterian \$3,600 consists of \$3,000 for University and \$600 for Hospital.

UNIVERSITY OF NANKING

BUDGETS FOR 1920

ADMINISTRATION

Receipts

Special Gifts, Treas. & Y. M. C. A. Sec'y	\$4,400	
Mission Board Appropriations	<u>12,900</u>	\$17,300

Expenditures

Salary of President	G.\$1,750	3,500	
" " Treasurer	1,150	2,300	
" " Secretary	600	1,200	
" " Construc. Engineer	1,150	2,300	
" " Y.M.C.A. Sec'y	1,050	2,100	
" " Chinese Sec'y		600	
" " Chinese Writer		300	
Sinking Fund for Furloughs		1,000	
Office - Printing, Stationery		2,500	
Incidentals, Servants		200	
Insurance		1,200	
Residence Repairs (2)		<u>100</u>	\$17,300

COLLEGE OF ARTS

Receipts

6 Mission Supported Teachers	\$14,400	
Students' Fees, Exclusive of Board and Uniforms		3,000
Board and Uniforms		1,500
Mission Board Appropriations	<u>3,060</u>	\$21,960

Expenditures

Salary of Dr. Williams	G.\$1,800	3,600	
" " Mr. Sarvis	1,300	2,600	
" " Dr. Hamilton	1,200	2,400	
" " Mr. Clemons	1,150	2,300	
" " Mr. Thomson	1,150	2,300	
" " Mr. Annan	600	1,200	
" " Dr. Liu (half)		900	
" " Mr. Folk (half)		900	
" " Asst. in Chemistry		480	
" " Asst. Librarians		480	
Incidentals and Servants		500	
Light and Heat		500	
Athletics		100	
Repairs, General and Houses (5)		600	
Permanent Equipment: Biology	\$100		
Chemistry	500		
Library	500		
Physics	<u>500</u>	1,600	
Board and Uniforms		<u>1,500</u>	\$21,960

COLLEGE OF AGRICULTURE AND FORESTRYReceipts

1 Mission Supported Teacher	\$3,500	
8 Special Gift Supported Teachers	11,700	
Gardens & Gifts for Experimental Work	6,000	
Students' Fees, Exclusive of Board & Uniforms	3,300	
Board and Uniforms	2,000	
Mission Board Appropriations	<u>2,200</u>	\$28,700

Expenditures

Salary of Mr. Reisner	G.\$1,250	3,500	
" " Mr. Sample	600	1,200	
" " Mr. Griffing		3,000	
" " Mr. Lin		2,400	
" " Mr. Tsion		1,800	
" " Mr. Sic		1,800	
" " Mr. Folk (half)		900	
" " Mr. Li Tai-fang & Mr. Li Chuin-kang		1,200	
" " Mr. Wang		300	
Experimental Gardens - Cotton, Silk, Wheat, Corn, Rice		6,000	
Short Course in Sericulture		500	
Incidentals and Servants		900	
Light and Heat		500	
Athletics		200	
Repairs, General and Houses (2)		400	
Permanent Equipment: Biology	\$300		
Chemistry	1300		
Library	400		
General	<u>200</u>		
		2,200	
Board and Uniforms		<u>2,000</u>	\$28,700

JUNIOR COLLEGEReceipts

4 Mission Supported Teachers	\$8,300	
1 Special Gift Supported Teacher	1,620	
Students Fees, Exclusive of Board & Uniforms	12,650	
Board and Uniforms	6,000	
Mission Board Appropriations	<u>2,800</u>	\$31,370

Expenditures

Salary of Mr. Moss	G.\$1,000	2,000	
" " Mr. Roys	1,500	3,000	
" " Mr. Salisbury	600	1,200	
" " Mr. Marx	1,050	2,100	
" " Mr. Hummel	1,400	2,800	
" " Dr. Liu (half)		900	
" " Dr. Wang		1,800	
" " Miss White	600	1,200	
" " Mr. Hu (half)		900	
" " Mr. Lee or Mr. Chen		1,620	
" " Mr. In		720	
" " Assts. Chem., Biol., Phys., & Library		1,230	
Incidentals & Servants		1,200	
Light and Heat		800	
Athletics		500	
Repairs, General and Houses (3)		700	
Permanent Equipment: Biology	\$400		
Chemistry	800		
Library	700		
Physics	<u>800</u>		
		2,700	
Board and Uniforms		<u>6,000</u>	\$31,370

MIDDLE SCHOOLReceipts

2 Mission Supported Teachers		\$5,500	
Students' Fees, Exclusive of Board & Uniforms		8,000	
Board and Uniforms		4,500	
Mission Board Appropriations		<u>5,280</u>	\$23,280

Expenditures

Salary of Mr. Wilson	G. \$1,500	3,000	
" " Mr. Dieterich	1,250	2,500	
" " Mr. Speers	1,050	2,100	
" " English Teacher	600	1,200	
" " Mr. Hu (half)		900	
" " 10 Chinese Teachers		6,000	
" " Chinese Writer		180	
Incidentals and Servants		900	
Light and Heat		700	
Athletics		400	
Repairs, General and Houses (2)		600	
Equipment and Furnishings		300	
Board and Uniforms		<u>4,500</u>	\$23,280

MODEL SCHOOL

## Higher &amp; Lower Primary

Receipts

1 Special Gift Supported Teacher		\$1,400	
Students Fees, Exclusive of Board & Uniforms		6500	
Board and Uniforms		2,800	
Mission Board Appropriations		<u>3,250</u>	\$13,950

Expenditures

Salary of Miss Wixon	G. \$700	1,400	
" " Miss Miller	600	1,200	
Half-salary of Mrs. Brewer		600	
Salary of 12 Chinese Teachers		6,600	
Incidentals and Servants		400	
Light and Heat		350	
Athletics		200	
Repairs, General and Houses (1)		200	
Equipment and Furnishings		200	
Board and Uniforms		<u>2,800</u>	\$13,950

SUMMARY

Administration	\$17,300	
College of Arts	21,960	
College of Agr. & For.	28,700	
Junior College	31,370	
Middle School	23,280	
Model School	<u>13,950</u>	Mex. \$136,560
Dept. of Miss'y Training		
Language School		12,610
Meigs' Hall		10,570
University Hospital		<u>62,000</u>
		\$337,740

Budgets - 1920

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DEPARTMENT OF MISSIONARY TRAININGReceipts

## Tuition and fees:

50	1st-yr. students	at \$150.00	\$7,500.00	
10	2nd-yr. students	at 90.00	900.00	
25	2nd-yr. correspondence students	at 20.00	500.00	\$8,900.00
1	Mission-supported teacher (Dean)	G. \$1,200		2,400.00
	Tuition and Board (Normal Class)			
	15 students at \$18.00			270.00
20	Regular Teachers Hired Out 2 mos. during summer vacation at \$52.00			1,040.00
				<u>\$12,610.00</u>

Expenditures

## Salaries:

	Head Chinese Teacher, 12 mos.	at \$60.00	\$ 720.00	
	Asst. " " 12 " "	30.00	360.00	
1	" " 9 " "	18.00	162.00	
	" " 3 " "	9.00	27.00	
5	" " 9 " "	17.00	765.00	
	" " 3 " "	8.50	127.50	
3	" " 9 " "	16.00	432.00	
	" " 3 " "	8.00	72.00	
3	" " 9 " "	15.00	405.00	
	" " 3 " "	7.50	67.50	
6	" " 9 " "	14.00	756.00	
	" " 3 " "	7.00	126.00	
1	" " 9 " "	13.00	117.00	
	" " 3 " "	6.50	19.50	
20	" " 9 " "	12.00	2,160.00	
	" " 3 " "	6.00	360.00	\$6,676.50
20	Teachers hired out 2 " "	8.00	320.00	
20	" " " Travel " "	16.00	320.00	640.00
	Dean of Department, G. \$1,200	" 2 to 1		2,400.00
	Student Secretary 12 mos.	\$10.00	120.00	
	Chinese Stenographer 12 " "	45.00	540.00	660.00
	Wages:			
	2 Servants 7 " "	7.00	98.00	
	" 5 " "	7.50	75.00	
	1 Servant 12 " "	6.00	72.00	245.00
	Fuel:			
	30 tons " 20.00		600.00	
	Kindling and Oil		40.00	640.00
	Board - 15 normal students			120.00
	Repairs and Equipment			300.00
	Books			100.00
	Incidentals			200.00
	Printing			400.00
	Lectures			100.00
	Emergency Fund			128.50
				<u>\$12,610.00</u>

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Budgets - 1920

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DEPARTMENT OF MISSIONARY TRAINING  
(Continued)  
Meigs' Hall

Receipts

Board, Light and Heat:			
20 students, 9 mos.	at \$50.	\$9,000	
Preceptress, 9 mos.	at 30	270	\$9,270
Salaries: of Mission-supported			
Preceptress, G.\$650 at 2 to 1			1,300
			<u>\$10,570</u>

Expenditures

Food:			
20 Students, 9 mos.	at \$30	\$5,400	
Preceptress, 9 mos.	at 30	270	\$5,670
Fuel:			
20 tons Coal for Kitchen Range	at 20	400	
30 " " " Heaters and hot water	at 20	600	1,000
Salaries:			
Preceptress, G.\$650 at 2 to 1			1,300
Wages:			
Head Cook	12 mos. at 15	180	
Asst. "	12 " at 9	108	
No. 1 "Boy"	12 " at 10	120	
2 "Boys"	12 " at 8	192	
Amah	12 " at 8	96	
2 Coolies	12 " at 6	144	
Charwoman	9 " at 2	18	858
Light:			
66 points	9 mos. at 20	180	
	3 " at 5	15	195
Repairs			
Depreciation			
Furnishing and Equipment			
Incidentals			
Emergency Fund			
Surplus			
			200
			200
			500
			100
			300
			247
			<u>\$10,570</u>

UNIVERSITY HOSPITALReceipts

<u>Co-operating missions</u>			
4 Physicians at G.\$2,500*	\$10,000 at 2 to 1	\$20,000	
1 Nurse	1,250* at 2 to 1	2,500	
Running Expenses	3,000 at 2 to 1	6,000	
<u>China Medical Board</u>			
1 Physician	2,500* at 2 to 1	5,000	
3 Nurses at G.\$1,250*	3,750 at 2 to 1	7,500	
Running Expenses	3,000 at 2 to 1	6,000	
Drugs and Supplies		5,500	
Operations		2,500	
Contract and Private Practice		5,250	
Room Rent (ward fees)		5,250	
Registration Fees		1,000	
Gifts		1,000	
Miscellaneous		500	\$68,000

Expenditures

<u>Salaries of Foreign Staff</u>			
5 Physicians at G.\$2,500*	\$10,000 at 2 to 1	\$25,000	
4 Nurses at 1,250*	5,000 at 2 to 1	10,000	
1 Secretary-Treasurer	1,250* at 2 to 1	2,500	
<u>Salaries of Chinese Staff</u>			
5 Physicians		4,000	
1 Registrar		900	
25 Nurses		2,500	
1 Druggist and 2 Assistants		900	
1 Evangelist		200	
30 other Helpers		2,500	
Building		500	
Equipment		5,500	
Drugs and Supplies		7,000	
Fuel and Light		2,500	
Charity		3,000	
Repairs		500	
Miscellaneous		500	\$68,000

\*These figures cover not only salary but also travel, furlough and total cost of support of worker.

ANALYSES OF 1920 BUDGETS

Sources of Receipts:

By Mission Supported Teachers	\$31,700
By Special Gift Supported Teachers	19,120
By Fees, Exclusive of Board and Uniforms	33,450
By Fees for Board	16,800
By Field Work - Gardens, Gifts for Experiments	6,000
By Mission Board Appropriations	29,490
	<u>\$136,560</u>

Objects of Expenditures:

To Administration	7,900
To Instruction	78,410
To Incidentals, Servants, etc.	4,000
To Light and Heat	2,850
To Repairs	2,600
To Athletics	1,400
To Equipment	7,000
To Insurance	1,200
To Miscellaneous	7,900
To Experimental Work	6,500
To Students' Board and Uniforms	16,800
	<u>\$136,560</u>

Mission Board "Appropriations?":

Three Boards at \$6,000 each	18,000
One Board at \$3,000	3,000
Income on \$100,000 gold and \$40,000 gold endowment (\$5,000 & \$2,000, current rate)	8,490
	<u>\$29,490 Mex.</u>

Expenditures by Departments:

	Inst.	Incd.	Lt. & Ht.	Reprs.	Ath.	Equip.	Insc.	Adms.	Mocl.
Administration								\$7900	\$7900
Administration	\$ 200			\$100	\$				
Arts College	\$17160	500	\$500	500	\$100	\$1600	\$1200		
Coll. of Agr. & For.	16100	800	500	400	200	2200			6500
Junior College	19470	1200	800	700	500	2700			
Middle School	15880	900	700	600	400	300			
Model School	9800	400	350	200	200	200			
	<u>\$78410</u>	<u>\$4000</u>	<u>\$2850</u>	<u>\$2600</u>	<u>\$1400</u>	<u>\$7000</u>	<u>\$1200</u>	<u>\$7900</u>	<u>\$14400</u>

	Mission Board Appropriations	Board and Uniforms	Fees
Administration	\$12,900		
Arts College	3,060	\$1,500	\$3,000
Coll. of Agr. and For.	2,200	2,000	3,300
Junior College	2,800	6,000	12,650
Middle School	5,280	4,500	8,000
Model School	3,250	2,800	6,500
	<u>\$29,490</u>	<u>\$16,800</u>	<u>\$33,450</u>

Note:- To bring this Budget up to the scale of salaries proposed in my Report will require an additional \$3,600 Mex.  
A. J. Bowen.

UNIVERSITY OF NANKING BUDGET FOR 1921  
(Not including Language School and Hospital)

RECEIPTS

1. Salaries of teachers supported by Co-operating Missions:

		Gold	Mex.	Mex.
Baptists	(Agricultural man	\$1,200	\$2,400	\$5,776
	(Moss, 3 mos. at \$1350; 9 mos. at 1800		3,376	
Disciples	(Bater	750	1,500	13,900
	(Hamilton (2)	1,400	3,200	
	(Marx	1,400	2,800	
	(Kithey	1,400	2,800	
	(Sarvis (3)	1,500	3,600	
Methodists	(Dieterich (2)	1,300	3,200	17,500
	(Hummel (3)	1,400	3,700	
	(Roya (4)	1,400	4,000	
	(Wilson (3)	1,500	4,200	
	(Agricultural man	1,200	2,400	
Presbyterians	(Reisner, 8 mos. at \$1320; 4 mos. at 1800		3,860	16,620
	(Speere (1)	1,260	2,820	
	(Thomson (1)	1,260	2,820	
	(Williams (4)	1,560	4,720	
	(Agricultural man	1,200	2,400	
				\$53,796

2. Salaries of teachers supported by individuals:

Miss Clemans.	By Methodist Centenary	1,400
Mr. T. H. Ch'ien.	By International Committee for the Improvement of Sericulture in China	2,160
Mr. K. T. Wang	" " "	780
Mr. Griffing.	By Cotton Millowners' Assoc'n Assistants and Expenses	3,000
Mr. Lin.	By Forestry Fund Committee Assistants and Expenses	1,500
Mr. Owen.	By Mr. Dwight H. Day. \$1000 @ 1.25	2,400
Miss Wixon.	Mr. Frank A. Horne. 750 @ 2.00	2,600
		1,250
		1,500
		\$16,590

University of Nanking Budget for 1921

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<u>3. Mission Board Appropriations</u>	Mex.	Mex.
Baptists	\$3,000	
Disciples	6,000	
Methodists	6,000	
Presbyterians	<u>6,000-</u>	\$21,000
<u>4. Interest on Endowment Funds:</u>		
Disciples, on \$40,000 @ 5%, 1.25 Exch.	2,500	
Methodists, on 100,000 @ 5%, 1.25 "	6,250	
Swasey Fund, 50,000 @ 5%, 1.25 "	<u>3,125</u>	11,875
<u>5. Students' Fees, exclusive of Board Board and uniforms</u>	57,000	
	<u>23,000</u>	80,000
<u>6. Agricultural Development:</u>		
(1) Gardens, nurseries, seeds	6,000	
(2) Cotton improvement work	4,400	
(3) Silk improvement work	<u>1,860</u>	12,260
<u>7. Suwan School Board:</u>		
Special mission contributions		900
<u>8. Special Gifts, e. g., Governor of Shansi</u>		1,575

Summary of Receipts

1. Mission supported teachers	\$55,796
2. Special support teachers	16,590
3. Board Appropriations	21,000
4. Income from endowment	11,875
5. Students' fees	80,000
6. Agricultural development	12,260
7. Suwan School Board	900
8. Special gifts	<u>1,575</u>
	\$198,096

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UNIVERSITY of Nanking Budget for 1921

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EXPENDITURES

ADMINISTRATION

		Mex.
Salary: President (4) \$1,500	\$4,100	
Treasurer (1) 1,200	2,600	
Secretary 750	1,500	
Construction Engineer (1) \$1,300	2,800	
Chinese Secretary, \$80	960	
Chinese Writers (4)	936	
Chinese on Publications, \$50	600	
Assistant Registrar, \$60	720	
Assistant Treasurer, \$30	360	
		\$14,576
Sinking fund on furloughs		3,000
Office, printing, stationery		2,500
Incidentals and servants		200
Insurance		1,500
Residence repairs (2)		130
		\$21,906

Arts (Senior) College

Salary: Williams	4,720	
Bates	1,500	
Hamilton	3,200	
Marx	2,800	
Sarvis	3,600	
Thomson	2,820	
Twinem	1,400	
Li, \$40	480	
Wang	2,040	
Yang, \$80	960	
		\$23,520
Incidentals and servants		540
Light and heat		650
Athletics		190
Repairs, general and 4 houses		650
Permanent equipment: Biology \$300	900	
Chemistry 900	600	
Physics 600		1,800
Board		1,600
		\$28,950

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University of Nanking Budget for 1921

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Expenditures (2)

College of Agriculture and Forestry

Salary: Reissner

Sie

Buck

Chien, T. H.

Chien, S.S.

F lk. (one-half)

Ch'en, S. M.

Griffing

Lin

Ritchey

Li, T. F.

Hwa, P. S.

Yü, K. T.

Feng Rui

Hwang Tsung

Tsu, L. F.

Miss Priest, \$700

	Max.	
	\$5,860	
	2,160	
	2,820	
	2,150	
	2,160	
	1,020	
	1,560	
	3,000	
	2,400	
	2,800	
	720	
	660	
	600	
	600	
	480	
	300	
	<u>1,400</u>	\$28,700

Experimental gardens, nurseries, seeds

Cotton improvement work

Silk improvement work

Short course in sericulture

Incidentals and servants

Light and heat

Athletics

Repairs, general and 3 houses

Permanent equipment: Biology \$200

Chemistry 1000

General 100

Board and uniforms

6,000
4,400
1,860
500
540
660
180
500
1,500
<u>1,100</u>
\$45,580

University of Nanking Budget for 1921

Expenditures (3)

		Mex.
<u>Junior College</u>		
Salary: Moss		\$3,376
Ch'en, M. S.		1,080
Folk (one-half)		1,020
Hummel		3,700
Illick		2,600
Reys		4,000
Wade Jones		2,400
White, Miss		1,400
Chia, M. T., \$50		600
Hwang, C. H., \$35		420
Li		720
Li, T. H., \$60		720
3 Chemistry assistants		1,080
2 Biology assistants		<u>552</u>
		\$23,668
Incidentals and servants		1,100
Light and heat		1,200
Athletics		400
Repairs, general and 4 houses		600
Permanent equipment: Biology	\$500	
Chemistry	1000	
Physics	<u>1000</u>	
		2,500
Board and uniforms		<u>7,000</u>
		\$35,468
<u>Library</u>		
Salary: Mr. Clemons (1) \$1,300		2,800
Mr. Liu, 9 mos. at \$50; 3 mos. at \$60		630
Assistants		<u>1,000</u>
		4,430
Upkeep and supplies		100
New books, Chinese		1,000
Foreign		1,000
Binding		200
		<u>\$6,730</u>
<u>Summer School</u>		\$1,992

University of Nanking Budget for 1921

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Expenditures (4)

		Mex.
<u>Middle School</u>		
Salary: Wilson	\$4,200	
H. T. T.	1,920	
Dieterich	3,200	
Speers	2,800	
Miss Pool	1,400	
Miss Woodbridge	1,400	
Miss Adadourian	1,400	
Chinese teachers	<u>7,900</u>	\$24,220
Incidentals and servants		1,500
Light and heat		850
Athletics		600
Repairs, general and 3 houses		600
Equipment and furnishings		1,000
Board and uniforms		7,300
Suwan School Board		<u>1,500</u>
		\$31,770
<u>Model School</u>		
Salary: Miss Wixon	1,500	
Miss Clemans	1,400	
Chinese Teachers (13)	<u>5,700</u>	8,600
Incidentals and servants		1,500
Light and heat		850
Athletics		300
Repairs, general and 1 house		400
Equipment		600
Board and Uniforms		6,000
Manual Training		500
		<u>\$18,750</u>

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University of Nanking Budget for 1921

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Expenditures by Departments

	Instruc- tion	Inci- dents & Ser- vants	Light and Heat	Re- pairs	Ath- let- ics	Equip- ment	Board and Uni- forms	Staff	Mis- cel- la- neous	Total
Adminis- tration		200		130				14,576	7,000	21,906
Agricul- ture and Forestry	28,700	540	650	300	180	1,300	1,100	3,000	9,760	45,530
Arts College	23,520	540	650	650	190	1,800	1,600			28,950
Junior College	23,668	1,100	1,200	600	400	2,500	7,000			36,468
Library		100		200		2,000		4,430		6,730
Summer School		1,992								1,992
Middle School	24,220	1,500	850	500	500	1,000	7,300			36,070
Suwan School Board		1,000							700	1,700
Model School	8,600	1,500	850	400	300	600	6,000		500	18,750
TOTAL	108,708	8,472	4,200	2880	1670	9,200	23000	22006	17,960	198,096
Language School	15,360	2,026	2,510	700		600	8,145	2,000	3,070	34,411

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University of Nanking Budget for 1921

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Department of Missionary Training

Receipts

	Receipts	Mex.
Salary: C. S. Keen, \$1,400	\$2,800	
M. L. Leyda 700	1,400	
30 Vacation Teachers	1,800	
Students' Fees	15,221	
" " - Normal Class	270	\$21,491

Expenditures

Salary: Dean	2,800	
Assistant	1,400	
Secretary	600	
Chinese Teachers (54)	10,440	
Servants (4)	350	
Light and heat	1,030	
Summer Teachers - travel and rent	720	
Normal Class expense	120	
Repairs and furnishings	800	
Printing and Incidentals	800	
Rent	2,000	
Emergency Fund	300	
Surplus	121	\$21,491

Meigs Hall and Annex

Receipts

Salary: Preceptress	\$1,400	
Board, light and heat	11,520	\$12,920

Expenditures

Salary: Preceptress	1,400	
Servants	1,116	
Repairs	200	
Furnishings	200	
Incidentals	250	
Light and heat	1,460	
Board	8,145	
Emergency Fund	129	\$12,920

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University of Nanking Budget for 1921

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University Hospital

<u>Receipts</u>			Mex.
Balance from 1920			\$28,750
Cooperating Missions:			
4 Physicians @ \$2,500	G. \$10,000 @ 2	\$20,000	
1 Nurse	1,250 @ 2	2,500	
Running Expenses	3,000 @ 2	6,000	
Dental Department		<u>1,800</u>	30,300
China Medical Board:			
1 Physician	2,500 @ 2	5,000	
3 Nurses @ \$1,250	3,750 @ 2	7,500	
Running Expenses	3,000 @ 2	<u>6,000</u>	18,500
Drugs and Supplies		5,000	
Operations		2,500	
Contract and Private Practice		5,000	
Room Rent (ward fees)		6,250	
Registration Fees		1,200	
Gifts		500	
Miscellaneous		<u>500</u>	20,950
			<u>\$98,500</u>

Expenditures

Salaries Foreign Staff:			
5 Physicians @ \$2,500	G. \$12,500 @ 2	\$25,000	
4 Nurses @ \$1,250	5,000 @ 2	10,000	
1 Secretary-Treasurer	1,250 @ 2	2,500	
1 Laboratory Director	1,250 @ 2	2,500	
Dental Department		<u>2,800</u>	\$42,800
Salaries Chinese Staff:			
5 Physicians		4,500	
1 Registrar		900	
25 Nurses		3,000	
2 Evangelists		500	
25 Other Helpers		<u>3,000</u>	11,900
Building and Land:			
Residence, Dental Department		6,500	
Hospital Kitchen		3,500	
Chinese Nurses' Home		5,000	
Land		<u>10,000</u>	25,000
Equipment		5,000	
Drugs and Supplies		6,000	
Fuel and Light		2,000	
Charity		3,000	
Repairs		500	
Installation of X-Ray		1,800	
Miscellaneous		<u>500</u>	18,800
			<u>\$98,500</u>

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UNIVERSITY OF NANKING BUDGET FOR CALENDAR YEAR 1922

All figures in Mexican Dollars.

**RECEIPTS:**

Salaries of teachers supported by co-operating Missions:

Baptist	( Gibbs		\$2,600	
	{ Keen (L.S.)			
	{ Moss		3,600	
Disciples	{ Bates		1,500	
	{ Hamilton (3)		3,200	
	{ Marx		2,800	
	{ Ritchey		2,800	
	{ Sarvis (3)		3,600	
Methodist	{ Dieterich (2)		3,200	
	{ Himmel (3)		3,700	
	{ Illick (2)		3,200	
	{ Steward (2)		3,200	
	{ Wilson (3) L.S.			
Presbyterians	{ Buck (1)		2,820	
	{ Reiser (3)		3,420	
	{ Speers (1)		2,820	
	{ Thomson (2)		3,120	
	{ Williams (3)		4,320	\$43,900

Salaries by Individuals or Companies:

International Commission for the Improvement of Silk	3,180	
Cotton Mill Owners Association	4,500	
Forestry Fund Committee	5,000	
Mr. Dwight H. Day	2,000	
Methodist Centenary	2,100	
Language School (WFW)	4,200	
U. S. Department of Agriculture	1,600	
Presbyterian Board (Furlough)	2,000	24,580

Mission Board Appropriations:

Baptist	3,000	
Disciples	6,000	
Methodist	6,000	
Presbyterian	6,000	21,000

Interest on Endowments:

Disciples	4,000	
Methodist	10,000	
Mr. Swasey	5,000	19,000

Student Fees:

Tuition and Laboratory Board and Uniform	52,000	
	26,000	78,000

RECEIPTS (CONT)

Agricultural Development:

Gardens, Nurseries, Seed	7,000	
Cotton Improvement Work	4,400	
Silk Improvement Work	<u>1,860</u>	13,260

Business Administration Dept:

Boston University, Nanking Assn.		3,200
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Special Gifts:

Governor of Shansi		2,000
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SUMMARY OF RECEIPTS

Salaries, Co-operating Missions	49,900	
" Individuals and Companies	24,580	
Mission Board Appropriations	21,000	
Interest on Endowments	19,000	
Students' Fees	72,000	
Agricultural Development	15,260	
Business Administration	3,200	
Special Gifts	<u>2,000</u>	210,940

EXPENDITURES

Administration:

Salaries:		
President (3)	4,500	
Vice-President (3)	4,320	
Treasurer (2) furlough 3/4 yr.	3,800	
Secretary - Miss Purcell	1,700	
Mr. Small (1)	3,000	
Chinese Secretary - T.T. Chao	1,200	
Chinese writers (7) and asst.	1,190	
Registrar @ 70	840	
Asst. Treas. @ 40	480	
Alumni Secretary @ 40	840	
" " Travel & Exp.	300	
Proctor 1/2 time at 900	450	
Secy. - Miss Sloan 1/2 time	800	
Sinking fund on furloughs	4,000	
Office, Printing, Stationery, etc.	4,000	
Incidentals and Servants	400	
Insurance	1,450	
Residence repairs	200	
Contingent	<u>500</u>	33,970

Library

Salaries:

Mr. Clemons (2) Home	4,000	
Miss Wead	1,600	
Mr. Liu Kwoh chuin	780	
Assistants (3)	660	
Student Assistants	1,000	
Up-keep and Supplies	150	
New Books, Chinese	1,500	
" " Foreign	1,500	
Binding	350	
Furlough Fund	2,000	
	<u>13,540</u>	

College of Arts and Science

Salaries:

Bates	1,500	
Chen, C.C. 1/2 yr @ 150, 1/2 yr @ 150	1,860	
Folk, I.C. 1 mo @ 170 11 mos. @ 180	2,150	
Hamilton	3,200	
Marx	2,800	
Sarvis	3,600	
Thomson	3,120	
Twinem	1,600	
Yang, P.K. @ 80	960	
Student writer	80	
Yang, S.M. @ 30	360	
Incidentals and Servants	200	
Repairs, General and houses and Grounds	600	
Light and Heat	800	
Athletics	250	
Board	1,700	
Y.M.C.A	150	
	<u>24,930</u>	

College of Agriculture and Forestry

Salaries:

Buck	2,820	
Chang Sih yu	780	
Chien, T.H. @ 200	2,400	
Chow Ming I. (1/2 time at 900)	450	
Chen, K.C.	780	
Chang, C.C.	810	
W.Y. Chun	1,960	
Gibbs	2,600	
Griffing	3,200	
Hwa, P. H.	780	
Yuen, T.T.	680	
Hsu, F.F.	680	
Hwang Tsung	720	
Ip, N.K.	1,860	
Li, Shi king	480	
Priest, Miss	1,600	
Reisner	3,420	

	<b>25,020</b>	
Ritchey	2,800	
Sie, K.S.	2,400	
Shao, T.H.	900	
Steward	3,200	
Ying, Ku	960	
11 Assistants, Cotton (7), Sericulture (4)	1,380	
Experimental Gardens, Nurseries, Seeds	6,000	
Cotton Improvement Work	4,400	
Silk " "	1,860	
Incidentals - Servants - Printing	1,500	
Light and Heat	800	
Repairs, General and Houses	400	
Swasey Building	5,000	
Athletics	200	
Board	1,200	<b>52,020</b>

Junior College

Salaries:

Akerstrom		3,200	
Black		1,600	
Hummel		3,700	
Hwang, C.H. @ '35		420	
Illick		3,200	
Moss		3,600	
Ting, T.C.		810	
Wade-Jones		2,600	
Walker		1,600	
Wang, C.P.		2,200	
Yin, H.T.		720	
Caldwell		2,600	
Dorland (1/2 time)		800	
Assistants, Chemistry (Ho and Lo)		780	
" Biology (1) Physics (2)		392	
Incidentals and Servants		2,000	
Light and Heat		1,000	
Repairs, General and Houses		600	
Athletics		400	
Board and Uniforms		7,700	
Equipment:			
Biology	1000		
Chemistry	1000		
Physics	1075		
		<b>3,075</b>	<b>42,397</b>

Middle School

Salaries:		
Dieterich	3,200	
Holgate, Miss	1,600	
Hu, I.T.	2,080	
Suwan Board (C.T. Hung and Asst)	480	
Liu, C.F.	1,020	
Liu, C.C.	960	
Mawe, Miss	1,600	
Sloan, Miss	800	
Speers	2,820	
Woodbridge, Miss	1,600	
13 Chinese Teachers	5,600	
Incidentals and Servants	1,000	
Light and Heat	800	
Repairs, General and Houses	1,200	
Athletics	700	
Board and Uniforms	7,000	
		<b>32,460</b>

Model School.

Salaries:		
Carr, Miss	1,600	
Wixon, Miss	2,100	
13 Chinese Teachers	5,200	
Incidentals and Servants	1,600	
Light and Heat	900	
Repairs, General and Houses	500	
Manual Training	500	
Athletics	400	
Board and Uniforms	6,500	
		<b>19,300</b>

SUMMARY OF EXPENDITURES

Administration	33,970	
Library	13,540	
College of Arts & Science	24,930	
College of Agric. & Forestry	59,020	
Junior College	42,997	
Middle School	32,460	
Model School	19,300	
		<b>226,217</b>

	Instruction	Incidentals & Servants	Light & Heat	Repairs	Athlet- ics	Equipment	Board & Uniform	Adm. Staff	Msa.	
Administration		400		200				23,420	9,950	33,970
Library		150		350		3,000		8,040	2,000	13,540
Arts & Science	21,230	200	800	800	250		1,700		150	24,930
Agr/ & Forestry	37,660	1,500	800	400	200		1,200		17,260	59,020
Junior College	28,222	2,000	3,000	600	400	3,075	7,700			42,997
KULEO TOTALS	87,112	4,250	2,600	2,150	850	6,075	10,600	31,460	29,360	174,457
Middle School	21,760	1,000	800	1,200	700		7,000			32,460
Model School	8,900	1,600	900	500	400		6,500		500	19,300
KINHUYEN TOTALS	30,660	2,600	1,700	1,700	1,100	-	13,500		500	51,760
TOTALS CHINESE SCHOOLS	117,772	6,850	4,300	3,850	1,950	6,075	24,100	31,460	29,860	220,217
Language School	11,160	1,180	1,030	300	-	600	-	7,720	2,301	24,291
GRAND TOTALS	128,962	8,030	5,330	4,150	1,950	6,675	24,100	39,180	32,161	250,508
Hospital										109,500
TOTAL OF ALL BUDGETS										360,008

THE UNIVERSITY OF NANKING  
DEPARTMENT OF MISSIONARY TRAINING

Budget 1921-1922

INCOME

Tuition:			
70 1st year Students at 150		10,500	
20 1st year Students at 200		4,400	
7 2nd year Students at 65		455	
4 Adv. 1st year Students at 66.67		<u>266</u>	15,221
Foreign Staff Salaries:			
C. S. Keen		2,800	
W. F. Wilson		<u>4,200</u>	7,000
Normal Class Tuitions - Chinese Teachers			
15 Teachers, tuition and Board at 18			370
Vacation Teachers' Salaries:			
30 Teachers			<u>1,300</u>
Total estimated Receipts			24,291

EXPENDITURES

Salaries:			
Head Chinese Teacher	12 mos. at 60	720	
Asst. "	" " 12 mos. at 30	360	
3 "	Teachers 12 mos. at 20	720	
5 "	" " 12 mos. at 19	1,140	
4 "	" " 12 mos. at 18	864	
6 "	" " 12 mos. at 17	1,224	
6 "	" " 12 mos. at 16	1,152	
6 "	" " 12 mos. at 15	1,080	
5 "	" " 12 mos. at 14	700	
15 "	" " 12 mos. at 13	<u>2,340</u>	10,440
30 Summer Teachers' Travel		480	
30 Summer Teachers' Rent		<u>240</u>	720
			\$ 11,160

		11,160
Dean's Salary, Gold \$1,400		
W. F. Wilson	2,800	
Secretary, 12 mos. at 60	4,200	
	<u>720</u>	7,720
Servant's Wages:		
2 Servants, 12 mos. at 8	192	
2 " 12 mos. at 7	<u>168</u>	360
Fuel: 40 tons hard coal at 20	800	
5 tons soft clao at 18	90	
Kindling	20	
Oil	<u>20</u>	930
Light		100
Normal Class Expense:		
15 Students		120
Repairs and Equipment	500	
Furnishings and Supplies	300	
Printing	300	
Lectures	100	
Books	100	
Incidentals	300	
Rent	2,000	
Emergency Fund	180	
Surplus	<u>121</u>	3,319
		<u>24,291</u>

SUMMARY

Income from all sources		24,291
Expenditures	23,990	
Emergency Fund	180	
Surplus	<u>121</u>	
	\$ 24,291	\$ 24,291

THE UNIVERSITY OF NANKING  
DEPARTMENT OF MISSIONARY TRAINING  
BUDGET MEIGS HALL

1(PL)LINE

INCOME

Board, Light & Heat:			
25 students	9 mos. at 50	11,250	
Preceptress	9 mos. at 30	<u>370</u>	11,520
Salaries:			<u>1,500</u>
Preceptress	750 gold at 2		13,020

EXPENDITURES

Food:			
25 students	9 mos. at 35	7,875	
Preceptress	9 mos. at 30	<u>270</u>	8,145
Fuel:			
25 tons soft coal (kitchen)		500	
40 tons hard coal (heaters)		720	
Kindling		<u>30</u>	1,240
Light:			
9 mos. at 25		225	
3 mos. at 5		<u>15</u>	240
Salary:			1,500
Preceptress			
Wages:			
Head cook and asst.	12 mos. at 25	300	
4 "boys"	12 mos. at 9	432	
Amah	12 mos. at 8	96	
3 coolies	12 mos. at 8	<u>288</u>	1,116
Repairs			200
Furnishings			200
Incidentals			250
Emergency Fund			<u>129</u>
			\$ 13,020

SUMMARY

Total Income	12,891	
Expenditures	<u>129</u>	
Surplus	\$ 13,020	\$ 13,020

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UNIVERSITY HOSPITAL

BUDGET FOR 1922

ESTIMATED RECEIPTS.

Balance from 1921		\$ 35,000
<b>Cooperating Missions:</b>		
4 Physicians @ 2,500	Gold 10,000 @ 200 Mex.	\$ 25,000
1 Nurse	1,250 @ 200	2,500
Running Expenses	3,00 @ 200	6,000
Dental Dept.		1,800
<b>China Medical Board:</b>		
1 Physician	2,500 @ 200	5,000
3 Nurses @ 1,250	3,750 @ 200	7,500
1 Lab. Director	1,250 @ 200	2,500
1 Sec.-Treas.	1,250 @ 200	2,500
Running Expenses	3,000 @ 200	6,000
Drugs and Supplies-----		5,000
Operations-----		2,500
Contract and Private Practice-----		4,500
Room Rent (ward fees)-----		6,500
Registration Fees-----		1,200
Gifts-----		500
Miscellaneous-----		500
		74,500
		\$ 109,500

ESTIMATED EXPENDITURES.

<b>Salaries of Foreign Staff:</b>		
5 Physicians @ 2,500	Gold 12,500	Mex. \$ 25,000
4 Nurses @ 1,250	5,000	10,000
1 Sec.-Treas.	1,250	2,500
1 Lab. Director	1,250	2,500
Dental Dept.		2,800
<b>Salaries Chinese Staff:</b>		
5 Physicians-----		4,500
1 Registrar-----		900
20 Nurses-----		3,500
2 Evangelists-----		500
35 Other helpers-----		3,500
<b>Buildings and Land:</b>		
Doctor's Residence-----		6,500
Chinese Nurses Home-----		9,000
Hospital kitchen-----		3,500
Laundry-----		3,500
Land-----		10,000
Equipment-----		7,000
Drugs and Supplies-----		6,000
Fuel and Light-----		2,000
Charity-----		3,000
Repairs-----		1,000
Installation of X-Ray-----		1,800
Miscellaneous-----		500
		\$109,500

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Budget  
1923

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**UNIVERSITY OF NANKING**

Budget for First Six Months of 1923  
(Abridged form)

I. ADMINISTRATION

	Pd. by Univ.	Pd. by Board
A. EXECUTIVE		
(a) President's Office	\$2,512.50	
(b) Treasurer's Office	3,374.50	
(c) Registrar's Office	456.00	\$1,040.00
B. GENERAL		
	2,125.00	
C. FINANCIAL MANAGEMENT		
	325.00	
	<u>8,793.00</u>	<u>1,040.00</u>

II. OPERATION AND MAINTENANCE OF PLANT

A. SUPERINTENDENCE	925.00	
B. CARE AND MAINTENANCE OF GROUNDS, BUILDINGS AND EQUIPMENT		
(a) Kuleo Buildings	3,489.00	
(b) Kan Ho Yen Buildings	3,293.00	
(c) Language School Buildings	2,178.00	
(d) Faculty Residences	2,904.00	
	<u>12,789.00</u>	

III. INSTRUCTIONAL

A. SENIOR COLLEGE		
(a) Dean's Office	20.00	180.00
(b) Salaries for Instruction	4,317.50	3,905.00
(c) Departmental Supplies and Expenses	400.00	
(d) Departmental Equipment	3	
B. JUNIOR COLLEGE		
(a) Dean's Office	50.00	180.00
(b) Salaries for Instruction	7,989.78	1,380.00
(c) Departmental Supplies and Expenses	1,410.00	
(d) Departmental Equipment	2	
C. AGRICULTURE AND FORESTRY		
(a) Dean's Office	1,900.00	2,040.00
(b) Salaries for Instruction	4,366.00	7,620.00
(c) Departmental Supplies and Expense	1,983.00	
(d) Departmental Equipment	170.00	
	<u>22,606.28</u>	<u>15,305.00</u>
D. MIDDLE SCHOOL		
(a) Principal's Office	504.00	1,150.00
(b) Salaries for Instruction	6,568.60	5,390.00
(c) Departmental Supplies and Expenses	947.00	
(d) Departmental Equipment (Library)	125.00	
	<u>8,144.50</u>	<u>6,540.00</u>

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**Budget for first six months  
of 1923 (Abridged form)**

**III. Instructional  
(continued)**

	Pd. by Univ.	Pd. by Boards
<b>E. MODEL SCHOOL</b>		
(a) Principal's Office	262.00	1,050.00
(b) Salaries for Instruction	4,672.50	
(c) Departmental Supplies and Expenses	1,187.00	
(d) Departmental Equipment	125.00	
	<u>6,246.50</u>	<u>1,050.00</u>
<b>F. LANGUAGE SCHOOL</b>		
(a) Dean's Office	950.00	2,635.00
(b) Salaries for Instruction	4,416.00	
(d) Departmental Supplies and Expenses	290.00	
(d) Departmental Equipment	75.00	
	<u>5,731.00</u>	<u>2,635.00</u>
<b>G. LIBRARY</b>		
(a) Librarian's Office	3,255.00	
(b) Departmental Supplies and Equipment	550.00	
(c) Departmental Equipment (books)	750.00	
	<u>4,555.00</u>	

**IV. CONTINGENT**

2,270.00

**V. NON-STRICTLY EDUCATIONAL WORK**

<b>General</b>	2,515.00	
(a) Dormitories - Kuleo Group	1,076.00	
(b) " Kan Ho Yen Group	100.00	
(c) " Meigs Hall	1,411.00	400.00
(d) Dining Halls - Kuleo Group	8,708.00	
(e) " " Kan Ho Yen Group	8,253.50	
(f) " " Meigs Hall	3,640.00	400.00
(g) University Promotion	2,622.00	2,250.00
(h) Uniforms	862.50	
(i) Regents Diplomas	381.00	
(j) Construction Department	1,475.00	
(k) Deferred Charges	1,570.00	
(l) Sinking Fund and Furlough Fund	18,900.00	
(m) Agricultural Experiment Station	17,240.00	
(n) Miscellaneous	11,700.00	
	<u>80,454.00</u>	<u>3,050.00</u>
	87,204	

**IX. DISTRIBUTION OF OVERHEAD**

(a) Senior College	2,105.00
(b) Junior College	5,236.00
(c) Agriculture and Forestry	4,345.00
(d) Middle School	4,413.00
(e) Model School	2,709.50
(f) Administration	3,969.50
	<u>22,777.00</u>

Budget for First Six Months  
of 1923 (abridged form)

BUDGET INCOME

A. FOR STRICTLY EDUCATIONAL PURPOSES

I. From Student Fees

(a) Senior College	3,202.00	
(b) Junior College	11,948.00	
(c) Agriculture and Forestry	3,856.00	
(d) Middle School	9,552.00	
(e) Model School	7,857.00	
(f) Special Students	485.00	
(g) Language School	7,020.00	

II. From Endowment Investments

(a) Income for General Purposes - unrestricted	9,500.00	
(b) For General Purposes - restricted	875.00	

III. From Gifts and Grants

(a) For General Purposes - unrestricted	12,000.00	
(b) For General Purposes - restricted		
(1) Personnel, Cooperating Boards		29,095.00
(2) Personnel, Individuals and companies	10,160.00	1,800.00
(3) Mission Board Appropriations	1,500.00	

IV. From Miscellaneous Sources

7,950. <sup>78</sup>	
<u>85,905.78</u>	<u>30,895.00</u>

B. FOR NON-STRICTLY EDUCATIONAL WORK

I. From Students

~~33,570.50~~

II. From Endowment Investments

III. From Gifts and Grants and Sales

(a) For General Purposes - restricted		
(1) Personnel	2,000.00	
(b) For General Purposes - restricted		
(1) Agricultural Development	20,430.00	800.00
(2) Dr. Williams' Expenses, U. S. A.	2,000.00	

IV. Reserve for Buildings

11,810.00	
<u>69,810.50</u>	<u>800.00</u>

Summary

EXPENDITURES

	Pd. by Univ.	Pd. by Boards
I. Administration	8,703.00	1,040.00
II. Operation and Maintenance of Plant	12,541.00	
III. Instructional		
A. Colleges	22,306.28	15,305.00
B. Middle School	3,144.50	6,840.00
C. Model School	6,246.50	1,050.00
D. Language School	5,731.00	2,635.00
E. Library	4,555.00	
IV. Contingent Fund	2,270.00	
V. Non-strictly Educational Work	87,304.00	3,050.00
	<u>157,791.28</u>	<u>29,520.00</u>
	29,620.00	
	187,411.28	

INCOME

A. For strictly Educational Purposes	85,905.78	30,895.00
B. For non-strictly Educational Work	69,810.50	800.00
	<u>155,716.28</u>	<u>31,695.00</u>
	31,695.00	
Total Income	187,411.28	
Total Expenditures	<u>187,411.28</u>	

**SUMMARY OF INCOME AND EXPENSE BUDGET**

	<u>Income</u>	<u>Expense</u>	<u>Overhead</u>	<u>Total</u>
Administration	\$2,452.50	\$10,433.00	\$3,969.50	\$14,402.50
Operation and Maintenance		10,463.00		10,463.00
Senior College	7,612.00	9,022.50	2,105.00	11,127.50
Junior College	15,113.00	11,109.78	5,235.00	16,344.78
(Agriculture and Forestry)	44,056.00	18,536.00	4,345.00	46,871.00
(Agr. & For. Exp. Station)		23,990.00		
Middle School	16,921.50	14,834.50	4,413.00	19,247.50
Model School	9,351.00	7,386.50	2,709.50	10,096.00
Library		4,605.00		4,605.00
Non-educational	12,824.78	8,630.50		8,630.50
Dormitories	6,330.50	1,176.00		1,176.00
Dining Halls	16,700.00	16,961.50		16,961.50
Construction Department	4,250.00	1,475.00		1,475.00
Deferred Charges and Sinking Fund		20,470.00		20,470.00
Special Students	485.00			
Endowment, Gifts and Grants	<u>22,375.00</u>			
	158,471.28	159,093.28	22,777.00	181,870.28
Language School	22,255.00	22,403.00		22,403.00
Meigs Hall	<u>6,685.00</u>	<u>5,915.00</u>		<u>5,915.00</u>
	187,411.28	187,411.28	22,777.00	210,188.28
				<u>22,777.00</u>
				187,411.28

0340

# UNIVERSITY OF TAIPEI

Budget  
for first six months of 1925

## I. ADMINISTRATION

		Details	Pd. by Univ. i. e. on our books	Pd. by Board i. e. not on our books
<b>A. EXECUTIVE</b>				
(a) PRESIDENT'S OFFICE				
1.	Salary of President Dr. A. J. Bowen, Admr. 75%	\$1,312.50	\$1,312.50	
	Sr. Col. 25%	437.50		
2.	Salaries of Secretary & Assts. Miss H. H. Parcell 100%		850.00	
	Li Han-seng 33.3%		200.00	
			150.00	
3.	Office Expense and Supplies			
4.	Travel and Furlough prorated from Item No. 471			
(b) TREASURER'S OFFICE				
5.	Salary of Treasurer L. J. Owen 100%		1,872.00	
	C. E. Akerstrom, Admr. 25%	412.50	412.50	
	Jr. Col. 50%	825.00		
	Mid. Sch. 25%	412.00		
6.	Salaries of Assts. & Clerks Sie Ching-tsu 100%	240.00		
	Sie Hsiang 100%	150.00		
	Secretary 100% 3 mos.	400.00		
			790.00	
7.	Office Expense & Supplies			
8.	Travel and Furlough prorated from Item No. 471			300.00
(c) REGISTRAR'S OFFICE				
9.	Salaries of Registrars G. W. Sarvis, Admr. 30%	540.00		540.00
	Sr. Col. Dean 10%	180.00		
	Jr. Col. Dean 10%	180.00		
	Jr. Col. 50%	900.00		
	Li Hung-teh, Admr. 50%	210.00	210.00	
	Mid. Sch. 50%	210.00		
	W. F. Hummel, Admr. 25%	500.00		500.00
	Sr. Col. 40%	800.00		
	Mid. School 35%	700.00		
10.	Salaries of Assts. & Clerks Teng I-seng 100%	120.00		
	Assistant 100%	96.00		
			216.00	
11.	Office Expense & Supplies			
12.	Travel and furlough prorated from Item No. 471			30.00

0341

	Details	Pd. by Univ.	Pd by Board
<b>B. GENERAL</b>			
21.	Catalogs, Reports, Bulletins		300.00
22	Commencement & Public Occasions		100.00
23	Appropriations for student activities		
	University Magazine	460.00	460.00
	Sr. College	60	
	Jr. College	200	
	Agr. & For.	50	
	Middle School	150	
	Kuleo Y. M. C. . .	55.00	55.00
	Sr. College	25	
	Jr. College	30	
	Kan Ho Yen Y.M.C..	360.00	360.00
	Middle Sch., J.C.Wang	\$180	
	Model School "	180	
24	Furlough Fund Expense		8,900.00 (Transfer
	Mr. Owen's return	2,400.00	Item No. 471)
	Miss Black'	800.00	
	Administration	600	
	Senior College	600	
	Junior College	800	
	Agr. & For.	2,200	
	Middle School	900	
	Model School	600	
25	Miscellaneous	5,700.00	850.00
	Retiring allowance (Yao)	150.00	
	Nat. Educ. Ref. Ass'n	100.00	
	Travel, Board of Managers	200.00	
	E. China Educ. Ass'n	300.00	
	Sundry	100.00	

**C. FINANCIAL MANAGEMENT**

31	Interest on Bills & Loans Payable		
32	Interest on Bank Overdrafts		300.00
33	Sundry Interest Expense		25.00

**II. OPERATION AND MAINTENANCE OF PLANT**

**A. SUPERINTENDENCE**

**(a) SUPERINTENDENT'S OFFICE**

41	Salary of Supt. of Bldgs		
	A.G. Small, Supt.	50%	750.00
	Construction	50%	750.00
42	Salaries of Ass'ts. & Clerks		100.00
	Chu Pao-tsu		120.00
	Helpers (students)		80.00
	(50% in Construction Dept.)		
43	Office Expense and Supplies		75.00
44	Travel & Furlough		
	prorated from Item No. 471		

Details Pd. by Univ. Pd by Board

B. CARE AND MAINTENANCE OF GROUNDS,  
BUILDINGS AND EQUIPMENT

(a) KULEO BUILDINGS			
51	Wages of Servants		460.00
52	Repairs		610.00
53	Fuel		600.00
54	Light		1,200.00
55	Insurance		321,569.00
56	Materials, Supplies & Expense		50.00
(b) KAN HO YEN BUILDINGS			
57	Wages of servants		1,070.00
58	Repairs		670.00
59	Fuel		200.00
60	Light		900.00
61	Insurance		353.00
62	Materials, Supplies & Expense		100.00
(c) LANGUAGE SCHOOL BUILDINGS			
63	Wages of Servants		300.00
64	Repairs, 50%		75.00
65	Fuel		465.00
66	Light		50.00
67	Insurance		138.00
68	Materials, Supplies & Expense		150.00
69	Rent		1,000.00
(d) FACULTY RESIDENCES			
70	Repairs		615.00
71	Light		
72	Rent		1,875.00
73	Insurance		324.00
74	Sally Mao Teh-ling (electric rep.)		90.00

III. INSTRUCTIONAL

A. SENIOR COLLEGE

(a) DEAN'S OFFICE				
81	Salary of Dean			180.00
	G.W.Sarvis, Sr. Col. Dean 10%	180.00		
	Jr. Col. Dean 10%	180.00		
	Junior College 50%	900.00		
	Administration 30%	540.00		
82	Salaries of Assts. & Clerks			20.00
83	Office Expense & Supplies			
84	Travel and Furlough			
	prorated from Item No. 471			
(b) SALARIES FOR INSTRUCTION				
85	Dr. A. J. Bowen, Admr.	75%	1,312.50	
	Sr. Col.	25%	437.50	437.50
86	M. S. Bates, Sr. Col.	90%	675.00	675.00
	Lang. study	10%	75.00	

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				Details	Pd. by Univ.	Pd. by Board
<b>(b) Salaries for Instruction (cont)</b>						
87	Alex. Brede,	Sr. Col.	25%	325.00	325.00	
		Lang. study	75%	975.00		
88	L.H. Caldwell,	Sr. Col.	60%	640.00	640.00	
		Jr. Col.	40%	560.00		
89	C.H. Hamilton,	Sr. Col.	100%	1,600.00		1,600.00
* 90	W. F. Hummel,	Sr. Col.	40%	800.00		800.00
		Admr.	25%	500.00		
		Middle Sch.	35%	700.00		
91	J. T. Illick,	Sr. Col.	20%	320.00		320.00
		Jr. Col.	30%	480.00		
		Agr. & For.	50%	600.00		
92	E. V. Jones,	Sr. Col.	60%	640.00	640.00	
		Jr. Col.	40%	560.00		
93	J.C. Thomson,	Sr. Col.	25%	610.00		610.00
		Agr. & For.	75%	1,520.00		
94	Chen Ching-chang,	Sr. Col.	40%	408.00	408.00	
		Jr. Col.	40%	408.00		
		Middle Sch.	20%	204.00		
95	Chen Shwen-ying,	Sr. Col.	20%	72.00	72.00	
		Jr. Col.	30%	108.00		
		Agr. & For.	50%	180.00		
96	Chi Kwoh-ping,	Sr. Col.	25%	82.50	82.50	
		Middle Sch.	75%	247.00		
97	Hoh Hsi	Sr. Col.	55%	126.00	126.00	
		Jr. Col.	25%	90.00		
		Agr. & For.	40%	144.00		
98	I Hsien-ting,	Sr. Col.	30%	126.00	126.00	
		Jr. Col.	70%	294.00		
99	Li Shi-king,	Sr. Col.	35%	94.50	94.50	
		Jr. Col.	25%	67.50		
		Agr. & For.	40%	108.00		
100	Liu Shao-hwa,	Sr. Col.	50%	36.00	36.00	
		Jr. Col.	50%	36.00		
101	Luh Feng-seng,	Sr. Col.	100%	600.00	600.00	
102	Pu Shi-ru	Sr. Col.	50%	51.00	51.00	
		Jr. Col.	50%	51.00		
103	Yang Shi-ming,	Sr. Col.	35%	63.00	63.00	
		Jr. Col.	25%	45.00		
		Agr. & For.	40%	72.00		
104	Yuen Tsz-fang,	Sr. Col.	35%	126.00	126.00	
		Jr. Col.	25%	90.00		
		Agr. & For.	40%	144.00		
105	Wei Hsich-ren,	Sr. Col.	25%	90.00	90.00	
		Jr. Col.	75%	270.00		

<b>(c) DEPARTMENTAL SUPPLIES AND EXPENSES</b>				400.00
106	Business Administration			3
107	Biology			
108	Chemistry			
109	Chinese			
110	Economics			
111	Education			
112	English			
113	Geology			
114	History			

- (c) Departmental Supplies
- 115 Mathematics
  - 116 Philosophy
  - 117 Physics
  - 118 Psychology
  - 119 Political Science
  - 120 Religious Education
  - 121 Sociology

- (d) DEPARTMENTAL EQUIPMENT
- 122 Business Administration
  - 123 Biology
  - 124 Chemistry
  - 125 Chinese
  - 126 Economics
  - 127 Education
  - 128 English
  - 129 Geology
  - 130 History
  - 131 Mathematics
  - 132 Philosophy
  - 133 Physics
  - 134 Psychology
  - 135 Political Science
  - 136 Religious Education
  - 137 Sociology

B. JUNIOR COLLEGE

(a) DEAN'S OFFICE

141	Salary of Dean			
	G.W. Sarvis, Sr. Col. Dean 10%	180.00		
	Jr. Col. Dean 10%	180.00		180.00
	Jr. College 50%	900.00		
	Administration 30%	540.00		
142	Salaries of Assts. & Clerks		50.00	
143	Office Expense and Supplies			
144	Travel and Furlough			
	prorated from Item No. 471			

(b) SALARIES FOR INSTRUCTION

145	C. E. Akerstrom, Admr. 25%	412.50		
	Jr. Col. 50%	825.00	825.00	
	Mid. Sch. 25%	412.50		
146	L. H. Caldwell, Sr. Col. 60%	840.00		
	Jr. Col. 40%	560.00	560.00	
147	J. T. Illick, Sr. Col. 20%	320.00		
	Jr. Col. 30%	480.00		480.00
	Agr. & For. 50%	800.00		
148	E. V. Jones, Sr. Col. 60%	840.00		
	Jr. Col. 40%	560.00	560.00	
149	Miss M. Mills, Jr. Col. 100%		533.28	
150	G. W. Sarvis, Admr. 30%	540.00		
	Sr. Col. Dean 10%	180.00		
	Jr. Col. Dean 10%	180.00		
	Junior College 50%	900.00		900.00
151	Miss M. Sloan, Jr. Col. 65%	520.00	520.00	
	Mid. Sch. 35%	280.00		
152	P. D. Twinem, Jr. Col. 60%	780.00	780.00	
	Lang. study 40%	520.00		

(b) Salaries for Instruction (cont.)

153	C. Wade-Jones,	Jr. Col. 100%		1,300.00
154	Chen Anetz,	Jr. Col. 60%	216.00	216.00
		Admr. 40%	144.00	
155	Chen Ching-chang,	Sr. Col. 40%	408.00	
		Jr. Col. 40%	408.00	408.00
		Mid. Sch. 20%	204.00	
156	Chen Shwen-ying,	Sr. Col. 20%	72.00	
		Jr. Col. 30%	108.00	108.00
		Agr. & For. 50%	180.00	
157	Cheo Chi-shan,	Jr. Col. 25%	69.00	69.00
		Mid. Sch. 75%	207.00	
158	Hoh Hsi,	Sr. Col. 35%	126.00	
		Jr. Col. 25%	90.00	90.00
		Agr. & For. 40%	144.00	
159	Hu Tien-tsing	Jr. Col. 50%	540.00	540.00
		Mid. Sch. 50%	540.00	
160	Hung Chang	Jr. Col. 40%	360.00	360.00
		Mid. Sch. 60%	540.00	
161	I Hsien-ting	Sr. Col. 30%	126.00	
		Jr. Col. 70%	294.00	294.00
162	Li Shi-king	Sr. Col. 35%	94.50	
		Jr. Col. 25%	67.50	67.50
		Agr. & For. 40%	108.00	
163	Liu Shao-hwa,	Sr. Col. 50%	36.00	
		Jr. Col. 50%	36.00	36.00
164	Pu Shi-ru,	Sr. Col. 50%	51.00	
		Jr. Col. 50%	51.00	51.00
165	Yang Shi-ming,	Sr. Col. 35%	63.00	
		Jr. Col. 25%	45.00	45.00
		Agr. & For. 40%	72.00	
166	Yuen Tsz-fang,	Sr. Col. 35%	126.00	
		Jr. Col. 25%	90.00	90.00
		Agr. & For. 40%	144.00	
167	Wei Hsioh-ren,	Sr. Col. 25%	90.00	
		Jr. Col. 75%	270.00	270.00
168	Physics Asst.	Sr. Col. 20%	18.00	
		Jr. Col. 30%	27.00	27.00
		Agr. & For. 50%	45.00	
169	Physics Asst. 4 mos.	Jr. Col. 100%		240.00

	(c) DEPARTMENTAL SUPPLIES AND EXPENSES			600.00
170	Business Administration			4
171	Biology			
172	Chemistry (distribute part to Sr. Col.)			810.00
173	Chinese			
174	Economics			
175	Education			
176	English			
177	History			
178	Mathematics			
179	Physics			
180	Psychology			
181	Religious Education			
182	Sociology			

Details Pd. by Univ. Pd. by Board

(d) DEPARTMENTAL EQUIPMENT

- 183 Business Administration
- 184 Biology
- 185 Chemistry
- 186 Chinese
- 187 Economics
- 188 Education
- 189 English
- 190 History
- 191 Mathematics
- 192 Physics
- 193 Psychology
- 194 Religious Education
- 195 Sociology

C. AGRICULTURE AND FORESTRY

(a) DEAN'S OFFICE

201	Salaries of Deans			
	J. H. Reisner	2,040.00		2,040.00
	K. S. Sie	1,200.00	1,200.00	
202	Salaries of Assts. & Clerks		350.00	
	Miss Elsie M. Priest, 25%	200.00		
	Typists	150.00		
203	Office Supplies & Expense		250.00	
204	Travel and Furlough			
	prorated from Item No. 471			
	Local Travel		100.00	

(b) SALARIES FOR INSTRUCTION

205	G. E. Ritchey	Agr. & For. 100%	1,400.00		1,400.00
206	Shen Sheo-tsuen	Agr. & For. 100%	360.00	240.00	
207	C. S. Gibbs	Agr. & For. 100%	1,350.00		1,350.00
208	Chen Shwen-yuen,	Sr. Col. 20%	72.00		
		Jr. Col. 30%	108.00		
		Agr. & For. 50%	180.00	180.00	
209	A. N. Steward	Agr. & For. 100%	1,500.00		1,500.00
210	J. C. Thomson	Sr. Col. 25%	410.00		
		Agr. & For. 75%	1,630.00		1,630.00
211	Li Shi-king	Sr. Col. 35%	94.50		
		Jr. Col. 25%	67.50		
		Agr. & For. 40%	108.00	108.00	
212	Hsu Chi-tang	Agr. & For. 100%		360.00	
213	Yuen Tsi-tang	Sr. Col. 35%	126.00		
		Jr. Col. 25%	90.00		
		Agr. & For. 40%	144.00	144.00	
214	Yang Tsi-ming	Sr. Col. 35%	63.00		
		Jr. Col. 25%	45.00		
		Agr. & For. 40%	72.00	72.00	
215	Hoh Hsi	Sr. Col. 35%	126.00		
		Jr. Col. 25%	90.00		
		Agr. & For. 40%	144.00	144.00	
216	J. L. Buck	Agr. & For.			1,740.00
217	Hwa Peh-hsiung	Agr. & For. 100%	420.00	420.00	
218	N. K. Ip	Agr. & For. 100%	960.00	960.00	

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(b) Salaries for Instruction (cont.)					
219	W. C. Lowdermilk	Agr. & For.	100%	1,300.00	1,300.00
220	C. C. Chang	agr. & For.	100%	360.00	360.00
221	Ku Snih-chuen	Agr. & For.	100%	78.00	78.00

(c) DEPARTMENTAL SUPPLIES AND EXPENSE					
227	Dept. of Agronomy				30.00
228	Dept. of Bacteriology				50.00
229	Dept. of Chemistry				400.00
230	Dept. of Botany				200.00
231	Dept. of Rural Economics				140.00
232	Dept. of Forestry				50.00
233	Dept. of Sericulture				
234	Dept. of Cotton Improvement				
235	Short Course in Agriculture				1,093.00

(d) DEPARTMENTAL EQUIPMENT					
236	Department of Agronomy				100.00
237	Dept. of Bacteriology				
238	Dept. of Chemistry				70.00
239	Dept. of Botany				
240	Dept. of Rural Economics				
241	Dept. of Forestry				
242	Dept. of Sericulture				
243	Dept. of Cotton Improvement				
244	Short Course in Agriculture				

#### D. MIDDLE SCHOOL

(a) PRINCIPAL'S OFFICE					
251	Salaries of Principals				1,150.00
	W.F. Wilson, Administration	50%	1,150.00		
	Instruction		1,150.00		
	C. F. Liu, Administration	25%	150.00	150.00	
	Instruction	75%	450.00		
252	Salaries of Assts. & Clerks				154.00
253	Office Supplies & Expense				200.00
254	Travel and Furlough				
	prorated from Item No. 471				

(b) SALARIES FOR INSTRUCTION					
255	C. E. Akerstrom, Admr.	25%	412.50		
	Jr. Col.	50%	825.00		
	Mid. Sch.	25%	412.50	412.50	
256	F. W. Dieterich, Mid. Sch.	100%	1,700.00		1,700.00
257	J. M. Speers, Jr. Mid. Sch.	100%	1,840.00		1,840.00
258	Miss Carr, Mid. Sch.	100%	800.00	800.00	
259	Miss Sloan, Jr. Col.	65%	520.00		
	Mid. Sch.	35%	280.00	280.00	
260	Miss Woodbridge, Midd Sch.	50%	400.00	400.00	
	Mod. Sch.	50%	400.00		
261	Mr. Ai, Mid. Sch.	100%	67.50	67.50	
262	C. C. Chen, Sr. Col.	40%	408.00		
263	Jr. Col.	40%	408.00		
	Mid. Sch.	20%	204.00	204.00	

Details Pd. by Univ. Pd. by Bo

(b) SALARIES FOR INSTRUCTION (cont.)

264	C. H. Chen	Mid. Sch.	100%	480.00	480.00	
265	C. S. Cheo	Jr. Col.	25%	69.00		
		Mid. Sch.	75%	207.00	207.00	
266	K. P. Chi	Mid. Sch.	100%		330.00	
367	Hu Tien-tsing	Jr. Col.	50%	540.00		
		Mid. Sch.	50%	540.00	540.00	
268	W. F. Hummel	Admr.	25%	500.00		
		Sr. Col.	40%	800.00		
		Mid. Sch.	35%	700.00		700.00
269	H. H. Hu	Mid. Sch.	50%	150.00	150.00	
		Mod. Sch.	50%	150.00		
	S. H. Hsu	Mid. Sch.	50% (In No. 252)	30.00		
		Mod. Sch.	50%	30.00		
270	S. T. Ih	Mid. Sch.	100%	240.00	240.00	
271	Kwoh Pei	Mid. Sch.	16.7%	50.00	50.00	
		Mod. Sch.	83.3%	250.00		
272	C. F. Liu	Admr.	25%	150.00		
		Instr.	75.00	450.00	450.00	
273	C. C. Liu	Mid. Sch.	50%	270.00	270.00	
		Mod. Sch.	50%	270.00		
	C. H. Liu	Mid. Sch.	100%		330.00	
274	L. C. Leng	Mid. Sch.	100%		360.00	
275	H. T. Li	Admr.	50%	210.00		
		Mid. Sch.	50%	210.00	210.00	
276	S. T. Shi	Mid. Sch.	100%	210.00	210.00	
277	C. S. Tseh	Mid. Sch.	100%	90.00	(In No. 252)	
278	C. H. Wang	Mid. Sch.	50%	22.50	22.50	
		Mod. Sch.	50%	22.50		
279	J. C. Wang	Mid. Sch.	50%	180.00		
		Mod. Sch.	50%	180.00		Y.M.C.A. Kan Ho Yen)
280	Hung Chang	Jr. Col.	40%	360.00		
		Mid. Sch.	60%	540.00	540.00	
281	P. H. Cheo	Mid. Sch.	50% (In No. 252)	27.00		
		Mod. Sch.	50%	27.00		
282	S. R. Fu	Mid. Sch.	50%	15.00	15.00	
		Mod. Sch.	50%	15.00		
283	Asst. to Kwoh Pei	Mid. Sch.	16.7%	7.00	7.00	
		Mod. Sch.	83.3%	35.00		
	W. F. Wilson	Admr.	50%	1,150.00		
		Instr.	50%	1,150.00		1,150.00

(c) DEPARTMENTAL SUPPLIES AND EXPENSE

284	Dept. of Business Administration				500.00	
285	Dept. of Education					
286	Dept of English					
287	Dept of Chinese					
	Manual Training				30.00	
	Special Incidentals				417.00	

(d) DEPARTMENTAL EQUIPMENT

288	Dept. of Business Administration					
289	Dept. of Education					
290	Dept. of English					
291	Dept. of Chinese					
	Library				125.00	

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**B. MODEL SCHOOL**

**(a) PRINCIPAL'S OFFICE**

292	Salary of Principal Miss Wixon 100%			1,050.00
293	Salaries of Assis. & Clerks		162.00	
294	Office Supplies and Expense		100.00	
295	Travel and Parlour prorated from Item No. 471			

**(b) SALARIES FOR INSTRUCTION**

296	Chen Chang-ohi	Mod. Sch.	100%		150.00	
297	Chen Shui-ih	Mod. Sch.	100%		420.00	
298	Kung Tsen	Mod. Sch.	100%		420.00	
299	Li Shu-shen	Mod. Sch.	100%		420.00	
300	Ling Tsien-pu	Mod. Sch.	100%		150.00	
301	Miss Mawe	Mod. Sch.	100%		800.00	
302	San Ken-hsien	Mod. Sch.	100%	(In No. 293)		
303	Tai Pen-shan	Mod. Sch.	100%		420.00	
304	Miss Woodbridge	Mid. Sch.	50%			
		Mod. Sch.	50%		400.00	
305	Yen Hung-nan	Mod. Sch.	100%		180.00	
306	Miss Swen	Mod. Sch.	100%		120.00	
307	Miss C. F. Yen	Mod. Sch.	100%		165.00	
308	Miss S. W. Chen	Mod. Sch.	100%		180.00	
309	Miss C. T. Kung	Mod. Sch.	100%		120.00	
310	Kwoh Pei	Mid. Sch.	16.7%	50.00		
		Mod. Sch.	83.3%	250.00	350.00	
311	Wu Tek-luh	Mid. Sch.	16.7%	7.00		
		Mod. Sch.	83.3%	35.00	35.00	
312	H. H. Hu	Mid. Sch.	50%	150.00		
		Mod. Sch.	50%	150.00	150.00	
313	Liu Ching-chen	Mid. Sch.	50%	270.00		
		Mod. Sch.	50%	270.00	270.00	
314	C. H. Wang	Mid. Sch.	50%	22.50		
		Mod. Sch.	50%	22.50	22.50	
315	Wang Chang	Mid. Sch.	50%	180.00		
		Mod. Sch.	50%	180.00	(Y.M.C.A. Ka Ho-Yen)	
316	Chee Po-ho	Mid. Sch.	50%	27.00	(In No. 293)	
		Mod. Sch.	50%	27.00		
317	Fu Shwan-ren	Mid. School	50%	15.00	" " "	
		Mod. Sch.	50%	15.00		
	S. H. Hsu	Mid. Sch.	50%	30.00	" " "	
		Mod. Sch.	50%	30.00		

**(c) DEPARTMENTAL SUPPLIES AND EXPENSE**

318	Dept. of Manual Training			250.00
319	Dept. of Higher Primary			400.00
320	Dept. of Lower Primary			93.00
321	Dept. of Kindergarten			
	Special Incidentals			444.00

**(d) DEPARTMENTAL EQUIPMENT**

322	Dept. of Manual Training			100.00
323	Dept. of Higher Primary			
324	Dept. of Lower Primary			
325	Dept. of Kindergarten			
	Library			25.00

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Details Pd. by Univ. Pd. by Ede

F. LANGUAGE SCHOOL

(a) DEAN'S OFFICE		
331	Salary of Dean, C. S. Keen	1,885.00
332	Salaries of Assts. and Clerks	750.00
	Miss M. L. Leyda	
	Miss Bertha Smith	800.00
333	Office Supplies and Expense	150.00
334	Travel and Furlough	
	prorated from Item No. 471	
(b) SALARIES FOR INSTRUCTION		
335	Salaries of Head Teacher & Assts.	
	Chia Fuh-tang	390.00
	Big Wang	216.00
336	salaries of Chinese Instructors	3,810.00
337		
(c) DEPARTMENTAL SUPPLIES AND EXPENSE		290.00
338	Resident Students	
339	Extension Students	250.00
	Normal Class Expense	40.00
(d) DEPARTMENTAL EQUIPMENT		
340	General for Depts. 50% Rep. & Equip't	75.00

G. LIBRARY

(a) LIBRARIAN'S OFFICE		
351	Salary of Librarian, H. Clemons	1,600.00
352	Salaries of Assts. and Clerks	
	Shen Hsioh-chi	270.00
	Regular Assts.	360.00
353	Salaries of Student Assts.	400.00
354	Office Expense and Supplies	25.00
355	Cooperation with Washington, D. C.	600.00
356	Travel and Furlough	
	prorated from Item No. 471	
(b) DEPARTMENTAL SUPPLIES AND EXPENSE		
357	Binding	100.00
358	Cataloguing	250.00
359	Supplies	200.00
(c) DEPARTMENTAL EQUIPMENT		
360	New Books - Foreign and Chinese	750.00
361	Library Equipment - General	

H. SUMMER SCHOOL

(a) DIRECTOR'S OFFICE		
371	Salary of Director	
372	Salaries of Assts. and Clerks	
373	Office Supplies and Expense	
374	Salaries for Instruction	
375	Departmental Supplies and Expense	
376	Departmental Equipment	

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IV. CONTINGENT FUND

381	Administration	600.00
382	Operation and Maintenance of Plant	100.00
383	Senior College	300.00
384	Junior College	300.00
385	Agriculture and Forestry	400.00
386	Middle School	150.00
387	Model School	90.00
388	Language School	159.00
389	Library	50.00
390	Summer School	
391	Meigs Hall	64.00
392	Short Course in Agriculture	57.00

V. NON-STRICTLY EDUCATIONAL WORK

401	Lectures Extra-curriculum	
402	Scholarships	
403	Student Aid	
404	Prizes	
405	Athletics - Kuleo-Varsity, including Salary of Chen An-tsz (Kuleo) \$240.00	1,155.00
406	Athletics - Kan Ho Yen	1,360.00
(a) DORMITORIES - KULEO GROUP		
407	Wages of Servants	120.00
408	Repairs to Bldgs and Equipment	50.00
409	Materials, Supplies and Expense	
410	Rent	
411	Fuel	
412	Light (In No. 54)	
413	Water (Hot)	480.00
414	Equipment	
415	Miscellaneous	50.00
416	Salary of Proctor, Tsd Chen, 50%	240.00
417	Insurance	136.00
(b) DORMITORIES - KAN HO YEN GROUP		
416	Wages of Servants	
417	Repairs to Bldgs and Equipment	50.00
418	Materials, Supplies and Expense	
419	Rent	
420	Fuel	
421	Light (In No. 60)	
422	Water (Hot) - included in Cook's acct.	
423	Equipment	
424	Miscellaneous	50.00
(c) DORMITORIES - MEIGS HALL		
425	Wages of Servants	336.00
426	Repairs to Bldgs and Equipment	150.00
427	Materials, Supplies and Expense	150.00
428	Rent	
429	Fuel	500.00
430	Light	120.00

(c) Dormitories - Meigs Hall (cont.)		
431	Water	
432	Equipment	
433	Miscellaneous	125.00
434	Salary of Preceptress 50%	
435	Insurance	30.00
		400.00
(d) DINING HALLS - KULEO GROUP		
434	Board - Kuleo (cook's acct.)	8,340.00
435	Materials, Supplies and Expense	
436	Wages of Servants	78.00
437	Heat	
438	Light	
439	Equipment	
440	Miscellaneous	50.00
	Salary of Proctor, Ted Chen 50%	240.00
(e) DINING HALLS - KAN HO YEN GROUP		
441	Board - Kan Ho Yen	8,203.50
442	Materials, Supplies and Expense	
443	Wages of Servants	
444	Heat	
445	Light	
446	Equipment	
447	Miscellaneous	50.00
(f) DINING HALLS - MEIGS HALL		
448	Board - Meigs Hall	3,105.00
449	Materials, Supplies and Expense	
450	Wages of Servants	300.00
451	Heat	235.00
452	Light (No. 430)	
453	Equipment	
454	Miscellaneous	
	Salary of Preceptress 50%	400.00
(g) UNIVERSITY PROMOTION		
455	Salary of Promoter (Vice-President)	2,250.00
456	Travel Expenses	1,500.00
457	Office Supplies and Expense	500.00
458	Salary of Alumni Secretary Li Han-seng 66.7%	400.00
459	Travel Expenses	75.00
460	Office Supplies and Expense Alumni Office	75.00
	Salary of Assts. & Clerks - Li Loh-seng	72.00
(h) UNIFORMS		
461	Kuleo	225.00
462	Kan Ho Yen	637.50
(i) REGENTS DIPLOMAS		
463	Regents Diplomas Expense	381.00

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(j) CONSTRUCTION DEPARTMENT

464	Salary of Supt. of Construction 50%	750.00
465	Salaries of Assts. & Clerks, 50% No.42	100.00
466	Office Supplies and Expense	75.00
467	Materials, Supplies and Expense (Expense acct.)	50.00
468	Construction, Building, Equipment	500.00

(k) DEFERRED CHARGES

469	Language School Study	1,570.00
470	Outcoming Equipment Expense	

(l) SINKING FUND EXPENSE

471	Sinking Fund for Furloughs (from No.24)	8,900.00
472	Sinking Fund for Current Indebtedness	10,000.00

(m) AGRICULTURAL EXPERIMENT STATION

University Gardens

473	Purchases - U. S. A.	2,000.00
474	Purchases - Local	
475	Transportation and Freight In	100.00
476	Transportation and Freight Out	100.00
477	Labor	4,400.00
478	Materials, Supplies and Expense	700.00
479	Equipment	400.00
480	Salaries of Staff	
	Miss Priest 75%	600.00
	Shao Teh-hsing	480.00
	Hwang Tsung	360.00
	Student Helpers	300.00
481	Postage	700.00
	Printing and Catalogs	600.00
482	Repairs to Bldgs	100.00
483	Repairs to Equipment	100.00
484	Wages of Servants	
485	Contingent Fund	
	Under Income: Sales - U. S. A.	
	Sales - Local	
	Inventories	
	Packing	325.00

I. Department of Sericulture

491	Salaries	2,160.00
492	Egg Production	2,000.00
493	Mulberry Collection	1,100.00
494	Materials, Supplies and Expense	400.00

II. Dept. of Cotton Improvement

495.		6,750.00
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III. Dept. of Farm Crops Improvement

496	Salaries	120.00
497	Materials, Supplies and Expense	195.00
498	Equipment	

(n) MISCELLANEOUS

Language School

499	Reserve for Administration Bldg	3,900.00
	Reserve for Dormitories	7,800.00

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IX. DISTRIBUTION OF OVERHEAD

(a) SENIOR COLLEGE

901	Wages of Servants	120.00	
902	University Repairs	120.00	
903	Faculty Residence Repairs	60.00	
904	Light	240.00	
905	Fuel	120.00	
906	Athletics	235.00	
907	Y. M. C. A. - Kuleo	25.00	
908	University Magazine	50.00	
909	Insurance	180.00	
910	Rent for Faculty Houses (Marx)	135.00	
911	Furlough Fund	600.00	
912	Current Sup. Chemistry	<u>210.00</u>	2,105.00

(b) JUNIOR COLLEGE

921	Wages of Servants	415.00	
922	University Repairs	400.00	
923	Faculty Residence Repairs	60.00	
924	Light	440.00	
925	Fuel	230.00	
926	Athletics	780.00	
927	Y. M. C. A. - Kuleo	30.00	
928	University Magazine	200.00	
929	Insurance	800.00	
930	Rent for Faculty Houses (Hade-Jones, Caldwell)	480.00	
931	Furlough Fund	800.00	
932	Current Sup. Chemistry	<u>600.00</u>	5,235.00

(c) AGRICULTURE AND FORESTRY

941	Wages of Servants	85.00	
942	University Repairs	90.00	
943	Faculty Residence Repairs	180.00	
944	Light	320.00	
945	Fuel	200.00	
946	Athletics	140.00	
947	Y. M. C. A. - Kuleo		
948	University Magazine	50.00	
949	Insurance	280.00	
950	Rent for Faculty Houses (Reisner)	600.00	
951	Furlough Fund (J. B. G., K. H. W.)	2,200.00	
952	Incidentals (Dept. Exp.)	<u>200.00</u>	4,345.00

IX. Distribution of Overhead (cont.)

(d) MIDDLE SCHOOL		
961	Wages of Servants	708.00
962	Kan Ho Yen Repairs	400.00
963	Faculty Residence Repairs	200.00
964	Light	450.00
965	Fuel	100.00
966	Athletics	760.00
967	University Magazine	150.00
968	Insurance	175.00
969	Rent of Faculty Houses (Akerstrom)	240.00
970	Furlough Fund	900.00
971	Retiring Allowance (Yao Tung-song)	150.00
972	Y. M. C. A.	<u>180.00</u>
		4,413.00

(e) MODEL SCHOOL		
981	Wages of Servants	362.00
982	Kan Ho Yen Repairs	270.00
983	Faculty Residence Repairs	50.00
984	Light	450.00
985	Fuel	100.00
986	Athletics	600.00
987	Y. M. C. A. - Kan Ho Yen	180.00
988	Insurance	97.50
989	Furlough Fund	<u>600.00</u>
		2,709.50

(f) ADMINISTRATION		
	Light	200.00
	Heat	50.00
	Servants	52.00
	Insurance	82.50
	House Repairs	65.00
	Rent for Faculty Houses	420.00
	Furlough Fund	3,000.00
	Incidentals	<u>100.00</u>
		3,969.50

BUDGET INCOME

A. FOR STRICTLY EDUCATIONAL PURPOSES

I. From Student Fees:

(a) Senior College

1001	Matriculation	
1002	Tuition	2,430.00
1003	Graduation	263.00
1004	Laboratory - Botany	4.00
1005	" Biology	57.00
1006	" Chemistry	160.00
1007	" Physics	18.00
1008	Incidentals	194.00
1009	Library Fees and Fines	
1010	University Magazine	76.00

(b) Junior College

1015	Matriculation	
1016	Tuition	9,855.00
1017	Graduation	
1018	Laboratory - Botany	
1019	" Biology	114.00
1020	" Chemistry	266.00
1021	" Physics	760.00
1022	Incidentals	705.00
1023	Library Fees and Fines	
1024	University Magazine	248.00

(c) College of Agriculture and Forestry

1031	Matriculation	
1032	Tuition	2,090.00
1033	Graduation	118.00
1034	Laboratory - Botany	
1035	" Biology	90.00
1036	" Chemistry	350.00
1037	" Physics	
1038	Incidentals	105.00
1039	Library Fees and Fines	
1040	University Magazine	48.00
1041	Short Course in Agriculture	968.00
1042	Laboratory - Farm Crops	24.00
1043	" Horticulture	33.00
1044	" Bacteriology	30.00

(d) Middle School

1051	Matriculation	
1052	Tuition	8,736.00
1053	Graduation	
1054	Incidentals	553.00
1055	Library Fees and Fines	
1056	University Magazine	238.00
1057	Manual Training	20.00
1058	Physics Laboratory	5.00

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Budget Income (2)

(e) Model School		
1061	Matriculation	
1062	Tuition	7,187.00
1063	Graduation	
1064	Incidentals	414.00
1065	Library Fees and Fines	
1066	University Magazine	
1067	Manual Training	256.00
(f) Special Students		
	Tuition	433.00
	Laboratory - Physics	13.00
	Chemistry	18.00
	Biology	5.00
	Botany	16.00
(g) Language School		
1071	Tuition (6 mos.)	
	First Year - October	4,875.00
	First Year - January	975.00
	Second Year	630.00
	Correspondence Students	450.00
	Normal Class	90.00

II. From Endowment Investments

(a) Income for General Purposes - unrestricted		
1075	Disciples	2,000.00
1076	Methodist	5,000.00
1077	Swasey Fund	2,500.00
1078		
(b) Income for General Purposes - restricted		
1081	Agr. & For. Endowment	875.00
1082		

III. From Gifts and Grants

(a) For General Purposes - unrestricted		
(1) Mission Board Appropriations		
1091	Disciples	+3,000.00
1092	Methodist	+3,000.00
1093	Presbyterian	+3,000.00
(b) For General Purposes - restricted		
(1) Personnel, Cooperating Boards		
1100	Baptist	
	Gibbs	1,350.00
	Keen	1,885.00
1101	Disciples	
	Bates	750.00
	Hamilton	1,600.00
	Brede	1,300.00
	Ritchey	1,400.00
	Sarvis	1,600.00

Budget Income (3)

III. From Gifts and Grants (cont.)

(b) For General Purposes - restricted (cont.)

(1) Personnel, Cooperating Boards

1102	Methodist		
	Dieterich		1,700.00
	Hummel		2,000.00
	Illick		1,630.00
	Steward		1,500.00
	Wilson		2,300.00
1103	Presbyterian		
	Buck		1,740.00
	Reisner		2,040.00
	Speers		1,840.00
	Thomson		2,040.00
	Williams		2,250.00

(2) Personnel, Individuals and Companies

1106	Boston University	1,650.00	
1107	D. H. Day	1,000.00	
1108	Forestry Fund Com.	2,500.00	
1109	Methodist Centenary		1,050.00
1110	Stewart Evang. Fund	810.00	
1111	W. C. Lowdermilk - special	1,300.00	
1112	M. L. Leyda		750.00
1113	Vacation Teachers' salary, Lang. Sch.	900.00	
1114	Governor of Shansi	2,000.00	

(3) Mission Board Appropriations

1115	Baptist	1,500.00	
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IV. From Miscellaneous Sources

1120	Rental of College Buildings	1,000.00	
1121	Sale of Material and Equipment	200.78	
1122	Construction Dept. Income	4,250.00	
1123	Bills Receivable acct.	2,500.00	

B. FOR NON-STRICTLY EDUCATIONAL WORK

I. From Students

1126	Uniform	1,358.00	
1127	Board: Senior College	1,562.00	
	Junior College	4,628.00	
	Agr. and For.	1,170.00	
	Middle School	4,434.00	
	Model School	3,855.00	
	Short Course in Agr.	1,051.00	
	Meigs Hall	5,885.00	
1128	Athletics: Senior College	228.00	
	Junior College	744.00	
	Agr. and For.	144.00	
	Middle School	714.00	
	Model School	606.00	

## Budget Income (4)

## B. For Non-strictly Educational Work (cont.)

## I. From Students (cont.)

## Dormitory Room Rent

1129	Agr. & For.	562.50	
1130	Senior College	763.00	
1131	Junior College	1,804.00	
1132	Middle School	1,733.00	
1133	Model School	1,468.00	
	Special Incidentals		
1135	Middle School	417.00	
1136	Model School	444.00	

II. From Endowment InvestmentsIII. From Gifts and Grants and Sales

## (a) For General Purposes - restricted

## (1) Personnel

1142	International Committee- Sericulture	2,000.00	
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## (b) For General Purposes - restricted

## (1) Agricultural Development

1146	Cotton Improvement (Huggins)	1,250.00	
1147	Farm Crops Sales	630.00	
1148	Sericulture Sales	1,785.00	
1149	Gardens Sales -U.S.A.)	11,265.00	
1150	" " -Local )	<del>10,445.00</del>	
1151	Horticulture		
1152	Cotton Sales	5,500.00	
1153	Mrs. Goddard		800.00

(2) Dr. Williams Expenses -U.S.A.	2,000.00	
1155		

IV. For Reserve for Buildings

1160	Reserve for Administration Bldg, Language School	3,900.00
1161	Reserve for Dormitory, Language School	7,800.00
1162	Sericulture Building	110.00

UNIVERSITY HOSPITAL

BUDGET FOR 1923

ESTIMATED RECEIPTS.

Balance from 1922			Mex. \$42,000.
Cooperating Missions:			
4 Physicians @ \$2,500	Gold \$10,000 @ 2.00	Mex. \$20,000	
1 Nurse	1,250 @ 2.00		2,500
Running expenses	3,000 @ 2.00		6,000
China Medical Board:			
1 Physician	2,500 @ 1.80		4,500
3 Nurses @ \$1,250	3,750 @ 1.80		6,750
1 Laboratory Director	1,250 @ 1.80		2,250
1 Secretary-Treasurer	1,250 @ 1.80		2,250
Loss on exchange	500 @ 1.80		900
Dental Department			2,000
Drugs and Supplies			6,300
Operations			4,000
Contract and Private Practice			4,000
Room Rent (ward fees)			11,000
Registration Fees			1,500
Gifts			500
Miscellaneous			550
			<u>75,000</u>
			117,000

ESTIMATED EXPENDITURES

Salaries of Foreign Staff:			
5 Physicians @ \$2,500	Gold \$12,500	\$25,000	
4 Nurses @ \$1,250	5,000	10,000	
1 Laboratory Director	1,250	2,500	
1 Secretary-Treasurer	1,250	2,500	40,000
Salaries of Chinese Staff:			
6 Physicians (including 1 in training)		5,000	
1 Registrar		1,000	
36 Nurses		4,500	
2 Evangelists		500	
40 Other Helpers		4,000	15,000
Buildings - to apply temporarily at least on Unit 1			27,000
Food		4,000	
Dental Department		3,000	
Equipment		8,000	
Drugs and Supplies		10,000	
Fuel and Light		2,500	
Charity		3,000	
Repairs		2,500	
Installation of X-Ray		1,800	
Miscellaneous		700	
		<u>35,000</u>	
			117,000

BUDGET FOR 1923-1924

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Extract from Report of the Chairman of the Finance  
Committee of the Board of Managers of the University of Nanking  
to the Executive Committee, 11 November 1922.

The budget as presented embodies the recommendations made in Arnett's 'College and University Finance' and gives a comprehensive idea of the same. Attention should, however, be called to certain fundamental principles.

I. Clear-cut definition between (Arnett, p. 18)

- (1) Plant
  - (a) Land, Building, Equipment
- (2) Operation

II. Expense of operation may be divided into four classes: (Arnett, p. 19)

- (1) Operation of the College as such
- (2) Operation of auxiliary Departments
- (3) Operation of dormitories, dining halls,  
book store, etc.
- (4) Raising funds

III. No. 1 immediately above - the operation of the college as such (i. e., the college proper) - falls into three groups

- (1) Administration in general
- (2) Operation and maintenance of physical plant
- (3) Instruction

Particular attention should be called to page 60 on "How Estimates of income should be made," and to page 78 on the process of making a budget, as follows:-

(1) Data for the instructional division collected by the president, the details for each department being supplied by the person in charge.

(2) Estimates for administration and general expense prepared by the treasurer based on statements from the several executive officers.

(3) Estimates for operation and maintenance of physical plant prepared by the person in charge of buildings and grounds.

(4) The estimates and recommendations of the three above divisions should be received and reviewed by the treasurer for presentation by the president to the Board of Managers.

(5) Specially prepared forms should be printed and used in order that all estimates should be uniform.

As indicated on page 56 a record containing a complete description of the physical plant should be prepared, which should be carried on the books at actual cost and not at estimated values.

The auxiliary departments, and dining halls, dormitories and the like, should be operated on a self-supporting basis.

Student fees should be paid in advance in full. (Arnett, page 13). At the present time there are \$6,500 of unpaid tuition fees on the books. This rule should be followed strictly for it is to the advantage of the student in training him in good business principles and benefits the college by the prompt receipt of cash, by eliminating the expense of collection, and by avoiding bad debts. Experience shows that the enforcement of this rule has not had the effect of working a hardship on the poor student and excluding him from college.

Attention should be particularly called to the various tables and schedules in the volume by Arnett. It is highly desirable that all colleges and universities in East China follow Arnett as closely as possible in order to promote comparison and study of educational costs. It might be well to have such blanks printed by the Advisory Council for use in all institutions.

#### GENERAL PRINCIPLES FOR GUIDANCE IN MAKING CUTS IN BUDGET.

1. Stop all loss and make readjustments to effect savings wherever possible in all departments.
2. Put all non-educational work on a self-supporting basis, including a 5% reserve for contingencies.
3. Apply funds available to the budgets of the various departments in order, beginning with the Senior College and ending with the Kindergarten, thus taking care of the higher departments and making more drastic readjustments lower down.

Exhibit A

19 January 1923

COMPARATIVE STATISTICS OF COLLEGES IN EAST CHINA GATHERED IN  
JANUARY 1923.

	St. John's	Shanghai	Soochow	Hangchow	Nanking
Board supported foreign teachers		25	13	10	17
Non-board " " "		1	3	0	18
Returned students on staff		7	5	2	7
China college graduates		16	19	7	27
Chinese classics teachers		8	9	4	10
Assistants, sal'y not over \$40		6	10	2	20
Annual cash board appropriations		\$30,400	None	\$9,570	\$27,000
Endowment income		None	\$30,000	None	20,750
Fees available for salaries and instruction		52,175	35,000	8,000	73,800
Amount of Board funds used by Middle School		None	8,733	2,500	12,380

Comparative Statistics from THE CHRISTIAN OCCUPATION OF CHINA  
(China Continuation Committee, p. 420) - 1921-22.

	Chinese Teachers	Foreign Teachers	Foreign Salaries	Other Expenses	Total Expenses	Average Cost of Foreign Salaries
St. John's University	32	28	\$200,000	\$120,000	\$320,000	\$ 7,148
Shanghai College	16	20	105,000	59,000	164,000	5,250
Soochow University	18	10	41,000	60,000	101,000	4,100
Hangchow College	9	10	28,000	22,000	50,000	2,800
University of Nanking	34	25	97,000	103,000	200,000	3,880

According to the Report of THE CHINA EDUCATIONAL COMMISSION, p. 359

	of years	with students	should have a budget of	UNIVERSITY OF NANKING Students Fall 1922	Budget as operated Fall 1922
A Junior College	2	200	\$70,000	276	\$48,000
A Senior College of Arts and Science	2	100	40,000	78	27,000
A Senior College of Agriculture and Forestry	4	100	84,000	49	40,618*

\*Excluding specialised work: Cotton improvement  
Silk improvement  
Agricultural Gardens.

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**EXHIBIT D**  
*18 March 1926*  
**SUGGESTED CHANGES IN SALARY SCALE**

Reasons necessitating a change

- (a) Rate of increase is too fast and too large.
- (b) Present schedule is inelastic and does not take into account sufficiently the real value of different individuals, nor financial abilities of the University to meet the increases.
- (c) Increases come at the beginning before efficiency has been developed or individual worth has been proved; also before family needs are developed and leaves no prospect for increase after five years.
- (d) Recommendations for increase should be on basis of work done, and made by the President upon recommendation of the Dean.

Recommendations for 1927-1928 on basis of new policy.

**I. For China graduates.**

- (a) Rate of increases \$5.00 per month for three years (automatic).
- (b) Further increases based upon recommendations of Dean to President and normally not oftener than once in two years - dependent upon character of work done and upon financial condition of the University.

**II. Returned students.**

- (a) Salaries rated according to training and real value.
- (b) An increase of \$10.00 per year for three years (automatic).
- (c) Further increases based upon recommendation of Dean to President, and normally not oftener than once in two years, dependent upon work done and financial condition of the University.

**III. Non-graduates.**

Salaries to be determined by services, with annual increases of 10% for three years, then any advance to be made as II (b).

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UNIVERSITY OF BANKING

BUDGET

July 1, 1923 to June 30, 1924.

I. ADMINISTRATION:

Pd. by Un. Pd. by bc

11. Executive;

111. PRESIDENTS OFFICE:

1111. Salary of A. J. Bowen	3,075 00	
1112. Salary of Secretary and Assts.		
Miss M. H. Purcell	1,800 00	
Li Han Seng	400 00	
Tao Ming Peh	360 00	
Students typists	100 00	
1113. Office expense and supplies	500 00	

112. TREASURERS OFFICE:

1121. Salary of L. J. Owen	2,100 00	1,100 00
1122. Salary of Assts. and clerks		
Sie Ching-tsu	540 00	
Sie Hsiang	360 00	
Student assts.	150 00	
Secretary for one month	133 33	
1123. Office expense and supplies	500 00	

113. REGISTRARS OFFICE:

1131 Salaries of Registrars:		
G. W. Sarvis		380 00
Li Hung Teh (Middle and Model Schools)	420 00	
1132. Salaries of Assts and clerks;		
San Ken Hsien	540 00	
Assistants	150 00	
1133. Office expense and supplies	200 00	

114. CENTRAL OFFICE AT NEW YORK:

1141. Office expense and supplies	1,500 00	
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119. ADMISSIONS COMMITTEE:

1191. Salary of Chairman, C. Wade-Jones	780 00	
1192. Salary of student assts.	250 00	
1193. Office expense and supplies	657 00	

12. General;

121. Catalogs, reports, bulletins	800 00	
122. Commencement and Public Occasions	300 00	
123. Appropriations for Student Activities;		
1231. University Magazine	960 00	
1232. Kuleo Y.M.C.A. (P.D.Twinem 13%)	488 00	
1233. Kanhoyen Y.M.C.A.	360 00	

Pd. by Un. Pd. by b

124. Miscellaneous:

1241. Retiring allowance, (Yao)	300 00
1242. Travel, Bd. of Mgrs., Ed. Assn. etc.	500 00
1243. Educational Assn. Memberships;	
Natl. Assn. for Promotion of Ed.	200 00
East China Ed. Assn.	600 00
Nanking Ed. Assn.	50 00
Nanking Church Council	20 00
1244. Sundry	180 00

13. Financial Management;

131. Sundry Interest expense	300 00
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II. OPERATION AND MAINTENANCE OF PLANT:

21. Superintendance:

211. SUPERINTENDENTS OFFICE:

2111. Salary of A. G. Small, Supt. 50%	1,600 00
2212. Salary of Assts. and clerks	185 00
2213. Office expense and supplies	50 00

22. Care and maintenance of grounds, buildings and equipment;

221. KULEO BUILDINGS:

2211. Wages of servants	984 00
2212. Repairs	500 00
2213. Fuel	600 00
2214. Light	2,400 00
2215. Insurance	502 17
2216. Materials, supplies and expense	360 00
2217. Care of grounds (campus)	300 00

222. KAN HO YEN BUILDINGS:

2221. Wages of servants	1,267 00
2222. Repairs	800 00
2223. Fuel	320 00
2224. Light	1,600 00
2225. Insurance	236 27
2226. Materials supplies and expense	460 00

223. LANGUAGE SCHOOL BUILDINGS:

2231. Wages of servants	408 00
2232. Repairs	100 00
2233. Fuel	700 00
2235. Insurance	67 91
2236. Materials supplies and expense	310 00

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224. FACULTY RESIDENCES:

2241. Repairs (inc. moving Nunnery 400.00)	1,000 00	
2243. Insurance	300 53	
2245. Rent	3,810 00	
2246. Salary, Mo Teh-ling	180 00	

II. INSTRUCTIONAL:

31. Senior College:

Deans Office;

3111. Salary of Dean, G.W.Sarvis		190 00
3112. Salaries of Assts and clerks (Wang Ren)	25 00	
3113. Office expense and supplies	20 00	

312. SALARIES FOR INSTRUCTIONS:

	<u>English</u>		
3121. Bowen, A. J.		1,025 00	
3122. Brede, Alex.			780 00
	<u>Biology</u>		
3123. Illick, J. T.			640 00
3124. Chen, Nelson		540 00	
	<u>Chemistry</u>		
3125. Jones, E. V.		858 00	
3126. Thomson, J. C.			1,224 00
3127. Sub. for J.C.Thomson		900 00	
3128. Hsi Chi-fang		195 00	
3129. Lab. instructor		60 00	
3130. Lo Tsi-tung		360 00	
3131. Li Shi-ching		120 00	
3132. Yang Shi-ming		72 00	
	<u>Chinese</u>		
3133. C. C. Chen		720 00	
3134. Luh Feng-seng		1,200 00	
3135. I Hsieng-ting		264 00	
3136. Reader		196 00	
3137. Chinese writers		108 00	
	<u>Economics</u>		
3138. Ko Seng		216 00	
	<u>History</u>		
3139. Bates, M. S.			2,800 00
3140. Liu Tsong Ben		333 34	
	<u>Philosophy</u>		
3141. Hamilton, C. H.			2,100 00
	<u>Physics</u>		
3142. Griffing, Burgoyne		800 00	
	<u>Mathematics</u>		
3143. Wei Hsioh-ren		336 00	
	<u>Religion</u>		
3144. Hummel, W. F.			2,600 00
	<u>Sociology</u>		
3145. Sarvis, G. W.			1,330 00

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316. DEPARTMENTAL SUPPLIES AND EXPENSE:

3161. General account	150 00
3162. Biology	115 00
3163. Chemistry	1,018 00
3154. Chinese	102 00
3165. Physics	100 00

318. DEPARTMENTAL EQUIPMENT:

3181. General account	60 00
3182. Biology	50 00
3183. Chemistry	222 00
3184. English	50 00
3185. Physics	300 00

32. JUNIOR COLLEGE:

321. DEANS OFFICE:

3211. Salary of Dean, G.W. Sarvis	570 00
3212. Salary of Assts. and clerks; Miss. Mary Mills	540 00
Wang Reng	75 00
3213. Office expense and supplies	40 00

322. SALARIES FOR INSTRUCTION:

<u>Agriculture</u>		
3221. Ritchey, G. E.		510 00
<u>Biology</u>		
3222. Illick, J. T.		960 00
3223. Gibbs, C. S.		405 00
3224. Steward, A. N.		750 00
3225. Chen, Nelson	540 00	
<u>Chemistry</u>		
3226. Thomson, J. T.		2,040 00
3227. Jones, E. V.	1,733 34	
3228. Yuen Tsi-tang	780 00	
3229. Hoh Hsi	780 00	
3230. Li Shi-ching	300 00	
3231. Yang Shi-ming	178 00	
3232. Students assts.	600 00	
<u>Chinese</u>		
3233. C. C. Chen	720 00	
3234. I. Hsien Ting	536 00	
3235. Cheo Chi-shan	600 00	
3236. Shi	720 00	
3237. Reader	404 00	
3238. Writers	252 00	
<u>Economics</u>		
3239. Akerstrom, C. E.		2,310 00
<u>Education</u>		
3240. Hu Tien tsing	180 00	
<u>English</u>		
3241. Brede, Alex		1,820 00
3242. Mills, Mary	1,260 00	
3243. English instructor (on field)	1,600 00	
3244. " " (from U.S.)	1,600 00	
<u>History</u>		
3245. Wade-Jones, C.	1,820 00	
3246. Ko Seng	504 00	

## 322. Salaries for instruction con.

	<u>Mathematics;</u>		
3247.	Hung Chang	1,235 00	
3248.	Chang Chi Hwa	720 00	
	<u>Physics</u>		
3249.	Caldwell, L. H.	2,800 00	
3250.	Griffing, Burgoyne	800 00	
3251.	Kiang Pen kung	540 00	
3252.	Wei Hsioh-ren	504 00	
3253.	Physics assts.	500 00	
	<u>Psychology</u>		
3254.	Hamilton, C. H.		1,400 00
	<u>Religion</u>		
3255.	Twinem, P. D.	2,262 00	
3256.	Dr. Walker	1,333 34	
	<u>Sociology</u>		
3257.	Sarvis, G. W.		1,330 00
3258.	Liu Tsong Ben	666 66	

## 326. DEPARTMENTAL SUPPLIES AND EXPENSES:

3261.	General account	350 00	
3262.	Biology		
3263.	Chemistry	4,008 00	
3264.	Chinese	238 00	
3269.	Physics	748 00	
3270.	Sociology	200 00	

## 328. DEPARTMENTAL EQUIPMENT.

3281.	General account	140 00	
3282.	Biology - microscope repairs, etc.	195 00	
3283.	Chemistry	328 00	
3284.	History (books)	300 00	
3285.	Physics	900 00	
3286.	Psychology	75 00	

## 33. COLLEGE OF AGRICULTURE AND FORESTRY:

## 331. DEANS OFFICE:

3311.	Salary of Dean, J.H.Reisner		3,060 00
3312.	Salary of Assts. and clerks:		
	Miss E.M.Priest	400 00	
	Hsu Chen	960 00	
	Typists	300 00	
3313.	Office expense and supplies	500 00	
3314.	Printing	300 00	
3315.	Local travel	200 00	

## 332. SALARIES FOR INSTRUCTION:

	<u>agronomy</u>		
3321.	Ritchey, G. E.		2,490 00
3322.	Shen Sheo-tsuen	120 00	
3323.	Chan Chia-chi	560 00	

332. Salaries for instruction, con.

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	<u>Bacteriology</u>		2,295 00
3324.	Gibbs, C. S.		
33	<u>Biology</u>		1,600 00
3325.	Illick, J. T.		
	<u>Botany</u>		2,250 00
3326.	Steward, A. N.		
	<u>Chemistry</u>		816.00
3327.	Thomson, J. C.	960 00	
3328.	Sub. for J. C. Thomson	585 00	
3229.	Hsu Chi-fang	110 00	
3230.	Yang Shi-mang		
	<u>Geology</u>		1,020 00
3231.	Reisner, J. H.		
	<u>Forestry</u>		2,600 00
3232.	Lowdermilk, W. C.		
3233.	Ip, N. K.	2,040 00	
	<u>Rural Economics</u>		3,480 00
3234.	Buck, J. L.	960 00	
3235.	Hwa Peh-hsiung		
	<u>Short Course</u>	960 00	
3236.	Chow Ming I		
	<u>Chemistry</u>	180 00	
3237.	Li Shi-king		

334. DEPARTMENTAL SUPPLIES AND EXPENSES.

		200 00	
3341.	Agronomy	500 00	
3342.	Bacteriology	140 00	
3343.	Botany	250 00	
3344.	Chemistry	500 00	
3345.	Forestry	350 00	
3346.	Rural Economics	3,503 00	
3347.	Short Course in Agriculture	50 00	
3348.	Meteorology		

336. DEPARTMENTAL EQUIPMENT:

3361.	Agronomy	600 00	
3362.	Bacteriology	200 00	
3363.	Botany	160 00	
3364.	Forestry	100 00	
3365.	Short course in Agriculture	100 00	

34. MIDDLE SCHOOL:

341. Principals office;

3411.	Salary of principals;		2,300 00
	W. F. Wilson	900 00	
	C. F. Liu	300 00	
3412.	Salaries of Assts. and clerks	400 00	
3413.	Office expense and supplies		

**342. SALARIES FOR INSTRUCTION:**

3421. Akerstrom, C. E.		990 00
3422. Dieterich, F. W.		3,400 00
3423. Speers, J. M.		4,080 00
3424. Hummel, W. F.		1,400 00
3425. Wilson, W. F.		2,300 00
3426. Woodbridge, Miss Louise	800 00	
3427. Woodbridge, Charles	1,600 00	
3428. T. F. Ai	168 00	
3429. W. T. Chang	240 00	
3430. C. H. Chen	960 00	
3431. K. P. Chi	660 00	
3432. S. H. Hsu	60 00	
3433. S. T. Ih	480 00	
3434. Kwoh Pei	100 00	
3435. C. F. Liu	300 00	
3436. C. C. Liu	540 00	
3437. C. H. Liu (plus house rental 120.)	840 00	
3438. E. C. Leng	720 00	
3439. H. T. Li	420 00	
3440. S. T. Shi	480 00	
3441. C. S. Tseh	180 00	
3442. C. H. Wang	45 00	
3443. J. C. Wang	360 00	
3444. Hung Chang	824 00	
3445. San Ken Hsiang	144 00	
3446. Kiang Pen Kung	180 00	
3447. Kwoh's asst.	14 00	
3448. C. H. Wang	720 00	
3449. Leng's asst.	280 00	
3450. I. T. Hu (July and August)	180 00	
3451. Lu Chwang Ling	45 00	
3452. C. C. Chen	360 00	

**346. DEPARTMENTAL SUPPLIES AND EXPENSES:**

3460. General account	600 00
3461. Manual training	60 00

**349. DEPARTMENTAL EQUIPMENT:**

#490. Library	250 00
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**35. MODEL SCHOOL:**

**351. PRINCIPALS OFFICE:**

3511. Salary of Miss. A. M. Wixon		1,680 00
3512. Salary of Assts. and clerks	120 00	
3513. Office supplies and expense	200 00	

**352. SALARIES FOR INSTRUCTION:**

3521. Miss Wilkinson	1,600 00	
3522. Woodbridge, Louise	800 00	
3523. Wixon, Miss A.M.		420 00
3524. Chen Chang Chi	300 00	
3525. Chen Shui I	840 00	
3526. Kung Tsen	840 00	
3527. Li Shu Shen	840 00	

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## 35. MODEL SCHOOL:

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3528. Ling Tsien Pu	300 00	
3529. Tai Pen Shen	840 00	
3530. Yen Kung Nan	360 00	
3531. Miss Swen	240 00	
3532. Miss Yen Chi Feng	339 00	
3533. Rachel Peng	250 00	
3534. Mrs. Shen	150 00	
3535. Miss Chen For July	30 00	
3536. Kwoh Pei	500 00	
3537. " asst.	100 00	
3538. Chang Wen Ching	240 00	
3539. C. C. Liu, proctor	540 00	
3540. C. H. Wang, Asst. proctor	45 00	
3541. Hsu	60 00	
3542. Lu Chwang Ling	45 00	
3543. San Ken Hsiang	36 00	
3544. First year teacher	240 00	

## 355. DEPARTMENTAL SUPPLIES AND EXPENSE:

3550. General account	220 00	
3551. Manual training	830 00	

## 357. DEPARTMENTAL EQUIPMENT:

3570. General account	290 00	
3575. Library	75 00	

## 36. LANGUAGE SCHOOL:

## 361. Deans office;

3611. Salary of dean		1,500 00
3612. Salary of assts. and clerks;		
Miss M. L. Leyda		1,500 00
Miss Bertha Smith	1,600 00	
3613. Office supplies and expense	100 00	

## 362. SALARIES FOR INSTRUCTION:

3620. Salary of Dean		1,500 00
3621. Salaries of Head teachers;		
Chia Fuh-tang	780 00	
Big Wang	432 00	
3622. Salaries of Chinese instructors	7,428 00	

## 365. DEPARTMENTAL SUPPLIES AND EXPENSE

3651. General account	152 00	
3652. Extension students	50 00	
3653. Normal class	40 00	

## 367. DEPARTMENTAL EQUIPMENT:

3671. General account	100 00	
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368. PROPORTIONAL OVERHEAD COST OF UNIVERSITY	2,000 00	
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37. LIBRARY:

Pd by Un. Pd by Bds.

371. LIBRARIANS OFFICE:

3711. Salary of H. Clemons	3,400 00
3712. Salary of Assts and clerks	3,300 00
Regular assistants	800 00
Student assistants	50 00
3714. Office expense and supplies	1,400 00
3715. Washington cooperation	

372. DEPARTMENTAL SUPPLIES AND EXPENSES:

3721. Binding	250 00
3722. Cataloguing	400 00
3723. Supplies	300 00

374. DEPARTMENTAL EQUIPMENT:

3741. New books; foreign and Chinese	3,000 00
3743. General	100 00

V. CONTINGENT:

511. Contingent for all departments	5,728 34
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VI. NON STRICTLY EDUCATIONAL WORK:

61. GENERAL:

615 A. Athletics Varsity - permanent equipment	1,385 57
615. Athletics, Kuleo-varsity	2,060 00
616. " Kan Ho Yen	1,475 00
619. " Model School	875 00

62. DORMITORIES: KULEO GROUP:

621. Wages of servants	625 00
622. Repairs to buildings and equipment	150 00
623. Insurance	135 63
624. Light	100 00
626. Materials, supplies and expense	150 00
627. Hot water	640 00
628. Salary of Proctor	224 00

64. DORMITORIES: KAN HO YEN GROUP:

641. Wages of servants	300 00
642. Repairs to buildings and equipment	100 00
644. Light	100 00
645. Insurance	116 55
646. Materials, supplies and expenses	450 00
649. Equipment (special)	1,900 00

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66. DORMITORIES: MEIGS HALL GROUP:

661. Wages of servants	600 00	
662. Repairs to buildings and equipment	200 00	
663. Fuel	765 00	
664. Light	164 00	
665. Insurance	89 49	
666. Materials supplies and expenses	700 00	
667. Salary of Preceptress	800 00	

68. DINING HALLS, KULEO GROUP:

681. Board Kuleo	11,555 00	
682. Wages of servants	240 00	
687. Materials supplies and expense	250 00	
688. Salary of Proctor, 50%	224 00	

70. DINING HALLS, KAN HO YEN GROUP:

701. Board, KanhoYen	16,481 00	
702. Wages of servants	150 00	
707. Materials supplies and expenses	100 00	

72. DINING HALLS, MEIGS HALL GROUP:

721. Board, Meigs Hall	4,675 00	
722. Wages of servants	520 00	
724. Fuel	445 00	
727. Materials supplies and expenses	101 00	
728. Salary of preceptress, 50%	800 00	
729. Equipment	600 00	

74. UNIVERSITY PROMOTION:

741. Office of Vice-president;

7411. Salary of Promotor, J.E. Williams	G\$5,000 00	4,600 00	5,400 00
7413. Office expense and supplies	G\$2,500 00	5,000 00	
7414. Travel in U.S.A.	G\$ 600 00	1,200 00	

743. Office of the Alumni Secretary:

7431. Salary of Secretary; Li Han Seng	800 00	
7432. Salaries of Assts. and clerks	144 00	
7433. Office supplies and expenses	150 00	
7434. Travel expenses	180 00	

75. UNIFORMS:

751. Kuleo	800 00	
752. KanHoYen	880 00	

76. REGENTS DIPLOMAS:

761. Regents diplomas, expense	435 00	
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77. CONSTRUCTION DEPARTMENT:

771. Office of Supt. of Construction;

7711. Salary of A. G. Small, 50%	1,600 00
7712. Salary of Assts. and clerks	275 00
7713. Office Supplies and expense	150 00

772. Departmental supplies and expense:

7721. Materials supplies and expense	1,000 00
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78. AGRICULTURAL EXPERIMENT STATION:

781. University Gardens;

7811. Purchases U.S.A.	2,200 00
7812. Tree seed collection	3,000 00
7813. Seed room	900 00
7814. Nursery stock	2,000 00
7815. Labor	1,900 00
7816. Materials supplies and expense	1,500 00
7818. Salaries of staff;	
E.M. Priest, 75%	1,200 00
Shao Teh hsing	1,080 00
Hwang Twung	840 00
Student assts.	760 00
7820. Stationery, printing, etc.	700 00
7822. Extension	100 00

784. Dericulture Dept. (6 months only)

7841. Salaries of staff, C.L.Chien, etc.	2,160 00
7842. Egg Production	2,745 00
7843. Mulberry production	150 00
7844. Materials supplies and expenses	300 00
7848. Mulberry Orchard	200 00

786. Cotton Improvement (6 months only)

7861. Salaries of staff, J.B.Griffing, etc.	2,890 00
7862. Labor and ginning	2,200 00
7863. Station work	500 00
7864. Materials, supplies and expenses	500 00
7865. Propaganda, printing, etc.	300 00
7866. Repairs and new equipment	1,175 00
7867. Rent for J.B.Griffing's residence;	
6 mos. Jan to June 1923	300 00
6 Mos. July - Jan. 1924	300 00
	600 00

789. Farm Crops Improvement;

7891. Salaries of staff	1,000 00
7892. Materials supplies and expense	180 00
7894. Labor	600 00

80. MISCELLANEOUS:

801. Deferred charges;

8011. Language School study		144 00
8012. Outcoming equipment expense		
B. Griffing, G\$250.00		500 00
Miss Wilkinson, G\$100.00		200 00
Eng. Instructor for Junior College G\$250.		500 00

802. Sinking Fund Expenses;

8021. Sinking Fund for Furloughs;		
Administration	1,200 00	
Senior College	600 00	
Junior College	1,700 00	
Agr and Forestry College	600 00	
Middle School	900 00	
Model School	600 00	5,600 00

8022. Sinking fund for current indebtedness

8023. Sinking fund for Language School Buildings, reserved

	15,450 00	
	<u>277,133 47</u>	71,320 00

GRAND TOTAL OF EXPENSE BUDGET: \$ 348,453.47.

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A. FOR STRICTLY EDUCATIONAL PURPOSES:

1. From Student Fees.

SENIOR COLLEGE.

Tuition	5,400 00	
Graduation	217 50	
Laboratory - Botany		
Biology	64 00	
Chemistry	315 00	
Physics	30 00	
Incidentals	386 00	
Materials supplies & Expense fee	50 00	
University Magazine	150 00	6,612 50

JUNIOR COLLEGE.

Matriculation	1,800 00	
Tuition	26,550 00	
Laboratory - Biology	182 00	
Chemistry	1,610 00	
Physics	1,770 00	
Sociology	200 00	
Materials supplies & Expense fee	375 00	
Incidentals	2,600 00	
University Magazine	513 00	35,600 00

COLLEGE OF AGRICULTURE AND FORESTRY:

Tuition	4,320 00	
Graduation	217 50	
Laboratory- Botany	60 00	
Biology	90 00	
Chemistry	505 00	
Farm Crops	54 00	
Horticulture	30 00	
Incidentals	407 00	
University Magazine	90 00	
Short course in Agriculture	4,563 00	10,636 50

MIDDLE SCHOOL:

Matriculation	190 00	
Tuition	16,228 00	
University Magazine	460 00	
Manual training	30 00	
Physics laboratory	15 00	16,923 00

MODEL SCHOOL:

Matriculation	180 00	
Tuition	14,880 00	
Manual training	700 00	15,760 00

LANGUAGE SCHOOL:

Tuition:		
First year - October	9,000 00	
First year - January	1,000 00	
Second year	1,200 00	
Correspondence	<u>800 00</u>	12,000 00

FROM ENDOWMENT INVESTMENTS:

INCOME FOR GENERAL PURPOSES - unrestricted.

Swasey Fund	4,625 00	
United Christian M. Society	3,700 00	
Methodist	<u>9,250 00</u>	17,575 00

FROM GIFTS AND GRANTS:

INCOME FOR GENERAL PURPOSES - unrestricted.

Mission Board appropriations;		
United Christian M. Society	8,000 00	
Methodist	8,000 00	
Presbyterian	<u>8,000 00</u>	24,000 00

INCOME FOR GENERAL PURPOSES - restricted;

Personnel, cooperation Boards;

Baptist;		
Gibbs	2,700 00	
Mrs. Goddard	1,600 00	
Language School	<u>3,000 00</u>	7,300 00

United Christian M. Society;

Bates	2,800 00	
Brede	2,600 00	
Hamilton	3,500 00	
Ritchey	3,000 00	
Sarvis	<u>3,800 00</u>	15,700 00

Methodist:

Dieterich	3,400 00	
Hummel	4,000 00	
Illick	3,200 00	
Steward	3,000 00	
Wilson	<u>4,600 00</u>	18,200 00

Presbyterian;

Buck	3,480 00	
Reisner	4,080 00	
Speers	4,080 00	
Thomson	4,080 00	
Williams	<u>5,400 00</u>	21,120 00

Personnel, - individuals, companies, etc;

Boston University		3,300 00
D. H. Day		1,100 00
Forestry Fund Committee		5,000 00
Methodist Centenary		2,100 00
W.C. Lowdermilk special		2,600 00
M. L. Leyda, (Lang. school)		1,500 00
Vacation teachers salary, Lang. School		1,000 00
Mission Board appropriations - restricted		
Baptist - for Agr. and Forestry College		3,000 00

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FROM MISCELLANEOUS SOURCES:

Construction Dept. Income	9,300 00
Language School, sale of Material	200 00
" " to apply on overhead expenses	2,000 00
University Hospital " " " "	4,000 00
Alumni Office expense - from Alumni Fund	1,244 00
Manual Training sales	100 00
Repairs, Elec. Lights, etc. (Kan Ho Yen)	70 00
Rent (J.B. Griffing's residence)	600 00
Rent of Kan Ho Yen house (Hung Chang)	180 00
Trans. Bills Rec. account (Rent Ing Mei Chi)	1,440 00
Contribution of services - (Dr. Walker)	1,333 34
Meigs Hall - credit balance	3,494 56

II. For NON-STRICTLY EDUCATIONAL WORK:

From Students;	
Uniforms	1,680 00
Board;	
Senior College	2,000 00
Junior College	8,000 00
Agr. and Forestry	1,555 00
Middle School	8,876 00
Model School	7,605 00
Meigs Hall	9,170 00
Athletics;	
Varsity - permanent equipment	1,385 57
Senior College	400 00
Junior College	3,390 00
Agr. and Forestry	270 00
Middle School	1,475 00
Model School	875 00
Dormitory Room Rent;	
Senior College	615 00
Junior College	2,335 00
Agr. and Forestry	806 00
Middle School	3,239 00
Model School	2,733 00
Special Equipment;	
Middle School	900 00
Model School	1,000 00

FROM AGRICULTURAL EXPERIMENT STATION; restricted

American Silk Mission (Sericulture Dept.)	3,355 00
Sales from Sericulture Dept.	2,200 00
Cotton Improvement	8,165 00
Experiment Station sales	16,830 00
Farm Crop Sales	1,130 00

RESERVE FOR BUILDINGS:

Language School	15,450 00
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GRAND TOTAL INCOME 348,453 47

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UNIVERSITY OF NANKING  
PROGRAM AND BUDGET  
of  
FAMINE PREVENTION WORK  
Submitted to  
CHINA COMMITTEE OF FIVE  
for  
UNIVERSITY OF NANKING APPROPRIATION  
from  
AMERICAN COMMITTEE FOR CHINA FAMINE FUND

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-- For year ending June, 30, 1924 --

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### ADMINISTRATION AND PUBLICITY

The administration of famine prevention projects herein described and after approval by the China Committee of Five shall be provided by the University of Nanking. These special projects shall be a part of and within the present work of the College of Agriculture and Forestry to prevent duplication and to provide for the greatest efficiency in the use of all funds available.

All Famine Prevention Funds shall be kept in a separate and distinct bank account in a bank approved by the Committee of Five. All funds shall be handled by the University Treasurer and expenditures of budgets approved by the China Committee of Five shall be made under the system of vouchers and requisitions now in use in the University. Audit of the treasurer's accounts shall be made annually and the auditor's report shall be submitted to the members of the China Committee of Five.

Personnel specially maintained to carry out approved projects shall be on the same basis of obligations and privileges as other regular employees of the University. The basis of salary for foreign personnel is attached herewith. (See Exhibit A) Any change effecting present University basis of salary will automatically effect personnel supported by the Famine Funds.

The carrying out of the projects proposed will bring those responsible for the work into contact with many people outside the University, and involve a great deal of office work. Publicity material as well as many bulletins for distribution to the farmers will have to be edited, there will be a great many letters to be written and inquiries answered, both Chinese and foreign, and without adequate office help and supervision, the efficiency in the use of these funds will be greatly limited. A foreign lady stenographer and a capable Chinese secretary are, accordingly, essential needs.

#### BUDGET

	Current
One half time - foreigner for Administration	\$ 2,500 00
One half time - foreigner for Treasurer	1,250 00
1 stenographer - lady	2,500 00
Supplies and equipment	1,400 00
Typing - student assistants	500 00
Printing	1,000 00
Incidentals including postage	500 00
Chinese Secretary	2,040 00
Chinese writers and assistants	<u>1,000 00</u>
Total	\$12,690 00

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**ENLARGED PROGRAM**  
of  
**The Forestry Department of**  
**The College of Agriculture and Forestry**  
**University of Nanking**

**Instruction in Forestry**

**Aim:** The aim of instruction in forestry shall be to train Forest Engineer capable of directing large reforestation projects, including the surveying and mapping of forest sites, the location and establishment of forest nurseries, the selection of suitable tree species, the supervision of extensive field plantings and the management of reforested areas.

**Plan:** In addition to the regular course of instruction and as a final requirement for the degree of B.S. (Forest Engineer) the student will make a detailed working plan for the reforestation of a large typical unreforested area. He will be required to survey, map, divide the tract into the several planting sites, determine the suitable tree species for each site, locate the nursery and plan its operation, prescribe the planting practice to be followed and draw up a plan of management for the reforested area. Actual nursery and field planting work will be required of the student to acquaint him with the processes needful to the reforestation of wide areas. He will also be given instruction in the importance of farm forestry and in the methods of establishment and treatment of the farm woodlot as an important adjunct to agriculture.

**Forest Research**

**Purpose and scope:** The purpose, in general, of Forest Research shall be to determine rational and practical bases for the regulation of watershed run-off and for the foundation and sustained production of forests on lands chiefly suited to forest growth. These investigations will be conducted chiefly in and for the widely denuded regions of China north of the Yangtze River.

More specifically, the investigations under Forest research will not only examine the effectiveness of the present methods of reforestation, but will include:

- (a) Regional surveys to determine the advisability of and methods for reforestation and run-off regulation;
- (b) Studies in the relationship of forests and forest products to famines;
- (c) Investigations to determine the most suitable methods for nursery practice and for field planting;
- (d) Studies to determine the relative value of available tree species for reforestation projects;
- (e) And studies to determine the most productive and advantageous methods of treatment of reforested areas.

Supplementary to these major lines of investigation, minor studies will be conducted, as need and occasion arise, in Dendrology, Forest Utilization and allied subjects.

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Students will be given opportunities to elect courses in Methods of Forest Research to prepare them for making detailed studies in the problems of reforestation, of protection of watersheds and in the practice of forestry. In the fulfillment of this program the department of Forest Research will assist in bringing together necessary data and will work out methods of practice needful to place the production of forest products on a sound and practical basis. It should thereby contribute materially, to relieving agricultural land of the present burden of fuel production, to render fully productive the extensive hill and mountain lands now bearing little more than herbaceous vegetation, to the creation of supplemental rural industries and, in short, to contribute to the permanent removal of the causes of famine.

Forest Extension

Aim: The aim of Forest Extension shall be (a) to make known generally the needs of forest products and forest industries as a basic resource essential to social and industrial development of the nation and as a safe guard against the shortage of food and of resources during periods of drought or flood; and further the aim shall be (b) to educate and instruct the people in ways and means of meeting these needs by;

- (a) Demonstration on forest areas;
- (b) Fostering the development of school forest nurseries;
- (c) Giving expert counsel in nursery and planting practice;
- (d) Preparing and giving illustrated lectures on reforestation;
- (e) The preparation and distribution of bulletins and circulars;
- (f) The coordination of reforestation activities;
- (g) Seed collection and distribution;
- (h) Foster and extend observance of arbor day;
- (i) Extension forestry courses;
- (j) Newspaper propaganda.

and in other ways to advance the knowledge of the methods and means of the practice of forestry.

Budget

	Capital	Current
Personnel; Salaries, 4½ professors		\$10,720 00
9 assistants		4,740 00
Travel		3,500 00
Supplies, publications, incidentals		2,400 00
Office including ½ stenographer		1,760 00
Equipment and survey materials	\$4,000 00	
Land for practical forest demonstrations	\$5,000 00	
		23,110 00
	Less Forestry Fund	3,000 00
	Total	\$20,110 00

AGRICULTURAL EXTENSION

The aim of agricultural extension work is to take to the farmer scientific information that will help him in the practical affairs of farm life. It is the "sales end" of scientific agriculture, and always in the beginning involves "creating a demand and developing a market", for improvements that will arouse the farmer and get him interested in things that will help him. Agricultural improvement, - on the Chinese farm - must come largely from without. The farmer will not seek it.

Agricultural extension projects will include the distribution of improved seeds; demonstration areas; introduction of new crops; the promotion of certain crops which should be extended in an area; the introduction of new or improved farm implements; deepening and digging of wells; cooperative credit savings and marketing methods; agricultural exhibits and lectures; distribution of helpful farmers bulletins; cooperation with local officials, schools and missions in carrying out extension projects; and the development of efficient extension methods for use by teachers, students and community workers.

BUDGETS

	Current
Personnel; $\frac{1}{2}$ foreigner	\$ 2,500 00
Six assistants	3,000 00
Travel	2,000 00
Publications	1,500 00.
Supplies and equipment	1,500 00
Short courses in Agriculture;	
Two instructors	1,920 00
Office expenses	650 00
	<hr/>
Total	\$13,070 00.

FARM CROPS IMPROVEMENT AND SEED FARM

Improvement in quality and yield of China's crops is one of the quickest ways to increase the food supply available for food reserves or for increased income. It calls for the application of recognized plant breeding principles and scientific methods. The outstanding achievements in the acclimatization of new introductions and the breeding of drouth resistant types that have transformed the agriculture of the semiarid sections of the United States give a suggestion of the great field of opportunity in the famine area of China. A working example of such possibilities now exists at Nankuchow, Northern Anhwei where the average yields of the common inferior native wheats do not average, in English measurement, 12 bushels per acre, but where last year two varieties of imported wheats introduced by the University of Nanking yielded over 40 bushels per acre for the experiment station. The development of seed farms, to grow large amounts of improved seed and demonstrating new methods from 1,000 to 2,000 mou of land in addition to what the University now owns, is essential. Land can most readily and cheaply be secured when it is offered, usually at China New Year. Price per mou varies from \$10.00 to \$100.00 per mou. The amount asked for is for a period of two years and includes necessary amount for improvement.

Seed farms should also be established in order to grow large quantities of improved seed of certain crops for distribution to farmers and cooperating agencies, and in order to give concrete demonstrations. A small quantity of improved seed supplied to the farmer for him to try out and be supplied with, is worth any amount of talking about the necessity of his using improved seeds.

BUDGET

	<u>Capital</u>	<u>Current</u>
Personnel - 1 foreigner		\$5,000 00
2 assistants		1,000 00
Labor		1,000 00
Office		300 00
Incidentals		500 00
Printing, postage, etc		400 00
Travel		500 00
Cooperative demonstrations		500 00
Equipment	\$ 2,000 00	
Land and improvements over 2 years	<u>30,000 00</u>	
Total	\$32,000 00	<u>\$9,200 00</u>

0388

ECONOMIC AND FARM MANAGEMENT STUDIES IN FAMINE AREAS

The aim of these studies is to secure exact knowledge of the Economic and Farm Management conditions which contribute to the effects of food shortages through decreased production from any cause, and to use this knowledge as a basis for recommending changes in present farm practices. At the present time practically no such data exists for the famine areas, and until we have it no sound basis exists for introducing assumed improvements. Effective extension work can only be carried on with a knowledge of existing factors which help or hinder the farmer.

From experience already gained in China it is practicable to secure the data desired by means of farm and rural surveys. Large numbers of these records must be secured from a given region in order to draw accurate conclusions. Such data when summarized and correlated will show which farms are profitable and which unprofitable and why some are successful and the others are unsuccessful. Some of the factors involved in such a study are diversity of crops grown, the kind of crops (in some districts it may be more profitable to plant more intensive crops), size of farm most economical and efficiency in the use of labor and capital. Conditions which influence the farming business from the outside and which require special attention from this standpoint are, land tenure systems; effect of famines on land holding; relations between landlords and tenants; farm labor problems and the effect of famines on the farm laborer; marketing methods and their improvement so that the farmer may secure a more adequate return on his year's work; special study of famines in relation to their history, geography, effect on prices, effect on the community, to the problem of over population, and to a population of greater intelligence and better character.

One phase of Rural Economics which should receive special emphasis is the establishment of rural cooperative societies for credit, savings and marketing. Such Societies if successful would protect the farmer in periods of scarcity by providing necessary credit to keep him independent and self supporting, and at all times by protecting him from usurious interest rates from selling his land and guaranteeing to him a more just return on the sale value of the products of his labor.

BUDGET

	Current
One half salary, foreigner	\$ 2,500 00
Two associates	1,920 00
Five assistants @ 25. per month	1,500 00
Student help in the office	600 00
Field expenses	1,800 00
Supplies, equipment and printing	1,000 00
Total	\$ 9,320 00

COOPERATIVE EXTENSION WORK

This includes cooperation with schools, missions, officials or other famine relief or prevention agencies, in carrying out projects definitely related to famine prevention. Several institutions have already approached us for aid and cooperation in establishing educational and extension work in agriculture. This should be encouraged as much as possible and help extended where there is assurance of permanent and mutually helpful cooperation. Centers already suggested are the Wuchang Union Normal School - where the main emphasis is placed on training country school teachers and which sends teachers out into Hunan and Hupeh provinces; the Yihsien (Shantung) Industrial School is the center of a recurring famine area with a foreign missionary devoting a good share of his time to agriculture; the Shantung Christian University; particularly its teacher training department; Nahsueh Station of the Presbyterian Kiangnan Mission in the Hwai valley and in the center of a famine area - with a foreign missionary - a trained agriculturist, devoting his whole time to agricultural educational and demonstrative extension work; the Kaifeng center in Honan where two missionary societies have three trained agriculturists devoting all their time to the improvement of agriculture. Other centers will undoubtedly desire to cooperate and will want aid.

On just what basis cooperation should be undertaken is not altogether clear and will differ in each individual case. The following conditions have or should be met:

- (a) The cooperating center should serve areas subject to famine or at least to distress caused by a shortage of food.
- (b) The cooperating center must furnish land, administration, personnel, - and part of the budget - the proportion to be fixed after study.
- (c) The cooperating center should guarantee continuity to the work.
- (d) The cooperating center must cooperate in carrying out projects that have been mutually agreed upon.

We would recommend that a careful study be made of the centers named above, and others which may be later named, and that budgets be submitted to the China Committee of Five, when ready, indicating the basis of cooperation, and the projects proposed.

We would also recommend that \$10,000.00 be included in this general budget as tentative provision for projects to be approved later on by the Committee.

BUDGET

Cooperative Extension Work	\$10,000 00
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Note: A subcommittee of the Committee of Five would be valuable in getting the basis of such work fairly established, as competing and conflicting interests will have to be justly considered.

0390

PLANT DISEASE CONTROL - (PLANT PATHOLOGY)

An incalculable loss is sustained every year by diseases over which the farmer has no control. Some of these diseases such as smut and rust, have already been studied in Western countries, and methods of control have been worked out. There is a pressing need for study of Chinese crop diseases; and for scientific information regarding this control to be brought to the farmers. To save the crops from destruction in part or in whole is in the line of famine prevention.

BUDGET

	Capital	Current
Personnel - one foreigner		\$ 5,000 00
Assistants		800 00
Incidentals		200 00
Supplies		300 00
Travel		300 00
Equipment and apparatus	\$ 1,000 00	
Total	\$ 1,000 00	\$ 5,600 00

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AGRICULTURAL EDUCATION

Plan for Proposed Normal School for Training Rural Teachers.

The first and fundamental step in rural progress is to produce a class of teachers that come from rural stock, are adapted to rural work, and of such a type that they will enter into village improvement as a life work notwithstanding its discouragements, handicaps, low salary, etc. The rural school should become the center of community life and the focus of activities pertaining to better crops, sanitation, recreation, etc. as well as spiritual and intellectual uplift.

The relation of such a work to famine prevention is based upon the fact that the village school as a community center will be the vital connecting link between scientific agricultural workers and the farmers. This institution would be the focus of extension activity. The special value of boys club work and home projects in reaching by demonstration a comparatively illiterate farming group has been most effectively demonstrated in the Southern States of the United States, and should be made one of the leading features of a rural school's activities.

With the idea of training for rural leadership, teachers of this type a special normal school is proposed of the same grade as the lower normal school recommended by the educational commission; viz. Junior Middle School. As the average age of such students is low candidates will necessarily be carefully selected taking only those of mature years, as over 18, who are retarded rather by circumstances than by intellectual qualifications. Care will especially be taken to choose those from a rural environment and possessing a practical knowledge of farm life and operations and those in whom the aversion of the traditional scholar to practical activities is not liable to prove a handicap. Consideration will also be made in taking only those whose circumstances and relationships are such that they cannot aspire to higher education but hope rather to go into the work permanently.

The training would cover a period of two years being equivalent to the last two years of Junior Middle School work. It would consist of;

- (a) Review of and training in methods of teaching the elementary subjects in the best modern ways;
- (b) The study of the principles of education;
- (c) The study of general agriculture with emphasis upon school gardens, nurseries, crop improvement, pure seed production and distribution, etc.
- (d) Farm practice through the project method;
- (e) Practice teaching in model rural school;
- (f) Participation in agricultural extension in the community through boys clubs, home projects, fairs, exhibits, entertainments, etc.

In order to supply a typical rural environment and conditions for practice and self expression, the normal school would be built in the country outside of Nanking on a site owned by the University, and known as the Tai Ping Men farm. The nucleus of this activity would be a model rural school which would receive the at present untutored children of the neighborhood of whom there are a goodly number and who would be glad to enter a school should one be provided.

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Besides the rural school unit which would be strictly a day school, there would be dormitories and classrooms for the normal students capable of accomodating at least fifty and space for four teachers. The classrooms would be so arranged that their combined floor space would accomodate an audience of at least one hundred and fifty for indoor meetings and with the courtyard would provide opportunity for the giving of plays and community entertainments of a general nature.

The farm which is already devoted to the production of pure seed with cotton, wheat, barley, corn, and rice would be still further diversified in its activity to cover all phases of gardening, nursery, pure seed and all other phases of agricultural work that would pertain to village school life and the betterment of rural conditions through the future activity of the graduates.

After graduation it would be the plan of the department of Rural Education to establish a permanent link of relationship with the graduates aiding them in various ways in their specific programs.

.. further aim is to make the normal school a model for both government and missionary rural teacher training centers.

BUDGET

	Capital	Current
Personnel - $\frac{1}{2}$ foreigner		\$ 2,500 00
Assistants - three		1,680 00
Incidentals		300 00
Publications		300 00
Equipment and buildings	\$ 6,500 00	
Total	M\$ 6,500 00	\$ 4,780 00

**A. Chinese Agricultural Literature;**

It is not generally known that China possesses a fairly rich literature pertaining to agriculture; in horticulture, sericulture, irrigation, land tenure, botany, zoology, entomology, farm crops, forestry, animal husbandry, fish culture, etc. etc. Much of this old literature is more valuable in many ways than the more modern books, and the possession of the knowledge which it contains will be not only valuable but should be considered an absolute necessity in any serious study of any phase of Chinese agriculture. In carrying out several minor investigations of Chinese crops some of the most valuable information has come from this little known literature. Recently the University library prepared an exhaustive bibliography on Chinese agricultural literature which lists 1921 separate and distinct works. The Chinese provincial, "fu", and "hsien" gazetteers are also full of important information relating to agricultural conditions and production.

The scientific cataloguing and indexing of this literature is necessary to make this material available. It has never been seriously undertaken in China. The United States Congressional Library has done considerable work not only in cataloguing and indexing, but in developing methods. In 1921-1922, through a cooperative arrangement with the United States Department of Agriculture, Miss Katharine H. Wead, previously in the employ of the U.S.D.A., undertook the indexing of several of the better known agriculture works with gratifying results. We believe the Congressional Library methods used are the best available to-day, that a very great contribution to our knowledge of Chinese agriculture that can be secured in no other way can be made by securing this literature, cataloguing and indexing it, and thus making this information contained therein available. Miss Wead has returned to the United States, but she is willing to come back for five years, after which time foreign assistance would possibly not be necessary. The suggested appropriations for purchase of Chinese books, would probably not need to continue for longer than the same period. At this writing the University Library is working out a Chinese bibliography on famines, to which there are many references, going back to the beginning of Chinese history. There are records of 1068 famines between 1644 and 1911, that is in the last 257 years, and an average of one for the last two thousand years. A study of these should reveal fundamental facts, useful in understanding contemporary famine conditions and working out basis of relief and prevention.

**B. Foreign Agricultural Literature.**

The appropriation asked for the purchase of foreign books is not only for literature applicable to the work as called for by the several budgets, but for other departments in the College of Agriculture and Forestry. Without the personal connections, possible in countries like the United States with its large technical personnel, scientific societies and conventions, the only connection with what is going on in agriculture and forestry in United States and foreign countries is through published literature.

	<u>BUDGET</u>	Capital	Current
<b>A. Chinese Agriculture literature;</b>			
Purchase of Chinese books, pertaining to agriculture		\$ 3,000 00	
Indexing and cataloging above;			
Personnel - one foreigner			\$ 2,500 00
One assistant			840 00
Writers			720 00
Supplies			200 00
Incidentals and typing			250 00
<b>B. Foreign Agriculture Literature</b>	1,000,004,000		4,510 00

BACTERIOLOGY RESEARCH LABORATORY

Animal and Poultry diseases abound in China, and each year take their toll. Rinderpest epidemics wiping out the animals of whole villages are common and nothing is done to prevent recurrence of disease and losses. There are many other diseases which can be controlled if facilities are provided. Projects for improving farm animals in China will be endangered until veterinary facilities are developed. Lack of protection will continue to make difficult the reorganization of Chinese agriculture particularly in the North to include more animal husbandry to vary the sources of income and provide productive labor for a larger part of the year than at present.

Dr. Charles S. Gibbs, Ph. D. Yale University, a member of the faculty is a trained bacteriologist and immunologist, with agricultural experiment station training and experience. With adequate equipment and running expenses he will be able to work on animal disease problems the obvious relation of which to improve agriculture and famine prevention is indicated above.

BUDGET

	Capital	Current
Equipment	G\$ 2,000 00	
Travel		M\$ 500 00
Assistants		600 00
Incidentals and supplies		250 00
Total	G\$ 2,000 00	M\$1350 00

SCHOLARSHIPS FOR AGRICULTURE AND FORESTRY STUDENTS

Agriculture and Forestry are not as well established in the minds of the Chinese as are many other professions. This is particularly true of Forestry. Many students with a proper background of rural environment and farm experience, particularly desirable for college training are often held back for financial reasons. Moreover an Agriculture or Forestry education costs more than a liberal arts education, because of greater costs of text books, laboratory fees, etc. It is evident that progress in Agriculture and Forestry must depend upon trained men. The College of Agriculture and Forestry should increase its student body not only to increase the efficiency of its teaching faculty but to provide increased trained leadership. A scholarship fund providing tuition fees in whole or in part would make it possible not only to increase the student body but to give effective aid to worthy students. Two scholarship funds are asked for, one a revolving fund, which shall be refunded by the students after leaving school and shall be used again for other needy students and a second fund to be given outright after investigation and on the responsibility of the University to students who actually need, and are worth helping for not more than one and one-half last years of the Senior College Course.

BUDGET

Forestry Scholarship ( revolving fund)	\$	500	00
Agriculture Scholarship (revolving fund)		500	00
Agriculture and Forestry Scholarship fund		<u>1,000</u>	<u>00</u>
Total	\$	2,000	00

University of Nanking Personnel Salary Basis.

Personnel to carry on work approved by China Famine Fund Committee of Five for the University of Nanking shall be secured on the missionary basis at present used by the University of Nanking which is as follows:

1. Salary: The following salaries in gold, guaranteed at 2 for 1 silver exchange shall be paid in Nanking:

	Married	Single
1st 5 year period of service	\$ 1,300 00	\$ 800 00
2nd 5 " "	1,400 00	850 00
3rd 5 " "	1,500 00	900 00
4th 5 " " and after	1,600 00	950 00

the salary on field basis shall start from date of sailing.

2. Transportation: Transportation is provided from home in America to Nanking by the most direct route and including railway tickets, meals, sleepers, taxicabs, hotels, passports, steamship tickets, gratuities not to exceed \$10.00 per adult for the single direct trip. Return transportation from Nanking is provided on the same basis. Economy is urged in all expenditures.

3. Baggage and Freight Allowances: Baggage is allowed up to 350 lbs. transpacific allowance, including necessary transfers. There is a freight allowance of 2 cu. tons of 40 cu. feet each, for a single man or woman and of 4 cu. tons for a married couple from home in the United States to Nanking, Chinese customs duty is not included.

4. Outfitting Allowance: An outfitting allowance of G\$ 250 00 for a single person and G\$ 500 00 for a married couple is made, one half payable in the United States after appointment and one half payable in Nanking (if desired) at prevailing rate of exchange for permanent members of the staff only. G\$ 100 00 is provided for those who are to remain three years. No allowance for shorter term.

5. Children Allowance: The following allowances are made for children applicable either on furlough or in Nanking. When paid in Nanking exchange of two to one is guaranteed.

1st seven years	G\$ 100 00 per child
2nd " "	150 00
3rd " "	200 00
In U.S.A. and through College	250 00

6. Medical Attendance: provided but not hospital nor drugs nor dental expenses.

7. House Provided: A house, unfurnished, is provided, with repairs, to all University married couples. Single persons are given living accommodations in the homes of the faculty, without rent.

8. Term of Service: Unless otherwise specified, appointments to the University are permanent. The first term of service is for five years, and subsequent terms of service are six or seven years.

9. Furlough and Furlough Allowance:

(a) A furlough of one year away from banking is allowed at the end of each term of service, on salary, and with the following considerations:

1. Salary allowance is G\$ 900 00 for single persons and G\$ 1800 00 for married couples, with children allowance as noted above.
  2. Rent allowance. A grant toward rent not to exceed G\$ 250.00 per month will be paid to families on furlough if such assistance is wanted.
  3. Furlough study allowance. A furlough study allowance may be granted to certain individuals upon recommendation of the Board of Managers of the University.
  4. Medical allowance; one half medical and one half dental expenses will be granted upon request when incurred with approval.
10. Changes in the above basis made by the University to effect its own supported teachers will also effect those teachers or others, provided for with the approval of the China Committee of Five.

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SUMMARY OF BUDGET  
of  
FAMINE PREVENTION PROJECTS

	<u>Capital</u>	<u>Current</u>
1. Administration and Publicity		13,690 00
2. Forestry	G 4,000 00 M 5,000 00	20,110 00
3. Agricultural Extension		13,070 00
4. Farm Crops Improvement and Seed Farms	32,000 00	9,200 00
5. Economic and Farm Management Studies		9,320 00
6. Cooperative Extension Work		10,000 00
7. Plant Disease Control	G 1,000 00	6,600 00
8. Agricultural Education	6,500 00	4,780 00
9. Research Library	4,000 00	4,510 00
10. Bacteriology Research Laboratory	G 2,000 00	1,350 00
11. Scholarships for Agr. and Forestry Students		2,000 00
12. Permanent staff houses; three at G 6,000 00	G 15,000 00	5,500 00
	G 25,000 00	
Total	M 47,500 00	99,130 00

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BUDGET FOR FAMILIC EXTENSION WORK  
as approved by  
CHINA FAMILIC FUND COMMITTEE OF FIVE  
Nov. 12th - June 30th, 1924

**F1. Faminc Prevention Work:**

**F11. ADMINISTRATION AND PUBLICITY:**

F111. Salaries of staff;		
J.H.Reisner (from Nov. 15th)	\$ 1,562 47	
E.M.Priest " " "	500 00	
Miss DeGroff (new secretary)	800 00	
Hsu Ken Chen (from September 1st)	1,600 00	
Chinese writers and asst.	700 00	
Student assistants	300 00	
F112. Printing	500 00	
F113. Office expense and supplies	1,681 33	
F114. Equipment		
F115. Travel (committed meetings, etc)	500 00	8,143 80

**F12. AGRICULTURAL EDUCATION:**

F121. Salaries of staff;		
J.B.Griffing (from Nov. 15th)	1,000 00	
Assistants	500 00	
F122. Publications	137 50	
F123. Materials expense and supplies	200 00	
F124. Equipment	6,500 00	8,337 50

**F13. AGRICULTURAL EXTENSION:**

F131. Salaries of staff;		
J.B.Griffing (from Nov. 15th)	1,000 00	
Assistants	2,000 00	
2 instructors for Short Course	1,200 00	
F132. Publications	1,000 00	
F133. Materials, expense and supplies	637 50	
F134. Equipment		
F135. Travel	1,000 00	6,837 50

**F14. BACTERIOLOGY RESEARCH LABORATORY:**

F141. Salary of staff;		
Assistants	400 00	
F142. Travel	300 00	
F143. Materials, expense and supplies	200 00	
F144. Equipment (G <sub>o</sub> 2,000.) approx.	4,000 00	4,900 00

**F15. COOPERATIVE EXTENSION WORK:** 5,000 00

**F16. ECONOMICS AND FARM MANAGEMENT:**

F161. Salaries of staff;		
J.L.Buck (from Nov. 15th)	1,562 47	
Assts. associates, etc.	2,504 20	
F162. Printing	500 00	
F163. Materials expense and supplies	383 33	
F164. Equipment		
F165. Travel (field expenses)	1,050 00	6,000 00

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**F17. FARM CROPS IMPROVEMENT AND SEED FARMS:**

F171. Salaries of staff; (out for six months)	450 00	
F172. Printing	450 00	
F173. Materials expense and supplies	300 00	
F174. Equipment	2,000 00	
F175. Travel	300 00	
F176. Labor	500 00	
F177. Cooperative demonstrations	300 00	
F178. Land (two years)	<u>22,700 00</u>	26,550 00

**F18. FORESTRY:**

F181. Salaries of staff;		
L.H. Caldwell	800 00	
N.K. Ip (from Nov. 15th)	1,275 00	
W.C. Lowdermilk (from Nov. 1st)	1,733 28	
M.L. Hancock (from Sept. 1st)	666 67	
Li Teh I	600 00	
Ling Kan	700 00	
Kan Han	550 00	
Assistant; 7 mos. at 30.	210 00	
F182. Publications	500 00	
F183. Materials expense and supplies	411 72	
F184. Equipment (G\$ 4,000)	8,000 00	
F185. Travel and extension projects	580 00	
F186. Land	3,000 00	
F187. Research investigations;		
F1871. Assistants;		
1 at 60. per month	360 00	
Students	180 00	
F1872. Projects	1,600 00	
F1873. Materials expense and supplies	200 00	
F1874. Travel	<u>500 00</u>	21,966 67

**F20. PLANT DISEASE CONTROL:**

F201. Salary of staff;		
R.H. Porter, (from Sept. 1st)	2,333 33	
Assistants	500 00	
F202. Printing		
F203. Materials supplies and expense	566 67	
F204. Equipment (G\$ 1,000)	2,000 00	
F205. Travel	<u>200 00</u>	5,600 00

**F21. RESEARCH LIBRARY:**

F211. Salary of staff;		
Writers and assistants	800 00	
F212. Supplies	300 00	
F213. Materials expense and supplies	400 00	
F214. Chinese books	3,000 00	
F215. Foreign books	<u>1,000 00</u>	5,500 00

FIII. Miscellaneous:

F31. SINKING FUND? FURLONGHS? ALLOWANCES, etc.	9,164 53
F32. RESIDENCES FOR STAFF:	
Three house sat. @ 6,000 00 each	<u>36,000 00</u>
Total Expenditures	145,000 00

RECEIPTS:

Famine Funds, approved by Committee of Five	
@ 70,000 00 estimated 2 for 1	140,000 00
Forestry Fund - appropriation for Forestry work	<u>5,000 00</u>
Total Receipts	145,000 00

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